

APPENDIX A

Participating Organizations in the North Central MiThrive Region

Arenac, Clare, Gladwin, Isabella, Lake, Mason, Mecosta, Oceana, and Osecola Counties

Sector	Participating Organization	31-County MiThrive Region		North Central	Community Themes and Strengths Assessment		•	Forces of Change	Data Walk and Priority
		Steering Committee	Design Team	MiThrive Work Group	Pulse Survey	Provider Survey	Assessment	Assessment	Setting
Hospital	Ascension Michigan			Х		Х			Х
Systems	St. Joseph Hospital								
	Standish Hospital								
	McLaren	Х	Х		Х	Х			
	McLaren Central Michigan								
	McLaren Northern Michigan								
	MyMichigan Health	Х	Х	Х		Х	Х		
	Alpena Medical Center								
	Clare Medical Center								
	Gladwin Medical Center								
	Mt. Pleasant Medical Center								
	West Branch Medical Center								
	Munson Healthcare	X	Х			Х			
	Charlevoix Hospital								
	Grayling Hospital								
	Manistee Hospital								
	Munson Medical Center								
	Otsego Memorial Hospital								
	Paul Oliver Hospital								
	Spectrum Health	Х	Х	Х		Х	Х	Х	Х
	Big Rapids Hospital								
	Gerber Memorial Hospital								
	Ludington Hospital								
	Reed City Hospital								
Local Health	Benzie Leelanau District Health Department	X	Χ						
Depts.	Central Michigan District Health Department	X	Χ	X	Х	X	Х	X	X
	District Health Department #2	X	Χ		Х				
	District Health Department #4	X	Χ						
	District Health Department #10	X	Χ	X	Х	X	Х	X	X
	Grand Traverse County Health Department	X	Х						
	Health Department of Northwest Michigan	X	Χ						

Community	211 West Michigan						Х		
Based Orgs	Central Michigan Recovery & Education Network							Х	
	Children's Advocacy Center						Х		
	Disability Network of Northern Michigan	Х							
	EightCAP							Х	
	Food Bank of Eastern Michigan							Х	
	Goodwill Northern Michigan	Х							
	Habitat for Humanity of Lake County			Х					
	Habitat for Humanity of Mason County							Х	
	Hope Network							Х	
	Isabella Community Soup Kitchen				Х				
	Isabella County Restoration House				Х				
	Lakeshore Food Club							Х	
	Ludington Area Senior Center								
	Mason County United Way			Х			Х		
	MDHHS County Offices		Х		Х		Х	Х	
	MSU Extension Health and Nutrition Institute	Х							
	Michigan WORKS!							Х	
	Mid-Michigan Big Brothers and Big Sisters								
	Mid-Michigan Community Action								Х
	Muskegon Health Project							Х	
	Northeast Michigan Community Service Agency							Х	
	Northern Michigan Regional Entity						Х	Х	
	Northwest Michigan Community Action Agency	Х	Х						
	Our Brother's Keeper—Big Rapids							Х	
	Staircase Youth Services						Х	Х	
	Sunrise Side Senior Services					Х			
	Ten16 Recovery Network							Х	
	The Red Project							Х	
	The Right Place, Inc.			Х				Х	
	True North Community Services		Х	Х	Х		Х		Х
	United Way of Gratiot and Isabella Counties			Х				Х	
	United Way of the Lakeshore							Х	
	Wellspring Adult Day Services							Х	
	Women's Information Services (WISE) Big Rapids							Х	
Community	Arbor Circle					Х			
Mental	AuSable Valley CMH Authority		Х						Х
Health	CMH for Central Michigan						Х	Х	
Agencies	Newaygo County CMH Authority								Х
	North Country CMH Authority	Х							
	West Michigan CMH Authority						Х	Х	
Primary Care	Alpine Cardiology					Х			

	Cadillac Family Physicians							Х	
	Family Health Care				Х			Х	
	Isabella Citizens for Health					Х		X	
	MSU College of Human Medicine					, ,		X	
	Northwest Michigan Health Services						Х	, ,	
	Sterling Area Health Center							Х	
	Traverse Health Clinic	Х							
	Northern Michigan Neurology					Х			
Native Nations	Little Traverse Band of Odawa Indians								
Coalitions and	Arenac Co. Human Services Coordinating Body						Х		
Service Clubs	Big Rapids Rotary Club						X		
	Clare Community Leaders						X		
	General Federation of Women's Clubs							Х	
	Gladwin Co. Human Services Coordinating Body						Х	~	
	Isabella Co. Human Services Coordinating Body						X		
	Lake County Roundtable						X		
	Meceola Human Trafficking Task Force							Х	
	Mecosta Osceola Human Services Coor Body						Х	,	
	Newaygo County Community Collaborative	Х		Х			X	Х	
	(NC3)	,		,				,	
	Oceana Health Bound Coalition						Х		
	Rotary Charities								
	Walkerville Thrives						Х		
Educational	Bay-Arenac Intermediate School District						Х	Х	
Institutions	Ferris State University						Х	Х	
	Gratiot-Isabella Education Service District						Х	Х	
	Great Lakes Bay Regional Alliance								
	Ludington Area Schools						Х		
	Mason County Central School District						Х		
	Mason County Eastern Schools						Х		
	Mason County Promise						Х		
	Mecosta Osceola Intermediate School District		X					X	
	MSU College of Human Medicine								
	Pentwater Public Schools				Х				
	West Shore Educational Service District								
Grant-Making	Catholic Charities West Michigan						Х		
Organizations	Community Foundation of Mason County						Х		
	Fremont Area Community Foundation			Х				X	
	Pennies From Heaven Foundation			Х			Х		Х
Government	City of Big Rapids							Х	
	City of Fremont							Х	
	City of Ludington						Х	Х	

	Ludington Area Senior Center				Х		
	Mason County Emergency Management				Х		
	Mason County Library				X	X	
	Newaygo County Commission on Aging					X	
Businesses	CBD Store of Michigan					X	
	Everyday Life Consulting	Х					
	Harmonized Healing Counseling Services					X	
	Inspire Counseling and Consulting					Х	
	Standard Process Inc		Х				

Lake, Missuakee, Osceola, Wexford		Lake	Missaukee	Osceola	Wexford
Median household income	2 60	\$37,320	\$44,032	\$47,194	\$47,193
ALICE Households	1.63	36.3%	26.0%	27.2%	27.3%
Households below federal poverty level	2.25	20.3%	16.8%	12.8%	14.8%
Families living below poverty level	2.28	12.7%	12.9%	9.8%	9.9%
Population below the poverty level	2.20	21.0%	17.9%	14.2%	14.2%
	2.4	31.5%	27.1%	20.0%	20.5%
Children below poverty level	1.53	3.7%	3.5%	3.6%	3.5%
Unemployment rate					
Students not proficient in Grade 4 English	1.69	67.7% *	58.4%	36.4%	53.8%
Children 0-5 in Special Education	1.54		0.70%	2.70%	7.00%
Special Education - % Child Find	1.92	99.1%	100.0%	100.0%	100.0%
High school graduation rate	1.81	76.2%	87.4%	86.7%	75.9%
High school graduate or higher	1.81	82.4%	88.7%	89.5%	89.6%
Bachelor's degree or higher	2.75	11.9%	14.2%	14.0%	18.2%
Uninsured	1.83	6.3%	9.6%	8.5%	6.8%
Adults: No personal health checkup in the past year	2.08	*	*	16.8	19.7
Average HPSA Score - Primary Care	1.75	17	15.6	16.5	12.5
Average HPSA Score - Dental Health	2.83	23	19.8	21.5	22
Average HPSA Score - Mental Health	2.92	20.5	18.4	18.5	18.5
Fully immunized toddlers aged 19-35 months	1.88	58.5%	70.6%	71.4%	68.8%
Homes with broadband internet	1.85	69.8%	74.0%	81.9%	80.0%
Median value of owner-occupied homes	2.81	\$88,000	\$98,500	\$118,700	\$108,300
Renters (% of all occupied homes)	2.19	15.8%	19.3%	19.9%	23.2%
Gross mortgage is >=35% of household income	1.95	29.8%	22.2%	24.3%	18.9%
Vacant Housing Units	2.13	69.8%	33.4%	34.4%	23.6%
Child abuse/neglect rate	2.83	245.4	195.2	126.9	179.5
Child food insecurity	2.33	24.0%	18.2%	16.0%	15.4%
Population food insecurity	2.5	18.1%	15.5%	14.6%	14.1%
Political participation	1.63	64.6%	68.0%	75.5%	70.9%
All cancer incidence	1.92	420.33	457.25	476.31	501.32
Colorectal cancer	1.58	36.46	46.94	34.2	44.57
Oral cavity and pharnyx cancer	1.79	*	*	*	15.36
Lung and bronchus cancer	2.67	81.71	82.16	79.31	72.82
Ever told diabetes (adults)	1.71	*	12.1	11.9	13.3
Ever told COPD (adults)	1.96	*	10.5	9.2	13.8
Asthma (teens)	1.56	n/a	n/a	n/a	0.476
Self-reported health assessment fair or poor	2.58	24.7	24.5	27.4	24.3
Pnemonia	2.42	26.9	33.8	34.4	41.8
Poor mental health 14+ days (adults)	1.63	*	7.6	12.7	12.5
Obesity (teens)	1.63	n/a	n/a	n/a	0.174
Obesity (adults)	1.63	29.6	38.3	42.4	34.4
All causes of death	1.75	820.4	790.8	796.2	792.5
All cancer mortality	1.83	185.9	184.1	145.4	168.6
YPLL Pneumonia/Flu	1.54	*	*	*	82.7
Motor vehicle crash mortality	2.25	*	18	14	17
Alzheimer's/Dementia mortality	2.71	33.3	42.8	45.9	44.4
Chronic lower respiratory disease mortality	2.25	55.5 51	54.2	68.2	69.5
Liver disease mortality	2.63	22.6	y4.2 *	23.8	20.6
		// ()		43.0	ZU.U

		Charlevoix	Emmet
Charlevoix, Emmet			
Income Inequality	1.81	0.46	0.47
Special Education % Child Find	1.83	100.0%	100.0%
Renters (% of all occupied homes)	1.63	19.1%	27.2%
Gross mortgage is >=35% of household income	1.7	20.5%	23.0%
Number of evictions	2.5	221.9	448.9
Vacant housing units	2	34.9%	33.3%
Major depressive episode (teens)	2.83	48.4%	63.6%
Poor mental health 14+ days	1.67	9.4%	12.8%
Overweight (adults)	2.75	41.2%	39.1%
Binge drinking (adults)	2	17.7%	17.3%
Motor vehicle crash involving alcohol mortality	2.67	42.0%	44.0%
Alzheimer's/Dementia mortality	1.67	26.9%	49.9%

Antrim, Benzie, Grand Traverse, Kalkaska, Leelanau		Antrim	Benzie	Grand Traverse	Kalkaska	Leelanau
Children enrolled in early education	2	27.9%	20.0%	17.3%	32.3%	13.8%
Students not proficient in Grade 4 English	1.65	49.3%	56.3%	43.7%	67.7%	48.9%
Special Education % Child Find	1.83	100.0%	100.0%	100.0%	100.0%	100.0%
Average HPSA Score - Dental Health	1.87	16.33	20.5	25	18	20
Renters (% of all occupied homes)	2.6	12.9%	10.3%	23.7%	17.4%	11.7%
Gross rent is >=35% of household income	1.8	42.4%	45.0%	37.0%	36.0%	42.4%
Gross mortgage is >=35% of household income	1.64	22.4%	21.6%	18.4%	22.2%	26.8%
Vacant housing units	2.55	45.2%	45.8%	15.1%	42.2%	41.6%
Teens with 2+ ACES	1.8	40.6%	n/a	n/a	n/a	n/a
Teens with 5+ fruits/vegetables per day	1.6	22.6%	n/a	n/a	n/a	n/a
SNAP authorized stores	2.25	0.68	0.93	0.77	1.18	0.62
All cancer incidence	2.07	427.77	480.33	483.22	528	457.63
Asthma (teens)	1.6	50.0%	n/a	n/a	n/a	n/a
Major depressive episode (teens)	1.73	50	n/a	n/a	n/a	n/a
Overweight (adults)	1.6	38.6	35.9	37.6	36	32.3
Smoked cigarettes in past 30 days (teens)	1.8	10.0%	n/a	n/a	n/a	n/a
Used chew tobacco etc. in past 30 days (teens)	1.8	7.1%	n/a	n/a	n/a	n/a
Motor vehicle crash mortality	2.15	17	19	8	20	13
Alzheimer's/Dementia mortality	1.73	39.3	29.5	47.2	40	33
Liver disease mortality	1.53	14.7	*	9.4	20.5	*
Alcohol induced mortality	1.73	10	5	14	2	2

Average Comparison Crawford, Oscoda, Roscommon Score Crawford Oscoda Roscommo Median Household income 2.5 \$47,977 \$42,335 \$42,054 Households below federal poverty level 2.67 17.1% 16.0% 15.2% 2.42 Families living below poverty level 10.5% 11.8% 11.8% Population below poverty level 2.53 16.3% 16.2% 30.0% Children below poverty level 2.13 23.0% 19.5% 29.0% 4.0% **Unemployment rate** 1.73 3.3% 4.7% Students not proficient in Grade 4 English 2.54 56.8% 61.1% 67.4% **Special Education % Child Find** 1.67 100.0% 100.0% 100.0% High school graduation rate 1.83 83.6% 84.7% 78.0% High school graduate or higher 1.58 89.9% 83.4% 89.9% Bachelor's degree or higher 2.42 19.4% 10.6% 15.5% Average HPSA score - Primary Care 2 13 19 17 2 18 Average HPSA score - Dental Health 21.5 19.33 1.67 15 20 17.33 Average HPSA score - Mental Health Fully immunized toddlers aged 19-35 month 2.33 67.4% 46.1% 68.0% Median value of owner occupied homes 2.58 \$105,000 \$90,500 \$108,200 Renters (% of all occupied homes) 2.33 18.0% 18.8% 14.7% Gross mortgage is >=35% of household income 2 19.7% 24.6% 24.8% 2.83 45.1% 58.7% 54.6% Vacant housing units Child abuse/neglect rate 2.22 165.4 135.4 205.6 Teens with 2+ ACES 2 40.1% 40.1% 40.1% **Child food insecurity** 2.22 18.1% 19.2% 24.4% Population food insecurity 2.5 15.9% 16.8% 18.0% Teens with 5+ fruits/veggies per day 3 21.2% 21.2% 21.2% No household vehicle 1.58 6.8% 7.3% 7.1% All cancer incidence 2.33 452.78 500.31 525.56 **Breast cancer** 2 53.98 73.29 63.1 Colorectal cancer 1.78 37.77 47.3 44.2 Oral cavity and pharynx cancer 1.89 16.47 Lung and bronchus cancer 2.44 67.26 82.89 89.29 Ever told diabetes (adults) 2.67 19.4 30.7 17.8 Heart disease (adults) 2.11 117.3 131.7 191.3 **Ever told COPD (adults)** 1.94 16.8 13.1 Self-reported health assessment fair or poor 35.3 2.56 22.6 28.9 Pneumonia 2.56 47.5 31.4 54 Major depressive episode (teens) 39.6 39.6 39.6 1.67 Poor mental health 14+ days (adults) 2 16.6 Obesity (teens) 2.33 18.3% 18.3% 18.3% 2.5 50.9 41.4 Obesity (adults) 39.5 Overweight (teens) 3 19.9% 19.9% 19.9% 1.83 Binge drinking (adults) 23.2 18 All causes of death 2.44 850 926.2 896.3 All cancer mortality 2 178 168.6 208.6 **Diabetes mortality** 2.6 27.8 33.5 22 Heart disease mortality 1.89 184.7 228.7 237.6 158.5 YPLL Pneumonia/Flu 2 Injury mortality 2.33 118 116 84 Motor vehicle crash mortality 2.42 20 19 16 Motor vehicle crash involving alcohol mortality 1.78 26.0% 50.0% 39.0% 65.4 Chronic lower respiratory disease mortality 2.56 65.9 76.4

2

2

1.67

4

1

2

4

17.3

6

5

Kidney disease mortality

Alcohol induced mortality

Drug induced mortality

Average Comparison

	Companson	
Manistee	Score	Manistee
Median household income	2.25	\$50,055
ALICE households	2.75	31.40%
Children enrolled in early education	2.0	23.10%
Students not proficient in Grade 4 English	2.75	64.00%
Special education % child find	1.83	100%
High school graduation rate	3.0	60.90%
Bachelor's degree or higher	2.5	20.30%
Fully immunized toddlers aged 19-35 months	2.0	69.90%
Median value of owner-occupied homes	2.5	\$125,400
Renters (% of all occupied homes)	2.5	16.60%
Vacant housing units (%)	2.75	40.50%
Child abuse/neglect rate	2.33	130.9
Child food insecurity	2.0	15.10%
Population food insecurity	1.75	13.40%
Breast cancer incidence	2.67	71.07
Colorectal cancer	1.67	40.92
Ever told diabetes (adults)	2.67	14.9
Heart disease (adults)	1.67	106
Ever told COPD (adults)	2.67	12.1
Asthma (teens)	2.5	54.00%
Major depressive episode (teens)	1.67	41.50%
Poor mental health 14+ days (adults)	3.0	16.1
Obesity (teens)	3.0	19.80%
Overweight (teens)	3.0	18.70%
Overweight (adults)	2.0	38.20%
Smoked cigarettes in past 30 days (teens)	3.0	6.80%
All causes of death	2.67	787.7
All cancer mortality	2.67	183.20
Diabetes mortality	2.33	23.3
YPLL Pneumonia/flu	3.0	127.7
Injury mortality	3.0	104
Motor vehicle crash mortality	2.25	15
Intentional self-harm mortality	2.0	6.4
Alzheimer's/Dementia mortality	3.0	44.3
Chronic lower respiratory disease mortality	2.0	51.1
Alcohol-induced mortality	3.0	6

Average Comparison

Cheboygan, Montmorency, Otsego	Score	Cheboygan	Montmorency	Otsego
Median household income	2	\$48,044	\$41,772	\$54,332
Families living below poverty level	1.71	10.70%	10.90%	8.90%
Population below the poverty level	2.4	14.90%	16.60%	19.40%
Children below the poverty level	2.2	23.50%	30.90%	18.60%
Students not proficient in Grade 4 Engl	i 2.33	66.90%	63.80%	51.00%
Children 0-5 in Special Education	1.67	7.10%	1.50%	0.90%
Special Education % Child Find	1.67	100.00%	100.00%	100.00%
High school graduation rate	1.83	86.80%	73.80%	85.10%
Bachelor's degree or higher	2.08	20.70%	13.70%	23.60%
Average HPSA score dental health	1.78	19.5	18.67	19
Average HPSA score mental health	1.89	17.5	18	17.2
Fully immunized toddlers	1.78	70.40%	68.70%	65.30%
Median value of owner occupied home	1.83	\$130,900	\$102,700	\$139,500
Renters % of all occupied homes	2.08	17.60%	15.90%	21.10%
Gross rent is >=35% of household incom	າ 1.83	39.30%	46.70%	37.60%
Gross mortgage is >=35% of household	1.53	22.70%	24.00%	18.50%
Vacant housing units	2.17	39.50%	53.70%	33.30%
Child abuse/neglect rate per 1,000	1.78	157.7	110.1	146
Child food insecurity	2.33	21.40%	24.80%	15.40%
Population food insecurity	2.42	16.80%	18.00%	14.10%
Children 0-4 receiving WIC	1.67	58.90%	64.80%	64.70%
Colorectal cancer	1.67	29.24	45.65	42.27
Ever told diabetes (adults)	2.67	21.2	22.4	17
Heart disease (adults)	1.67	106.6	165.1	111.9
Asthma (teens)	2	n/a	71.40%	n/a
Pneumonia	2.44	25.2	44.3	44.2
Overweight (teens)	1.83	n/a	18.10%	n/a
Overweight (adults)	2.67	41.7	36.8	41
Used chew tobacco in past 30 days (ted	e 1.75	n/a	3.50%	n/a
All cancer mortality	1.56	166.2	209.3	160.6
Motor vehicle crash involving alcohol r	r 2	62%	75%	23%
Alzheimer's/Dementia mortality	1.56	32.7	25.5	36.4
Chronic lower respiratory disease more	t: 2.22	68.5	60.5	66.1
Liver disease mortality	1.94	15.3	*	14.9
Alcohol mortality	1.89	5	1	5

Appendix D Community Assets

Munson Healthcare Assets

Identified by Community Survey Respondents from Antrim, Benzie, Charlevoix, Cheboygan, Crawford, Emmet, Grand Traverse, Kalkaska, Lake, Leelanau, Manistee, Missaukee, Montmorency, Osceola, Oscoda, Otsego, Roscommon, and Wexford Counties.

Antrim County

Social Service

Community Center

- Helena Township Community Center
- ASI Community Center & Park

Housing Organizations

- Habitat for Humanity
- Elk Rapids Housing Commission
- Northwest Michigan Community Action Agency
- Antrim County Housing Department

Food Pantry/Kitchens

- The Manna Food Project
- Bellaire Community Food Pantry
- First Congregational Community Pantry
- Good Samaritan Center
- Mancelona Food Pantry & Resale
- Community Lighthouse Food Pantry
- Central Lake Bible Baptist Food Pantry

Emergency Housing Shelters

Halfway Houses

Domestic Violence Shelters

• Women's Resource Center

Social/Grassroot Organizations

Seniors' Group

- Bellaire Senior Center
- Antrim County Senior Citizens
- Mancelona Township Senior Center
- Area Agency on Aging of Northwest Michigan
- Elk Rapids Senior Center
- Antrim County Commission on Aging

Special Interest Group

• Antrim County 4-H

Advocacy Groups/Coalitions

Cultural Organizations

- Antrim Chorus
- Crosshatch Center for Art and Ecology

Hunting/Sportsman Leagues

- Bellaire Sportsman Club
- Chain O'Lakes Sportsman's Club
- Antrim Conservation District
- Alba Sportsman's Club

Amateur Sports Leagues

- Antrim County Co Ed Softball League
- Bowling League
- Antrim Dells Weekly Golf Leagues

Education

Colleges or Universities

Community College

• North Central Michigan College

Before-/After-School Program

- Bellaire Kids Club
- Bellaire Youth Initiative
- Communities in Schools Northwest Michigan
- Central Lake Public Schools

Vocational/Technical Education Programs

- CharEm ISD Career and Technical Education
- Northwest Education Services Career Tech

Health Institutions

Hospital

- Kalkaska Memorial Health Center
- Charlevoix Hospital

Healthcare Clinic

- Ironmen Health Clinic
- Bellaire Family Health Center
- Mancelona Family Practice
- Central Lake Family Health Center

Health Department

• Health Department of Northwest Michigan

Behavioral Health Services

• North Country Community Mental Health

Public Service

Library

- Alden District Library
- Elk Rapids District Library
- Bellaire Public Library
- Central Lake District Library
- Mancelona Township Library

Police Department

- Antrim County Sheriff's Department
- Bellaire Police Department
- Michigan State Police
- Mancelona Village Police Depart
- Central Lake Police Department

Fire Department

- South Torch Lake Fire & Rescue
- Milton Township Fire Department
- Bellaire District Fire Department
- Elk Rapids Fire Department
- Banks Township Fire Department
- Central Lake Fire Department

Emergency Medical Services

- Elk Rapids EMS
- Township Ambulance Authority

Community-Based Organizations

Religious Organizations

- Alden United Methodist Church
- Antrim Church of Christ
- Calvary Lutheran Church
- New Hope Community Church
- Hope Lutheran of Bellaire
- Mancelona United Methodist Church
- Kewadin United Methodist Church
- Bellaire Community United Methodist Church
- Central Lake United Methodist Church

- Alba United Methodist Church
- Bellaire Wesleyan Church
- First Congregational Church
- Bible Baptist Church

United Way

• United Way of Northwest Michigan

Community or Philanthropic Foundation

• Grand Traverse Regional Community Foundation

Political Organizations

Infrastructure

Parks

- Chessie Pause Depot Park
- Alden Depot Park
- Richardi Park
- Craven Park
- Thurston Park
- Palmer Park
- Perry Andress Park
- Johnson's Pond
- Legion Park
- Railroad Park
- Cran Park
- Grass River Natural Area
- Willow Day Park
- Barnes Park Campground
- Antrim Creek Natural Area
- Cedar River Natural Area
- Elk Rapids Day Park
- Glacial Hills Natural Area
- Mohrmann Natural Area
- Murphy Park
- Noteware's Landing
- Wetzel Lake

Public Pools

Vacant Private Building or Lot

Lot on Cayuga St

Public Lake or Coastline

- Torch Lake
- Clam Lake

- Lake Bellaire
- Elk Lake
- Birch Lake
- Wetzel Lake
- Sand Lake
- Richardi Lake
- Green Lake
- Intermediate Lake

Community Gardens

Farmer's Markets

- Bellaire Farmer's Market
- Elk Rapids Farmer's Market
- Mancelona Farmer's Market
- Central Lake Farmer's Market

Noteworthy Person/Group

Local Artists/Musicians

- Pauline Viall
- Kenny Thompson
- Gary Juliano

Community Leader

- Mike Allison
- Joe Short
- Dan Bean

Celebrity or Influential Figure

• Nate Weber

<u>Other</u>

Benzie County

Social Service

Community Center

• Grow Benzie

Housing Organizations

- Habitat for Humanity
- Housing North
- Frankfort Housing Commission

Food Pantry/Kitchens

- Benzie Area Christian Neighbors (BACN)
- The Baby Pantry at St. Philip's Episcopal Church
- Benzie Food Partners Food Pantry
- Benzie Friends Resource Food Pantry
- Benzie Recovery Center Meal Site
- Fresh Winds Christian Community Food Pantry
- Lake Ann United Methodist Church Food Pantry

Emergency Housing Shelters

Halfway Houses

Domestic Violence Shelters

• Women's Resource Center

Social/Grassroot Organizations

Seniors' Group/Services

- Benzie Senior Resources
- The Gathering Place
- Area Agency on Aging of Northwest Michigan

Special Interest Group

- Joy 2 Ride Benzie County
- The Crystal Lake & Watershed Association

Advocacy Groups/Coalitions

- Grow Benzie
- Benzie Faith in Action
- Advocates for Benzie County
- 100 Women Who Care Benzie County

Cultural Organizations

- Oliver Art Center
- Benzie Area Symphony Orchestra
- Benzie Area Historical Society and Museum

Hunting/Sportsman Leagues

- Benzie Sportsman's Club
- Betsie River Sportsmen's Club

Amateur Sports Leagues

Education

Colleges or Universities

Community College

• Northwestern Michigan College

Before-/After-School Program

- SEEDS
- Lake Ann Elementary Before/After Care

Vocational/Technical Education Programs

- Skilled Trades Apprenticeship Readiness Training (S.T.A.R.T)
- Northwest Education Services Career Tech

Health Institutions

Hospital

• Paul Oliver Memorial Hospital

Healthcare Clinic

- Frankfort Family Care
- Crystal Lake Clinic
- Frankfort Medical Group
- Northwest Michigan Health Services

Health Department

• Benzie-Leelanau Health Department

Behavioral Health Services

Centra Wellness Network

Public Service

Library

- Benzie Shores District Library
- Benzonia Public Library
- Betsie Valley District Library
- Darcy Library of Beulah
- Almira Township Library

Police Department

- Benzie County Sheriff's Department
- Frankfort Police Department

Fire Department

- Benzonia Township Fire Department
- Thompsonville Fire & Rescue
- Frankfort Fire Department
- Almira Township Fire & EMS Department
- Inland Township Fire Department
- Homestead Township Fire Department

Emergency Medical Services

• Benzie County EMS

- Thompsonville Fire and Rescue
- Almira Township Fire & EMS Department

Community-Based Organizations

Religious Organizations

- Blaine Christian Church
- First Congregational Church of Benzonia
- Lake Ann United Methodist Church

United Way

• United Way of Northwest Michigan

Community or Philanthropic Foundation

- Munson Healthcare Foundation
- Grand Traverse Regional Community Foundation

Political Organizations

- Benzie County Republicans
- The Democratic Party of Benzie County

Infrastructure

Parks

- Homestead Township Park
- Sleeping Bear National Lakeshore
- Benzonia Township Memorial Park
- Beulah Village Park
- Lake Ann Park
- Almira Township Park
- Almira Township Lakefront Park
- Burnett Park
- Lake Ann Pathway
- Inland Township Park
- Elberta Waterfront Park
- Penfold Park
- Open Space Park
- Bellows Park
- Academy Park

Public Pools

Vacant Private Building or Lot

• Fox Lane, Benzonia

Public Lake or Coastline

- Lake Michigan
- Crystal Lake

- Lake Ann
- Platte Lake
- Lower Herring Lake
- Upper Herring Lake
- Betsie Lake
- Long Lake
- Rush Lake
- Little Platte Lake
- Loon Lake
- Mud Lake
- Otter Lake
- Bass Lake
- Pearl Lake

Community Gardens

Grow Benzie

Farmer's Markets

- Frankfort Farmers Market
- Elberta Farmer's Market
- Grow Benzie

Noteworthy Person/Group

Local Artists/Musicians

- Barefoot Music
- Ellie Harold
- Corey and Stacey Bechler

Community Leader

- Art Jeannot
- Josh Stoltz
- Rick Schmitt

Celebrity or Influential Figure

Other

Charlevoix County

Social Service

Community Center

Housing Organizations

Boyne City Housing Commission East Jordan Housing Commission

Northwest Michigan Habitat for Humanity Charlevoix Housing Commission Northern Homes Community Development

Food Pantry/Kitchens

Community Food Pantry
Jesus is Lord Community Church Food Pantry
Bible Baptist Church – Bread of Life – Food Pantry
Third Day Fellowship
Care & Share Food Pantry
Good Neighbors Food Pantry
Boyne City Food Pantry
Boyne Valley Pantry

Emergency Housing Shelters

Joppa House Ministries Night Light Third Day

Halfway Houses

Joppa House Ministries
Bay Area Substance Education Services (BASES)

Domestic Violence Shelters

Joppa House Ministries Women's Resource Center

Social/Grassroot Organizations

Seniors' Group

- Boyne Area Senior Center
- Charlevoix Senior Center
- East Jordan Senior Center
- Charlevoix County Commission on Aging

Special Interest Group

- Friends of Charlevoix Public Library
- Charlevoix Lions Club
- Charlevoix Conservation District
- Charlevoix Area Garden Club
- Charlevoix County 4-H

Advocacy Groups/Coalitions

Kiersten's Ride SAFE in Northern Michigan Child Abuse Prevention and Education Council

Cultural Organizations

Charlevoix Circle of Arts Charlevoix Historical Society

Hunting/Sportsman Leagues

Charlevoix Rod and Gun Club Jordan Valley Sportsman's Club

Amateur Sports Leagues

Boyne City Softball League
Little League Baseball
Little League Softball
Co-Ed Adult Soccer League
Boyne Area 4-H Soccer
East Jordan 4-H Soccer
Charlevoix County 4-H Shooting Sports Club
Boyne Area 4-H Swim
Charlevoix Community 4-H Tennis

Education

Colleges or Universities

Community College

• North Central Michigan College

Before-/After-School Program

- All-Star Kids Club
- Rayder Kids Club
- St. Mary Afterschool Program

Vocational/Technical Education Programs

• Char-EM ISD Career and Technical Education

Health Institutions

Hospital

- Munson Healthcare Charlevoix Hospital
- McLaren Northern Michigan Hospital

Healthcare Clinic

- Charlevoix Physician's Clinic
- Charlevoix Urgent Care
- Boyne Area Health Center
- Boyne Area Free Clinic
- Charlevoix Primary Care
- McLaren Northern Michigan MedCenter
- East Jordan Family Health Center

Health Department

• Health Department of Northwest Michigan

Behavioral Health Services

- North Country Community Mental Health
- Munson Behavioral Health
- BASES
- School-Based Health Centers for youth

Public Service

Library

- Charlevoix Public Library
- Boyne District Library
- Jordan Valley District Library

Police Department

Charlevoix County Sheriff's Office Boyne City Police Department Charlevoix Police Department East Jordan Police Department

Fire Department

Charlevoix Fire Department
Charlevoix Township Fire Department
East Jordan Fire Department
Beaver Island Fire Department
Boyne City Fire Department
Boyne Valley Fire and Rescue
Melrose Fire Department – Station 2
Hudson Township Fire and Rescue
Melrose Fire Department

Emergency Medical Services

Lake Charlevoix EMS Boyne City EMS Jordan Valley EMS

Community-Based Organizations

Religious Organizations

First Congregational Church of Charlevoix Charlevoix United Methodist Church Barnard United Methodist Church Greensky Hill Indian United Methodist Church St. Mary Church Lighthouse Missionary Church

Walloon Lake Community Church

United Way

Char-Em United Way

Community or Philanthropic Foundation

Charlevoix County Community Foundation
Munson Healthcare Charlevoix Hospital Foundation
McLaren Northern Michigan Foundation

Political Organizations

Charlevoix Dems

Charlevoix County Republicans

<u>Infrastructure</u>

Parks

Whiting Park

Thumb Lake Park

Porter Creek Natural Area

Little Traverse Wheelway

Boyne City to Charlevoix Trail

East Park

Avalanche Preserve Recreation Area

Veteran's Memorial Park

Old City Park

Rotary Park

Peninsula Beach

Ridge Run Dog Park

Sunset Park

The Hill Nature Preserve

Tannery Beach

Ferry Beach

Charlevoix Skate Park

Young State Park

Fisherman's Island State Park

East Jordan Tourist Park

Community Park

Memorial Park

Centennial Skate Park

Sportsman's Park

Elm Pointe

Mill Street Park

Watson Field

GAR Park

Murphy Field & Loveday Field

Mt. McSauba Recreation Area

Public Pools

Charlevoix Area Community Pool East Jordan Community Pool

Vacant Private Building or Lot

East St. Vacant Lot Vacant Buildings in Boyne City

Public Lake or Coastline

Lake Michigan
Lake Charlevoix
Ferry Beach
Fisherman's Island State Park
Depot Beach
Walloon Lake

Community Gardens

Boyne City Community Garden
City of Charlevoix Community Garden

Farmer's Markets

Boyne City Farmer's Market Charlevoix Farmer's Market East Jordan Farmer's Market

Noteworthy Person/Group

Local Artists/Musicians

Jody Adams Jerry Douglas Freshwater Studio

Community Leader

Mayor Luther Kurtz

Celebrity or Influential Figure

Earl Young

Other

Cheboygan County

Social Service

Community Center

• Cheboygan Recreation Center

• Cheboygan Youth Center

Housing Organizations

- Cheboygan Housing Commission
- Cheboygan County Habitat for Humanity
- Northeast Michigan Community Service Agency (NEMCSA)

Food Pantry/Kitchens

Cheboygan Compassionate Ministries, Inc and The Lord's Kitchen Church of the Straits – Food Pantry Awaken Church – Courtesy Club Food Pantry St. Thomas Food Pantry – Food Distribution Center Black River Full Gospel Community – Food Pantry

Emergency Housing Shelters

Women's Resource Center of Northern Michigan, Inc. – Cheboygan Office

Halfway Houses

Domestic Violence Shelters

Women's Resource Center of Northern Michigan, Inc. - Cheboygan Office

Social/Grassroot Organizations

Seniors' Group/Services

- Cheboygan County Council on Aging
- Wawatam Area Senior Center

Special Interest Group

- Alcona County Chamber of Commerce
- Mackinaw Women's Club

Advocacy Groups/Coalitions

Cheboygan County Habitat for Humanity
Human Services Coordinating Body – Cheboygan
Women's Resource Center of Northern Michigan, Inc. – Cheboygan Office

Cultural Organizations

Mackinaw Area Historical Society Heritage Village Mackinaw City Area Arts Council

Hunting/Sportsman Leagues

Cheboygan Sportsmans Club
Black Lake Sportsmen's Club – Onaway, Michigan
Indian River Sportsman's Club
Ducks Unlimited – Cheboygan County

Amateur Sports Leagues

Education

Colleges or Universities

Community College

North Central Michigan College - Cheboygan Center

Before-/After-School Program

Vocational/Technical Education Programs

Health Institutions

Hospital

McLaren Northern Michigan – Cheboygan Campus

Healthcare Clinic

- Alcona Health Center
- Rivertown Medical Clinic
- Thunder Bay Community Health Service, Inc.

Health Department

District Health Department #4

Behavioral Health Services

- North Country Community Mental Health
- Alcona Health Center Cheboygan Campus
- Catholic Human Services Inc.
- Forward Path Counseling PLLC
- Thunder Bay Community Health Service, Inc

Public Service

Library

- Cheboygan Public Library
- Mackinaw Area Public Library
- Indian River Area Library
- Topinabee Public Library

Police Department

- Cheboygan Police Department
- Cheboygan County Sheriff's Office
- Mackinaw City Police Department
- Michigan State Police District 7
- Tuscarora Township Police Department

Fire Department

- Mackinaw City Fire Department Station 1
- Mackinaw City Fire Department Station 2

- Tuscarora Township Fire Department
- Alverno Fire Department Station #1 Benton Township
- Alverno Fire Department Station #2 Aloha Township
- Alverno Fire Department Station #3 Grant Township
- Alverno Fire Department Station #4 Benton Township
- Alverno Fire Department Station #5 Grant Township
- Onaway Area Fire Department (county borderline, keep?)
- Mullet Topinabee Fire Department

Emergency Medical Services

• Cheboygan Life Support Systems

Community-Based Organizations

Religious Organizations

- Mackinaw City Bible Church
- Saint Mary/ Saint Charles Catholic Church, Cheboygan
- Church of the Straits
- St. Paul United Methodist
- St. John Lutheran Church

United Way

• Cheboygan County United Way

Community or Philanthropic Foundation

- Straits Area Youth Advisory Council (YAC) Grants
- Strait Area Community Foundation

Political Organizations

- Cheboygan County Democratic Party
- Cheboygan County Republican Party

<u>Infrastructure</u>

Parks

- Gordon Turner Park, Cheboygan, MI
- Chandler Park
- Tuscarora Township Parks Comm
- Washington Park
- Aloha State Park
- Cheboygan State Park
- Mackinaw City Veteran Memorial Park
- Burt Lake State Park

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

- Burt Lake
- Straits of Mackinac
- Black Lake
- Lake Huron
- Cheboygan River (it's a river, keep?)
- Mullet Lake
- Douglas Lake
- Duncan Bay (bay, keep?)

Community Gardens

Mackinaw Area Historical Society Heritage Village The Eastside Community Garden

Farmer's Markets

Cheboygan Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

Nate King – Local Musician Evan Archambo – Local Musician Dale Rieger – Local Musician Billy Jewell Band – Local Musicians Leslie A. Tebo – Mayor

Community Leader

Robert John Butts – Cheboygan County Probate and Family Court Judge
Mandy Martin – Executive Director of Cheboygan County Habitat for Humanity
Polly Schneider – Executive Director for Cheboygan Area Chamber of Commerce
Catherin Schulz – Director of Cheboygan Housing Commission
Leigh Ann Theunick – 4-H Program Coordinator

Celebrity or Influential Figure

Susan Melton – Program Director & Air Personality for 102.9 Big County Marcella Costin & John Costin – Public Figure

Other

Crawford County

Social Service

Community Center

Crawford County Commission on Aging

Housing Organizations

Crawford County Housing Commission Grayling Housing Commission Crawford County Christian Help Center

Food Pantry/Kitchens

Crawford County Christian Help Center Crawford County Food Panty Viking Pantry

Emergency Housing Shelters

River House

Halfway Houses

River House

Domestic Violence Shelters

River House

Social/Grassroot Organizations

Seniors' Group

Crawford County Commission on Aging Region 9 Area Agency on Aging

Special Interest Group

Families Against Narcotics Lions Club Grayling Rotary Club

Advocacy Groups/Coalitions

League of Women Voters
United Way
Knights of Columbus
Crawford County Democratic Committee

Cultural Organizations

Au Sable Artisan Village Eagles Club Main Street Gallery Wellington Farm

Hunting/Sportsman Leagues

Trout Unlimited
Grayling Archery
Grayling Sportsman Club

Amateur Sports Leagues

Hanson Hills Junior Vikings CASA Soccer

Education

Colleges or Universities

Community College

Kirtland Community College

Before-/After-School Program

BASE Program

Vocational/Technical Education Programs

Michigan Works Kirtland Community College Northwest Education Services Career Tech

Health Institutions

Hospital

Munson Grayling Hospital

Healthcare Clinic

Grayling Community Health Center Au Sable Urgent Care Munson Healthcare Walk-In Viking Wellness Center

Health Department

District Health Department #10

Behavioral Health Services

Northern Lakes Community Mental Health GRACE Center Munson Behavioral Health

Public Service

Library

Devereaux Memorial Crawford County Library Frederic Community Crawford County Library Grayling Public Library

Police Department

Crawford County Sheriff's Department Grayling Police Department

Fire Department

Grayling Fire Department
Frederic Fire Department
Crawford County Fire Department
Lovells Fire Department

Emergency Medical Services

Mobile Medical Response Frederic Township Emergency Medical Services Grayling Emergency Medical Services

Community-Based Organizations

Religious Organizations

St. Michael Catholic Church
St. Mary Catholic Church
Michelson Memorial United Methodist
Free Methodist Church
First Baptist Church
Calvary Baptist Church
St. Francis Episcopal Church & Thrift Shop

United Way

Crawford County United Way

Community or Philanthropic Foundation

Kirtland Community College Foundation Grayling Promotional Association Rotary Club Lions Club

Political Organizations

Crawford County Democratic Party Crawford County Republican Party League of Women Voters

Infrastructure

Parks

Hartwick Pines State Park Grayling City Park Grayling Township Park Grayling Fish Hatchery Hanson Hills

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

Lake Margrethe

Kneff Lake

Wakeley Lake

Howes Lake

Au Sable River

Community Gardens

Grayling Community Garden

Grayling Greenhouse

Commission on Aging Community Garden

Crawford County Community Garden

VFW Community Garden

Farmer's Markets

Grayling Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

Oh, Brother Big Sister

Rachel Brooks

Brian Ashton

Lisa Oliver

Terry Dickinson

Community Leader

Alice Snyder

Rae Gosling

Celebrity or Influential Figure

Pastor Joe Crawford

Other

Emmet County

Social Service

Community Center

Friendship Centers of Emmet County – Petoskey Center Friendship Centers of Emmet County – Huber Senior Center/Brutus YMCA of Northern Michigan

Housing Organizations

Housing North Northwest Michigan Habitat for Humanity Odawa Housing

Food Pantry/Kitchens

Manna Food Project
Brother Dan's Food Pantry
Pellston Area Food Pantry
Church of the Straits
Harbor Springs Food Pantry
Holy Childhood of Jesus Catholic Church
Petoskey Salvation Army
Northmen Den Youth Services

Emergency Housing Shelters

Women's Resource Center The Nehemiah Project

Halfway Houses

Harbor Hall

Domestic Violence Shelters

Women's Resource Center

Social/Grassroot Organizations

Seniors' Group

Wawatam Area Senior Center Friendship Center of Harbor Springs Friendship Centers Area Agency on Aging

Special Interest Group

Top of Michigan Trails Council Little Traverse Conservancy Petoskey Band Boosters Thrive 45

Advocacy Groups/Coalitions

Housing North
Human Services Coordinating Body
SAFE in Northern Michigan
Child Abuse Prevention and Education Council
Tip of the Mitt Watershed Council
Little Traverse Conservancy
League of Women Voters

LGBTQ Alliance of Petoskey
Top of Michigan Trails Council

Cultural Organizations

Great Lakes Center for the Arts Crooked Tree Arts Center Great Lake Chamber Orchestra Blissfest Music Organization

Hunting/Sportsman Leagues

Harbor Springs Outdoors Club Emmet County Sportsman Club Petoskey Snowmobile Club

Amateur Sports Leagues

Nubs Nob Race League
Petoskey Youth Soccer Association
YMCA Softball League
Little Traverse Yacht Club Racing
Bowling League
Petoskey Little League

Education

Colleges or Universities
Community College

North Central Community College

Before-/After-School Program

YMCA of Northern Michigan St. Francis Xavier Catholic School Northern Michigan Community Child Development Center Blackbird Child Care

Vocational/Technical Education Programs

Char-Em ISD Career and Technical Education Program

Health Institutions

Hospital

McLaren Northern Michigan Hospital Munson Healthcare Charlevoix Hospital

Healthcare Clinic

Community Health Center of Northern Michigan Alcona Health Center - Pellston Clinic Petoskey Child Health Associates Little Traverse Primary Care Little Traverse Bay Band Health Clinic

Hornet Health Center

Northern Michigan MedCenter – Petoskey North

Mackinaw City Medical Clinic

Bayside Family Medicine

Pregnancy Care Center of Petoskey

McLaren CareNow at Walgreens (South)

McLaren CareNow at Walgreens (North)

Health Department

Health Department of Northwest Michigan

Behavioral Health Services

North Country Community Mental Health

Alcona Behavioral Health

Little Traverse Bay Bands of Odawa Indians Behavioral Health

School-Based Health Clinics for youth

Public Service

Library

Petoskey District Library

Harbor Springs Library

Mackinaw Area Public Library

Alanson Area Public Library

Police Department

Michigan State Police

Emmet County Sheriff's Department

Harbor Springs Police Department

Petoskey Department of Public Safety

Mackinaw City Police Department

Little Traverse Bay Band of Odawa Indians Police Department

Fire Department

Petoskey Fire Department

Harbor Springs Fire Department

Bear Creek Township Fire Department

Springvale Township Fire Department

Mackinaw City Fire Department

Readmond/Friendship/Cross Village Fire and Rescue

Resort Township Fire Department

Alanson Littlefield Fire Department

Pellston Fire Department

Emergency Medical Services

Emmet County EMS

Allied EMS

Community-Based Organizations

Religious Organizations

Knights of Columbus

First Presbyterian Church of Petoskey

First Presbyterian Church of Harbor Springs

St. Anthony Catholic Church

Church of the Straits

St. Vincent de Paul Society

Zion Lutheran Church of Petoskey

St. Francis Xavier Catholic Church

Kingdom Hall of Jehovah's Witnesses

Beautiful Savior Lutheran Church

United Way

Char-Em United Way

Community or Philanthropic Foundation

Petoskey-Harbor Springs Area Community Foundation

Petoskey Education Foundation

Hestia Women's Giving Circle

McLaren Northern Michigan Foundation

Political Organizations

Emmet County Democrats

Emmet County Republican Party

Infrastructure

Parks

Pennsylvania Park

Curtis Park

Petoskey State Park

Wilderness State Park

Zoll Street Park and Beach

East Park

Bayfront Park

Bear River Recreation Area

Alexander Henry Park

Spring Lake Park

Magnus Park

Public Pools

Harbor Springs Community Pool

Vacant Private Building or Lot

Pizza Palace

The "Hole" in Petoskey

JC Penny in Petoskey

Several empty buildings in Downton Petoskey

Public Lake or Coastline

Lake Michigan

Little Traverse Bay

Walloon Lake

Pickerel Lake

Burt Lake

Crooked Lake

Round Lake

Inland Waterways

Weber Lake

Community Gardens

The Petoskey Community Victory Garden First Presbyterian Church of Harbor Springs

Farmer's Markets

Habor Springs Farmer's Market Petoskey Farmer's Market

Bills Farm Market

Bliss Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

Michigan Rattlers

Great Lakes Chamber Orchestra

Martina Hahn

Community Leader

Lisa Peacock

Todd Burch

Ashley Brower Whitney

Celebrity or Influential Figure

Other

Grand Traverse County

Social Service

Community Center

Grand Traverse County Civic Center

Twin Lakes/Gilbert Lodge

Fife Lake Public Library

Redeemer Fellowship Center

Kingsley: The Rock

Traverse City Senior Center

Grand Traverse Bay YMCA

Polestar LGBT+ Community Center

Housing Organizations

Housing North

Northwest Community Action Agency

Habitat For Humanity – Grand Traverse Region

Northwest Michigan Supportive Housing

HomeStretch Nonprofit Housing Corporation

Traverse City Housing Commission

Senior Housing Solutions

Food Pantry/Kitchens

The Father Fred Foundation

Salvation Army

Goodwill Food Rescue

ACTS Food Pantry

Bayview Wesleyan Community Meal

Buckley Tabernacle Pantry

Central United Methodist Church Outreach Meals

Christ Church Food Pantry and Meal Site

Faith Reformed Church Community Meal

Grace Episcopal Food Pantry & Community Lunch

Grace Point Café at Church of the Nazarene Community Meal

Grand Traverse Baby Pantry

Immaculate Conception Food Pantry

Kandu Island Food Pantry

Kingsley Baptist Church Food Pantry

Kingsley United Methodist Church Food Pantry

PrayerFyre Food Pantry

Redeemer Lutheran of Interlochen Food Pantry

Sal's Kitchen Meal Site

Seventh Day Adventist Food Pantry

St. Francis High School Community Meal

St Francis Food Pantry

St. Michaels Food Pantry

St. Patrick Catholic Church Food Pantry

Traverse House Clubhouse

Trinity Lutheran Food Pantry and Community Meal Site

West Bay Baby Pantry

Women's Resource Center

Emergency Housing Shelters

Safe Harbor of Grand Traverse Goodwill Inn Emergency Homeless Shelter Women's Resource Center Pete's Place

Halfway Houses

Nexus Family Services Dann's House Dakoske Hall

Domestic Violence Shelters

Women's Resource Center

Social/Grassroot Organizations

Seniors' Group

Grand Traverse County Senior Care Network Area Agency on Aging Grand Traverse Commission on Aging Traverse City Senior Center Cordia at Grand Traverse Commons

Special Interest Group

Disability Network Northern Michigan Traverse Area Historical Society Protect the Peninsula Michigan State Police Angel Program Big Brothers/Big Sisters Up North Pride League of Women Voters

Advocacy Groups/Coalitions

Northwest Michigan Coalition to End Homelessness
Families Against Narcotics
Up North Pride
Community Development Coalition of Northwest Michigan
Housing North
Traverse Bay Children's Advocacy
Northwest Michigan Food & Farming Network

Disability Network Northern Michigan
Single MOMM
Northwest Food Coalition
Grand Traverse County Drug Free Coalition

Cultural Organizations

Dennos Museum Center
Old Town Playhouse
City Opera House
Crooked Tree Arts Center
Interlochen Center for the Arts
Traverse City Film Festival
Traverse Symphony Orchestra
Traverse City Arts Commission
Parallel 45 Theater

Hunting/Sportsman Leagues

Kingsley Sportsman's Club Cedar Rod and Gun Club Grand Traverse Ducks Unlimited Adams Chapter Trout Unlimited

Amateur Sports Leagues

Traverse City Little League
Grand Traverse Hockey Association
YMCA Basketball
YMCA Baseball
Traverse Bay Area Youth Soccer
Traverse City Pit Spitters
Traverse City Figure Skating Club
Traverse City Pickleball

Education

Colleges or Universities

Community College

Northwestern Michigan College

Before-/After-School Program

Munson Kids Club
The Rock of Kingsley
Latchkey Program
Grand Traverse Bay YMCA
SEEDS
Traverse City Area Public Schools

Vocational/Technical Education Programs

Career Tech Center – Northwest Education Services Northwestern Michigan College

Health Institutions

Hospital

Munson Medical Center

Healthcare Clinic

Traverse Health Clinic

Crystal Lake Health Center

Bayside Docs Urgent Care

Munson Walk-In Clinic

Foster Family Community Health Center

Munson Family Practice Center

Traverse Bay Internal Medicine

Brookside Family Medicine

West Front Primary Care

Thirlby Clinic

Colonel Demas T. Craw VA Clinic

Northwest Michigan Health Services, INC

Northwoods OBGYN

Planned Parenthood

Health Department

Grand Traverse County Health Department

Behavioral Health Services

Addiction Treatment Services

Pine Rest

Bethany Christian Services

Northern Lakes Community Mental Health

Munson Healthcare Behavioral Health Services

Northwest Michigan Health Services

Lakeview Counseling

Public Service

Library

Traverse Area District Library

Interlochen Public Library

East Bay Branch Library

Fife Lake Public Library

Kingsley Branch Library

Peninsula Community Library

Police Department

Grand Traverse County Sheriff's Department Traverse City Police Department Michigan State Police

Fire Department

Grand Traverse Metro Fire Department
Interlochen Fire Department
Grand Traverse Rural Fire Department
Long Lake Fire Department
Buckley Fire Department
Garfield Township Fire Department
Peninsula Township Fire Department
East Bay Township Fire Department

Emergency Medical Services

MMR Blair Township EMS North Flight EMS

Community-Based Organizations

Religious Organizations

Trinity Lutheran Church St. Francis of Assisi Catholic Church

Christ the King Catholic Church

Unitarian Universalist Congregation of Grand Traverse

Central United Methodist Church

New Hope Community Church

West Side Community Church

Bayview Wesleyan Church

Kensington Church

Grace Episcopal Church

Immaculate Conception Roman Catholic Church

St. Joseph Catholic Church

Resurrection Life Church

Bethlehem Lutheran Church

United Way

United Way of Northwest Michigan

Community or Philanthropic Foundation

Grand Traverse Regional Community Foundation

Rotary Charities

Munson Healthcare Foundation

The Les and Anne Biederman Foundation

Father Fred Foundation

The Oleson Foundation
Zonta Club of Traverse City

Political Organizations

Grand Traverse Democratic Party Grand Traverse County Republican Party League of Women Voters

Infrastructure

Parks

Civic Center

Barns Park

Hannah Park

Clinch Park

F and M Park

East Bay Park

Grand Traverse Commons

Whitewater Township Park and Campground

Bryant Park

Keith J. Charters Traverse City State Park

Hull Park

Bowers Harbor Park

West End Beach

Traverse Area Recreation Trail

Fisher's Run

Cedar Run Creek Natural Area

Timbers Recreation Area

Interlochen State Park

Kingsley Village Park

Brownson Memorial Park

Veterans Memorial Park

Whispering Pines Park

Grove Park

Haywood Park

Beitner Park

Public Pools

Easling pool

Grand Traverse Bay YMCA

Vacant Private Building or Lot

Airport Access Rd

Kmart Building

Cherryland Mall

Tom's Food Market in Acme

Ruby Tuesday's

Miniature Golf Course on 3 Mile Rd and US31

Power Plant the Commons

Public Lake or Coastline

West End Beach

West Bay

East Bay

Bryant Park

Arbutus Lake

Long Lake

Green Lake

Lake Michigan

Duck Lake

Boardman Lake

Elk Lake

Grand Traverse Bay

Community Gardens

TC Community Garden

Grand Traverse Area Children's Garden

Kingsley Branch Library Children's Garden

Buckley Community Garden

Farmer's Markets

Sara Hardy Farmers Market

Village Farmers Market

Interlochen Farmers Market

Kingsley Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

The Accidentals

Rufus Snoddy

Seth Bernard

Miriam Pico

Mike Moran

Levi Britton

Jeff Haas

Glenn Wolff

Joshua Davis

Joan Gallagher Richmond

Ken Scott Photography

David Chown

Doc Probes

Broom Closet Boys

Don Julin

Charles Murphy

Billy Strings

Community Leader

Jim Carruthers

John Roth

Ryan Hannon

Betsy Coffia

Amy Shamroe

Ed Ness

Meredith Kennedy

Warren Call

Marc Schollett

Judge Bob Cooney

Penny Morris

Nick Viox

Celebrity or Influential Figure

Carter Oosterhouse

Michael Moore

Joshua Davis

Doug Stanton

Casey Cowell

Other

Kalkaska County

Social Service

Community Center

Kaliseum Recreation Complex

Bear Lake Township Community Center

Clearwater Township Community Center

Kalkaska County Civic Center

Kalkaska Senior Center

Housing Organizations

Northwest Michigan Community Action Agency

Kalkaska Housing Commission

Food Pantry/Kitchens

Kalkaska Area Interfaith Resources (KAIR) Food Pantry Ladles of Love

Kalkaska Baby Pantry New Horizons Club House Rapid City Food Pantry & Community Meal

Emergency Housing Shelters

Northwest Michigan Community Action Agency

Halfway Houses

Domestic Violence Shelters

Women's Resource Center

Social/Grassroot Organizations

Seniors' Group

Kalkaska Commission on Aging Kalkaska Senior Center

Special Interest Group

The American Legion Post 480 Kalkaska County 4-H Kalkaska Garden Club

Advocacy Groups/Coalitions

Live Well Kalkaska Substance Free Coalition The Brook Trout Coalition

Cultural Organizations

Hunting/Sportsman Leagues

Chain O'Lakes Sportsman's Club Northwest Michigan Fishing Club Adams Chapter Trout Unlimited

Amateur Sports Leagues

Kalkaska Area Youth Soccer Organization Kalkaska Area Youth Football Kalkaska Youth Baseball/Softball Kalkaska Area Hockey Association

Education

Colleges or Universities

Community College

Kirtland Community College Northwestern Michigan College

Before-/After-School Program

Wednesday After School Program (WASP)

Kalkaska Memorial Health Center Child Development Center and Preschool Kid's Club SEEDS

Latchkey Program

Communities In Schools of Northwest Michigan

Vocational/Technical Education Programs

NMC Apprentice Programs
Northwest Education Services Career Tech

Health Institutions

Hospital

Kalkaska Memorial Health Center

Healthcare Clinic

Kalkaska Memorial Health Walk-In Clinic Kalkaska Teen Health Center Kids Creek Children's Clinic Kalkaska Medical Associates

Health Department

District Health Department #10

Behavioral Health Services

Kalkaska Memorial Health Center Behavioral Health North Country Community Mental Health

Public Service

Library

Kalkaska County Library

Police Department

Kalkaska County Sheriff's Department Kalkaska Village Department of Public Safety Michigan State Police

Fire Department

Kalkaska Fire Department
Coldsprings Excelsior Fire and Rescue
Blue Lake Township Fire Department
Clearwater Township Fire Department
Bear Lake Township Fire Department

Emergency Medical Services

Kalkaska EMS

Community-Based Organizations

Religious Organizations

Kalkaska United Methodist Church

Kalkaska Church of Christ

Calvary Baptist Church

Coldsprings Christian Fellowship

St. Mary of the Woods Catholic Church

Kalkaska Baptist Church

Many Rivers Church

United Way

United Way of Northwest Michigan

Community or Philanthropic Foundation

Grand Traverse Regional Community Foundation

Political Organizations

Kalkaska County Democrats Kalkaska Republican Party

Infrastructure

Parks

Log Lake Campground

Rugg Pond Natural Area

Chalker Park

Springfield Township Park

Railroad Square

Mill Pond Park

Seven Bridges Nature Area

Heritage Park

Veterans Memorial Park

Kart Trail

Public Pools

Vacant Private Building or Lot

Old Kimball's Building

Public Lake or Coastline

Manistee Lake

Bear Lake

Blue Lake

East Lake

Pickerel Lake

Log Lake

Gurnsey Lake

Manistee River Boardman River Perch Lake Torch Lake

Community Gardens

Kalkaska Community Garden Library Garden

Farmer's Markets

Cherry Street Market Kalkaska Farmers' Market

Noteworthy Person/Group

Local Artists/Musicians

Darrell Boger Damien Allen Randall Magley

Community Leader

Harley Wales Thomas Gonyer

Celebrity or Influential Figure

Other

Lake County

Social Service

Community Center

Peacock Senior Center
Hollister Senior Center
St Ann's Lake County Senior Center
Lake Fellowship Ministries Community Center
Luther Senior Citizens Building

Housing Organizations

TrueNorth Community Services Baldwin Housing Commission

Food Pantry/Kitchens

St. Ann's Pantry Bread of Life Pantry Edgetts Wesleyan Church Feeding America Food Truck

Grace Mobile Food Pantry

Emergency Housing Shelters

Halfway Houses

Domestic Violence Shelters

Social/Grassroot Organizations

Seniors' Group

Peacock Senior Center
Hollister Senior Center
St. Ann's Senior Center

Luther Senior Citizens Center

Special Interest Group

Advocacy Groups/Coalitions

Lake County Community Food Council
Lake County Community Collaborative
Great Start Collaborative Mason, Lake, & Oceana
Lake County Communities That Care

Cultural Organizations

Idlewild Music Festival

Hunting/Sportsman Leagues
Lake County Sportsman's Club

Amateur Sports Leagues

Education

Colleges or Universities

Community College

Before-/After-School Program

Lake County 4-H

Vocational/Technical Education Programs

Health Institutions

Hospital

Healthcare Clinic

Baldwin Family Health Care

Health Department

District Health Department 10

Behavioral Health Services

West Michigan Community Mental Health

Public Service

Library

Pathfinder Community Library Luther Area Public Library Chase Public Library

Police Department

Lake County Sheriff

Fire Department

Baldwin Fire Department
Pleasant Plains Township Fire Department
Webber Township Fire Department
Lake Township Fire Department
Luther Fire Department
Yates Township Fire Department
Sauble-Elk-Eden Township Fire Department

Emergency Medical Services

Life EMS

Community-Based Organizations

Religious Organizations

St Ann Catholic Church St. Peter's Lutheran Church Chase Fellowship Church Grace Lutheran Church

United Way

Community or Philanthropic Foundation

Lake County Community Foundation

Political Organizations

Lake County Democratic Party
Lake County Michigan Republican Party

Infrastructure

Parks

Pettibone Lake County Park
Webber Township Community Park
John Meeks Park
Mill Pond Park
Hollister Park
Brown Trout Sculpture Park
Bray Creek State Forest Campground

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

Wolf Lake

Big Bass

Idlewild Lake

Community Gardens

Farmer's Markets

Noteworthy Person/Group

Local Artists/Musicians

Community Leader

Jane Allison

Celebrity or Influential Figure

<u>Other</u>

Leelanau County

Social Service

Community Center

Suttons Bay Friendship Center Empire Area Community Center Leelanau Community Cultural Center

Housing Organizations

Housing North Northwest Michigan Community Action Agency Habitat for Humanity

Food Pantry/Kitchens

Empire Area Food Pantry Leelanau Christian Neighbors Food Pantry

Emergency Housing Shelters

Women's Resource Center Goodwill Industries Safe Harbor of Grand Traverse

Halfway Houses

Domestic Violence Shelters

Women's Resource Center

Social/Grassroot Organizations

Seniors' Group

Leelanau Senior Services ShareCare of Leelanau

Special Interest Group

Leelanau County 4-H
League of Women Voters
National Alliance of Mental Illness
League of Women Voters
The Friends of the Leelanau Township Library

Advocacy Groups/Coalitions

Leelanau Christian Neighbors Leelanau Conservation District Leelanau Early Childhood Development Commission Leelanau County Substance Abuse Prevention Coalition

Cultural Organizations

Parallel 45
Glen Arbor Arts Center
Northwest Michigan Arts & Culture Network
Fishtown Preservation Society
Glen Arbor Players
Eyaawing Museum & Cultural Center

Hunting/Sportsman Leagues

Cedar Rod & Gun Club

Amateur Sports Leagues

Leelanau Curling Club Leelanau County Youth League Leelanau Soccer Club Run Leelanau Bike Leelanau

Education

Colleges or Universities

Community College

Northwestern Michigan College

Before-/After-School Program

Leelanau Montessori After School Care Northport Public Schools Leelanau County 4-H After School Program SEEDS

Vocational/Technical Education Programs

Northwest Education Services Career Tech

Health Institutions

Hospital

Munson Medical Center

Healthcare Clinic

Empire Family Care

Leelanau Family Practice

Crystal Lake Health Center

Thirlby Clinic

Traverse Health Clinic

Grand Traverse Band Family Health

Grand Traverse Band Dental Clinic

West Front Primary Care

Grand Traverse Children's Clinic

Health Department

Benzie-Leelanau District Health Department

Behavioral Health Services

Munson Medical Center Behavioral Health

Pine Rest

Northern Lake Community Mental Health

Public Service

Library

Glen Lake Community Library

Suttons Bay Bingham District Library

Leeland Township Public Library

Leelanau Township Library

Traverse Area District Library

Police Department

Leelanau County Sheriffs Department

Fire Department

Glen Lake Fire Department

Cedar Area Fire and Rescue Department

Suttons Bay Bingham Fire and Rescue Authority

Leland Township Fire and Rescue

Elmwood Township Fire and Rescue Department

Emergency Medical Services

Cedar Area Fire and Rescue Department

Suttons Bay Bingham Fire and Rescue Authority Leland Township Fire and Rescue Elmwood Township Fire and Rescue Department

Community-Based Organizations

Religious Organizations

Glen Lake Community Reformed Church Leland Community United Methodist Church St. Philip Neri Church Empire United Methodist Church Holy Rosary Catholic Church St Rita's & St Joseph's Catholic Church

United Way

United Way of Northwest Michigan

Community or Philanthropic Foundation

Leelanau Christian Neighbors Leelanau Township Community Foundation Grand Traverse Regional Community Foundation

Political Organizations

League of Women Voters Leelanau County Democrats Republican Women of Leelanau County Leelanau County Republican Party

<u>Infrastructure</u>

Parks

Sleeping Bear Dunes National Lakeshore

Leelanau State Park

Myles Kimmerly Park

Solon Township Park

Leland Village Green

Old Settlers' Park

Veronica Valley Park

Leelanau Trail

Boughey Park

Hendryx Park

Bingham Township Park

Groesser Park

Mebert Creek Natural Area

Lake Michigan Beach Park

Glen Arbor Township Park

Clay Cliffs Natural Area

Hancock Field

Bartholomew Park and Nedow's Bay

John G. Suelzer East Leland Memorial Park

Schneider's Beach

Grove Park

Provement Pond Recreation Area

Suttons Bay Marina Park

Public Pools

Vacant Private Building or Lot

Vacant building on the corner of Burdickville Rd & Tremaine Rd

Public Lake or Coastline

Empire Public Beach

Good Harbor Bay

Sleeping Bear Dunes National Lakeshore

Lake Leelanau

Little Traverse Lake

Lime Lake

Duck Lake

Cedar Lake

Grand Traverse Bay

Community Gardens

Leelanau Conservancy Wildflower Rescue Project

Leelanau County Government Center: Native Plant Landscape & Rain Garden

Leo Creek Preserve

SEEDS Educational Garden

Suttons Bay Rain Gardens

Suttons Bay District Library Children's Garden

Farmer's Markets

Empire Farmers Market

Suttons Bay Farmers Market

Glen Arbor Farmers Market

Leland Farmers Market

Northport Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

Leelanau Pottery Company

Patrick Niemisto

Song of the Lakes

Jazz North

Community Leader

Lisa Peacock

Patricia Soutas-Little

Michelle Klein

Ty Wessell

Lois Bahle

Steve Lutke

Celebrity or Influential Figure

Michael Moore Silvio Ciccone

Other

Manistee County

Social Service

Community Center

Farr Center

Armory Youth Project

Pleasant Valley Community Center

Teen Center

Manistee Friendship Society

Kaleva VFW

Manistee VFW

Wagoner Center

Norman Township Community Center

Housing Organizations

Manistee Housing Commission

Northwest Michigan Community Action Agency

Housing North

Food Pantry/Kitchens

Bear Lake United Methodist Church

Bethany Lutheran Church

Manistee Senior Center

Marilla Food Pantry

Matthew 25:35

Lakeview Church of the Brethren

St. Joseph Catholic Church Onekama

FiveCap

Manistee Friendship Society

Benzie Area Christian Neighbors (serves northern Manistee communities)

Emergency Housing Shelters

Safe Harbor

Halfway Houses

Domestic Violence Shelters

CHOICES of Manistee County

Social/Grassroot Organizations

Seniors' Group/Services

Manistee County Council on Aging

Wagoner Center

Area Agency on Aging of Northwest Michigan

Special Interest Group

Near and Farr Friends

Portage Lake Garden Club

Arcadia Book Club

Lions Club

Manistee MOPS & MOMSnext

Excel Wellston

PFLAG Manistee

The ARC of Manistee County

Manistee Civic Players

Portage Lake Garden Club

Spirit of the Woods Conservation Club

Spirit of the Woods Garden Club

Arcadia Garden Club

Advocacy Groups/Coalitions

Portage Lake Watershed Forever

Substance Education Awareness (SEA) Coalition

Manistee County Conservation District

Lakeshore Child Advocacy Center

Manistee County Human Services Collaborative Body

LiveWell Manistee

LAUNCH Network

Food Access Security Team

Manistee Suicide Prevention Coalition

Manistee Area Racial Justice & Diversity Initiative

Manistee Domestic Violence & Sexual Assault Response Team

Cultural Organizations

Ramsdell Regional Center for the Arts

Manistee Art Institute

Brethren Heritage Association

Manistee County Historical Museum Kaleva Historical Society Kaleva Bottle House Museum

Hunting/Sportsman Leagues

Big Bear Sportsmans Club Manistee Muzzleloading Club The Fin and Feather Club Benzie Manistee Snowbirds

Amateur Sports Leagues

Striketown Manistee Bowling Leagues
Manistee Recreation Association
Manistee Pickleball Association
Senior League Softball
Manistee Saints Baseball
Little League Softball
Little League Baseball

Education

Colleges or Universities

Community College

West Shore Community College

Before-/After-School Program

Armory Youth Project
MAPS After School Care Program
SEEDS
Great Beginnings Child Development Center
Betsie Valley School
Onekama Consolidated School

Vocational/Technical Education Programs

Career Tech Center – West Shore Community College

Health Institutions

Hospital

Munson Healthcare Manistee Hospital

Healthcare Clinic

Northwest Michigan Health Services Crystal Lake Clinic Munson Healthcare Manistee Walk-In Clinic Manistee Family Care Wellston Clinic Arcadia Medical

Health Department

District Health Department #10

Behavioral Health Services

Centra Wellness Northwest Michigan Health Services Catholic Human Services

Public Service

Library

Manistee County Library
Arcadia Branch Library
Keddie Norconk Memorial Library
Kaleva Branch Library
Onekama Branch Library
Wellston Branch Library

Police Department

Manistee City Police Department Manistee County Sheriff's Department Tribal Public Safety

Fire Department

Onekama Township Fire Department
Manistee Fire Department
Manistee Township Fire Department
Arcadia Township Fire Department
Bear Lake Township Fire Department
Cleon Township Fire Department
Dickson Township Fire Department
East Lake Township Fire Department
Filer Township Fire Department
Maple Grove Township Fire Department
Norman Township Fire Department
Stronach Township Fire Department

Emergency Medical Services

Mobile Medical Response Manistee City EMS

Community-Based Organizations

Religious Organizations

St. Joseph Catholic Church Bear Lake United Methodist Church Bethany Lutheran Church Lakeview Church of the Brethren Trinity Lutheran Church

First Congregational Church

First Baptist Church

Church of the Holy Trinity

Portage Lake Bible Camp

Little Eden Camp

Good Shepard Lutheran Church

Manistee United Methodist Church

Faith Covenant Church

Divine Mercy Parish

The First Church of Wellston

Lampstand Church

Camp Arcadia

Christian Faith Church International

Heritage Baptist Church

Calvary Baptist Church

United Way

United Way of Manistee County

Community or Philanthropic Foundation

Manistee County Community Foundation

Political Organizations

Manistee County Democrats

League of Women Voters

Manistee County Republicans

Manistee Area Tea Party Organization

Infrastructure

Parks

Orchard Beach State Park

North Point Park

Langland Park

Sands Park

Duffy Park

Lighthouse Park

Stronach Park

Rocket Park

Magoon Creek Park

Sundling Park

Morton Park

East Lake Park

Dickson Township Park

Rotary Park

Douglas Park

Hamlin Field

Red Syzmarek Park

Hopkins Park

Kaleva Park

Reitz Park

Grebe Park

Arcadia Marsh Nature Preserve

Childhood Park

Onekama Village Park

Feldhak Park

Glen Park

Dorner Lake Recreation Site

Tippy Dam Recreation Area

Low Bridge Park and River Access

Crystal Lake

Brethren Park and Baseball Field

Udell Rollways Disc Golf

Public Pools

Paine Aquatic Center

Vacant Private Building or Lot

Several vacant buildings in Downtown Manistee

Old Kmart Building

Several vacant buildings in Onekama

Several vacant buildings in Arcadia

Old restaurant on corner of Nine Mile and High Bridge Roads

Public Lake or Coastline

Lake Michigan

Portage Lake

Lake Eleanor

Arcadia Lake

Bear Lake

Crystal Lake

Dorner Lake

Chief Lake

Manistee Lake

Man Made Lake

Canfield Lake

Bar Lake

Glovers Lake

Healy Lake

Community Gardens

Manistee County Community Gardens

Farmer's Markets

Onekama Farmers Market Manistee Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

Awesome Distraction

Carrie Selbee

Cousin Curtis

Mary Wahr

Carol Marshall

The Feral Cats

Sufferin Succotash

Community Leader

Al Taylor

Mark Miller

Greg Wisner

Cassandra Kamaloski

Lynda Beaton

Cynthia Asiala

Sharon Buning

Celebrity or Influential Figure

Toni Trucks

James Earl Jones

Other

Missaukee County

Social Service

Community Center

Falmouth Community Center

Housing Organizations

Food Pantry/Kitchens

Cooperative Ministries

Friends Ministry: Gleaners Food Pantry

Jennings Community Church

Lake City Good Neighbor Food Pantry

Living Life Church

Norwich Township Hall

Emergency Housing Shelters

Halfway Houses

Domestic Violence Shelters

Social/Grassroot Organizations

Seniors' Group

Missaukee County Commission on Aging Lake City Area Senior Citizens Lake City Area Senior Center Merritt Golden Agers

Special Interest Group

Missaukee Conservation Club Friends for Students of LC Schools Wexford Missaukee Community Collaborative

Advocacy Groups/Coalitions

Wexford-Missaukee-Manistee Great Start Collaborative T.R.U.S.T of Wexford and Missaukee Counties The Cadillac Community Health Coalition Lake City Community MOPS Wexford/Missaukee Right to Life

Cultural Organizations

Hunting/Sportsman Leagues

Missaukee Conservation Club

Amateur Sports Leagues

Clay shooting leagues Women's Hockey League

Education

Colleges or Universities

Community College

Before-/After-School Program

Vocational/Technical Education Programs

Wexford-Missaukee ISD Career Technical Center

Health Institutions

Hospital

Healthcare Clinic

McBain Family Health Care Lake City Primary Care

McBain Primary Care

Health Department

District Health Department #10

Behavioral Health Services

Northern Lakes Community Mental Health

Public Service

Library

Ardis Missaukee District Library McBain Community Library

Police Department

Missaukee County Sheriff's Office

Fire Department

McBain Community Fire Department Lake City Area Fire Department Lake Missaukee Area Fire Department Clam Union Township Fire Department Merritt Area Fire Department Norwich Township Fire Department

Emergency Medical Services

Missaukee County EMS

Community-Based Organizations

Religious Organizations

St Stephen Catholic Church
Lake City Christian Reformed
Living Light Christian Church
Friends Ministry
Lake City United Methodist Church
Evangelical Presbyterian Church
First Presbyterian Church
Lake City Seventh-Day Adventist Church

United Way

United Way of Wexford-Missaukee Counties

Community or Philanthropic Foundation

Missaukee Area Community Foundation Friends for Students of LC Schools

Political Organizations

Missaukee County Republicans

Missaukee County Democratic Party

<u>Infrastructure</u>

Parks

Crooked Lake Park Lake Missaukee County Park Miltner City Park Maple Grove Park

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

Lake Missaukee Goose Lake Crooked Lake Long Lake Sapphire Lake

Community Gardens

Loon Lake

Friends Farm
Gardens for Wings Community Pollinator Garden

Farmer's Markets

Missaukee Farmers Market Lake City Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

Community Leader

Celebrity or Influential Figure

<u>Other</u>

Montmorency County

Social Service

Community Center

Hillman Community Center

Housing Organizations

Food Pantry/Kitchens

New Beginnings Church

Emergency Housing Shelters

Halfway Houses

Domestic Violence Shelters

Social/Grassroot Organizations

Seniors' Group/Services

Atlanta Senior Center

Hillman Senior Center

Montmorency County Commission on Aging

Special Interest Group

Advocacy Groups/Coalitions

Cultural Organizations

Hunting/Sportsman Leagues

Hillman Sportsman Club

Canada Creek Ranch

Montmorency County Conservation Club

Amateur Sports Leagues

Education

Colleges or Universities

Community College

Before-/After-School Program

Vocational/Technical Education Programs

Health Institutions

Hospital

Healthcare Clinic

OMH Montmorency Medical Center Thunder bay Community Health Services

Health Department

District Health Department No. 4

Behavioral Health Services

Northeast Michigan Mental Health Center Thunder Bay Community Health Services

Public Service

Library

Atlanta Public Library
Hillman Wright Library
Lewiston Public Library
Montmorency County Public Libraries

Police Department

Montmorency County Sheriff's Office

Fire Department

Hillman Fire Department Lewiston Fire Department Tri-Township Fire Department

Emergency Medical Services

Tri-Township Ambulance Services

Community-Based Organizations

Religious Organizations

New Beginnings Ministry St. John's Lutheran Church St. Augustine Catholic Church

United Way

Community or Philanthropic Foundation

Political Organizations

Democratic Party Republican Party

Infrastructure

Parks

Briley Township Park Emerick Park Tiger Paw Park Avery Township Park

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

Clear Lake State Park Avalon Lake

Community Gardens

Farmer's Markets

Atlanta Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

Community Leader

Ken Werner

Celebrity or Influential Figure

Other

Osceola County

Social Service

Community Center

Housing Organizations

- Evart Housing Commission
- Mid Michigan Community Action
- Reed City Housing Commission

Food Pantry/Kitchens

- The Reed City Area Ministerial Association Food Pantry
- St. Philip Neri Catholic Church Food Pantry
- The Church of the First Born and Revival Center Food Pantry
- Sears Food Pantry
- Project Starburst serves Mecosta & Osceola counties
- Manna Pantry of Big Rapids serves Mecosta & Osceola counties
- Reed City United Methodist Church Food Pantry
- Feeding American West Michigan Mobile Food Pantry

Emergency Housing Shelters

Our Brothers Keeper Shelter

Halfway Houses

Domestic Violence Shelters

Social/Grassroot Organizations

Seniors' Group/Services

- Osceola County Commission on Aging
- Reed City Fields Assisted Living & Memory Care
- Papas Place Adult Day Center

Special Interest Group

- Michigan Automobile Dealers Association
- Business and Professional Women BPW/Michigan
- Reed City Rotary Club
- Loyal Order of Moose

Advocacy Groups/Coalitions

- Women's Information Service, Inc. (WISE)
- Youth Attention Center (YAC)
- Mecosta Osceola Substance Awareness Coalition
- Meceola Children's Council

Cultural Organizations

- CrossRoads Theatre Guild
- Old Rugged Cross Historical Museum
- Osceola League for Arts and Humanities

Hunting/Sportsman Leagues

- Shooting the Breeze Hunt Club LLC
- Reed City Sportsmans Club
- Marion Rod & Gun Club
- Tustin Sportsman Club
- Osceola County Ducks Unlimited

Amateur Sports Leagues

Reed City Little League

Education

Colleges or Universities

Community College

Before-/After-School Program

• Kiddies Klubhouse

Vocational/Technical Education Programs

Mecosta-Osceola Career Center (MOCC)

Health Institutions

Hospital

Spectrum Health Reed City Hospital

Healthcare Clinic

- Spectrum Health Medical Group Cardiovascular Medicine
- Spectrum Health Reed City Hospital Walk-in Clinic
- Spectrum Health Reed City Hospital Family Medicine
- Spectrum Health Reed City Hospital Multispecialty Clinic
- Spectrum Health Hospitals Outpatient Rehabilitation
- Spectrum Health Medical Group: Physical Therapy
- Spectrum Health Evart Family Practice

Health Department

• Central Michigan District Health Department (CMDHD)

Behavioral Health Services

• Community Mental Health for Central Michigan

Public Service

Library

- Reed City Area District Library
- Evart Public Library
- Le Roy Community Library
- Tustin Library

Police Department

- Reed City Police Department
- Osceola County Sheriff's Department
- Michigan State Police
- Evart Police Department

Fire Department

- Reed City Fire Department
- Evart Fire Department
- LeRoy Roselake Fire Department
- Hersey Township Fire Department
- Lincoln Township Fire Department

Emergency Medical Services

• Osceola County Emergency Medical Services

Community-Based Organizations

Religious Organizations

- Trinity Lutheran Church
- United Methodist Church Reed
- St. Paul Lutheran Church
- Liberty Baptist Church
- Reed City Seventh-Day Adventist Church
- Marion Seventh-Day Adventist Church
- Hersey United Methodist Church
- Church of the Nazarene
- New Beginnings Fellowship Church
- Church of the First Born and Revival Center
- First Baptist Church of Evart
- Evangel Assembly of God
- St. Philip Neri Catholic Church
- Free Methodist Church
- Crossroads Community Church
- Calvary Baptist Church

United Way

Mecosta-Osceola United Way

Community or Philanthropic Foundation

• Osceola County Community Foundation

Political Organizations

- Osceola County Republican Party
- Osceola County Democrats

Infrastructure

Parks

- Rambadt Park
- Westerburg Memorial Park
- Riverside Park East
- Riverside Park West
- Osceola County Park
- Crittenden Park

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

- Big Lake
- Sunrise Lake

Community Gardens

Farmer's Markets

Evart Farmers Market Reed City Farmers Market Hersey Farmers Market LeRoy Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

- Ann & Eldon Whitford
- Roosevelt Digs
- Damned by Dawn

Community Leader

• Richard Saladin – City Manager of Reed City

Celebrity or Influential Figure

Other

Oscoda County

Social Service

Community Center

Mio Community Center

Housing Organizations

Lydia's Gate

Food Pantry/Kitchens

St. Bartholomew Episcopal Church

Emergency Housing Shelters

Lydia's Gate

Halfway Houses

Domestic Violence Shelters

Lydia's Gate

Social/Grassroot Organizations

Seniors' Group

Oscoda County Council on Aging Oscoda/AuSable Senior Center

Special Interest Group

Moose Club

American Legion

Advocacy Groups/Coalitions

Oscoda County TRUST

Cultural Organizations

Hunting/Sportsman Leagues

Amateur Sports Leagues

Education

Colleges or Universities

Community College

Before-/After-School Program

Vocational/Technical Education Programs

Health Institutions

Hospital

Healthcare Clinic

McLaren Primary Care Mio Primary Care

Health Department

District Health Department No. 2

Behavioral Health Services

AuSable Valley Community Mental Health

Public Service

Library

Oscoda County Library
Fairview Branch Oscoda County Library

Police Department

Oscoda County Sheriff

Fire Department

Tri-Township Fire Department Luzerne Fire Department Greenwood township Fire Hall

Emergency Medical Services

Oscoda County Ambulance Services

Community-Based Organizations

Religious Organizations

St. Bartholomew Episcopal Church Comin's Community Church Fairview Mennonite Church Mio Baptist Church

United Way

Community or Philanthropic Foundation

Love INC

Political Organizations

Infrastructure

Parks

Comstock Nelson Community Park
Oscoda County Park
Boney Park
Huron National Forest

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

Perry Lake
AuSable River

Community Gardens

Oscoda Garden Club

Farmer's Markets

Oscoda-AuSable Farm Market

Noteworthy Person/Group

Local Artists/Musicians

Community Leader

Celebrity or Influential Figure

Other

Otsego County

Social Service

Community Center

Otsego County Community Center Otsego County Sportsplex

Housing Organizations

Patriot Place
Otsego County Housing
Northeast Michigan Community Service Agency
Habitat for Humanity

Food Pantry/Kitchens

Otsego County Food Pantry

Vanderbilt Community Church Johannesburg Christian Church

Emergency Housing Shelters

Patriot Place

The Refuge in Otsego County

Halfway Houses

Domestic Violence Shelters

Women's Resource Center of Northern Michigan

Social/Grassroot Organizations

Seniors' Group/Services

Otsego County Commission on Aging Retired Senior Volunteer Program

Special Interest Group

Rotary Club of Gaylord

Otsego Lions Club

Fraternal Order of Eagles

American Association of University Women

Pigeon River Discovery Center

Kiwanis Club of Gaylord

Otsego County Veterans Affairs

Veterans of Foreign Wars

Advocacy Groups/Coalitions

Northern Michigan Opioid Response Consortium

Otsego County Child Welfare Alliance

Otsego Lake Association

RISE Otsego Substance Free Coalition

Otsego Wildlife Legacy Society

Cultural Organizations

Gaylord Area Council for the Arts

Hunting/Sportsman Leagues

Northland Sportsmen's Club

Amateur Sports Leagues

Otsego County Parks & Recreation

Gaylor Soccer League

Otsego County Hockey Association

Otsego County Sportsplex

Education

Colleges or Universities

North Central Michigan College Gaylord Center University Center Gaylord

Community College

Kirtland Community College Gaylord

Before-/After-School Program

Gaylord Community Schools Latchkey Johannesburg Cardinal Club

Vocational/Technical Education Programs

University Center Gaylord

Health Institutions

Hospital

Otsego Memorial Hospital

Healthcare Clinic

Otsego Memorial Hospital Walk-In Clinic Gaylord Blue Devil Wellness Center McLaren Northern Michigan Gaylord Family Medicine New Life Ultrasound Clinic Thunder Bay Community Health Services Gaylord VA Clinic

Health Department

Health Department of Northwest Michigan Otsego County Health Department

Behavioral Health Services

North Country Community Mental Health Northern Michigan Regional Entity Healing Minds Behavioral Services

Public Service

Library

Otsego County Library

Police Department

Gaylord Police Department Otsego County Sheriff Michigan State Police

Fire Department

Otsego Lake Township Fire Department

Gaylord Fire Hall
Vanderbilt-Corwith Fire Department
Elmira Fire Department
Charlton Township Fire Department

Emergency Medical Services

Otsego County EMS Rescue

Community-Based Organizations

Religious Organizations

E-Free Church
St. Mary Catholic Church
Life Church of Gaylord
Trinity Lutheran Church
Gaylord Family Fellowship Church
Johannesburg Christian Church
Otsego United Methodist Church

United Way

Otsego County United Way

Community or Philanthropic Foundation

Otsego Community Foundation Guardian Gals Inc Rotary Club of Gaylord Kiwanis Club of Gaylord

Political Organizations

Republican Party Democratic Party Right to Life

Infrastructure

Parks

Doumas Park
Louis M. Groen Nature Preserve
Irontone Springs
Vanderbilt Trailhead Park
Big Bear Lake State Forest
Energy Outlet
Claude Shannon Park
Gaylord City Elk Park

Public Pools

Otsego County Sportsplex

Vacant Private Building or Lot

Public Lake or Coastline

Otsego Lake

Big Lake

5 Lakes

Bear Lake

Thumb Lake

Dixon Lake

Porcupine Lake

Big Chub Lake

Community Gardens

Otsego County Community Gardens

Otsego Conservation District

Otsego County Demonstration Garden

Farmer's Markets

Gaylord Farmer's Market – Winter

Downtown Gaylord Farmer's Market

Otsego Farmer's Market

Noteworthy Person/Group

Local Artists/Musicians

Gaylord Community Orchestra

Community Leader

Scott Distler

Ken Borton

Julie Powers

Rachel Frisch

Paul Gunderson

Dana Bensinger

Celebrity or Influential Figure

Lauren Duski

Other

Roscommon County

Social Service

Community Center

- Houghton Lake Senior Community Center
- Roscommon County Commission on Aging
- CRAF Center Community Recreation Activities & Fitness Center
- Artesia Youth Park and Community Center

• Richfield Township Community Center

Housing Organizations

Northeast Michigan Community Service Agency (NEMSCA)

Food Pantry/Kitchens

- Roscommon County Food Pantry
- St. Vincent DePaul Food Pantry
- St. Helen We Care We Feed Food Pantry
- Good Shepherd Methodist Church Food Pantry

Emergency Housing Shelters

• River House Inc.

Halfway Houses

Domestic Violence Shelters

• River House Inc.

Social/Grassroot Organizations

Seniors' Group/Services

- Houghton Lake Senior Community Center
- Roscommon County Commission on Aging

Special Interest Group

- Fraternal Order of Eagles
- Roscommon Area Historical Society
- Alcoholics Anonymous
- Roscommon County Genealogical Society

Advocacy Groups/Coalitions

• Northern Michigan Children's Assessment Center

Cultural Organizations

Hunting/Sportsman Leagues

• Houghton Lake Sportsmen's Club

Amateur Sports Leagues

- Little League Baseball
- Houghton Lake Soccer Association
- Roscommon County 4-H

Education

Colleges or Universities

Community College

Before-/After-School Program

• Charlton Heston Academy

Vocational/Technical Education Programs

Health Institutions

Hospital

Healthcare Clinic

- Prudenville Community Health Center
- McLaren Primary Care St. Helen
- Roscommon Community Health Center
- MidMichigan Medical Offices

Health Department

• Central Michigan District Health Department

Behavioral Health Services

Northern Lakes Community Mental Health

Public Service

Library

- Houghton Lake Public Library
- Richfield Township Public Library
- Roscommon Area Public Library

Police Department

- Gerrish Township Police Department
- Denton Township Police Department
- Richfield Township Police Department
- Roscommon County Sheriff Department

Fire Department

- Denton Township Fire Department
- Higgins Township Fire Department
- Gerrish Township Fire/Ambulance
- Lake Township Fire Department
- Richfield Township Public Safety Fire Division
- Houghton Fire Department
- Roscommon Township Fire Hall
- Markey Township Fire Department

Emergency Medical Services

- Denton Township EMS
- Gerrish Township EMS
- Higgins Township EMS
- Roscommon County EMS
- Richfield Township EMS Division

Community-Based Organizations

Religious Organizations

- Markey Church
- Houghton Lake United Methodist Church
- Houghton Lake Wesleyan Church
- Good Shepherd United Methodist Church of the North
- St. Martin Lutheran Church
- Immanuel Baptist Church
- St Johns Lutheran Church
- Kingdom Hall of Jehovah's Witnesses
- St Michael Catholic Church
- St Helen Catholic Church

United Way

Roscommon County United Way

Community or Philanthropic Foundation

Roscommon Community Foundation

Political Organizations

- Roscommon County Democrats
- Roscommon County Republicans

Infrastructure

Parks

- North Higgins Lake State Park
- South Higgins Lake State Park
- Markey Township Memorial Park
- Trestle Park
- Saint Helen Cove Township Park
- Wallace Park
- Sullivan's Beach Park
- Richfield Township Park
- Denton Township Park
- Gerrish Township Lakefront Park

Public Pools

Vacant Private Building or Lot

Public Lake or Coastline

- Lake Saint Helen
- Higgins Lake
- Houghton Lake
- Marl Lake

Community Gardens

• St. Helen Community Garden Park

Farmer's Markets

• Roscommon Village Market

Noteworthy Person/Group

Local Artists/Musicians

- Sierra Vass
- M55 Music Shop

Community Leader

Jay Jacobs

Celebrity or Influential Figure

Charlton Heston

Other

Wexford County

Social Service

Community Center

- Cadillac Area YMCA
- The Wexford Civic Center
- Cadillac Senior Center
- Manton Senior Center

Housing Organizations

- Northwest Michigan Community Action Agency
- Wexford-Osceola Habitat for Humanity
- Housing North
- Cadillac Housing Commission
- Kirtland Terrace Suites

Food Pantry/Kitchens

- Revival Center Cadillac Community Food Pantry
- Shepherd's Table & Food Pantry

- Feeding America West Michigan: Cadillac
- Cadillac Salvation Army
- Trinity Lutheran Community Kitchen
- Vets Serving Vets
- King's Storehouse Food Pantry
- Living Word Ministry Family Care Network
- Blessings in a Backpack
- St. Ann Catholic Church Food Pantry
- Assembly of God Church
- Life Resources of Northern Michigan
- Manton Free Methodist Church
- Mesick Community Food Pantry
- Seventh Day Adventist County Service Center

Emergency Housing Shelters

- New Hope Center
- Oasis Family Resource Center

Halfway Houses

Domestic Violence Shelters

• Oasis Family Resource Center

Social/Grassroot Organizations

Seniors' Group

- Cadillac Senior Center
- Manton Senior Center
- Wexford Council on Aging
- Area Agency on Aging of Northwest Michigan
- Senior Networking Advocacy Group

Special Interest Group

- Cadillac Garden Club
- Wexford County 4-H
- Wexford County Historical Society
- Wexford Missaukee Community Collaborative

Advocacy Groups/Coalitions

- Senior Networking Advocacy Group
- Wexford/Missaukee Right to Life
- Cadillac Community Health Coalition
- Safe & Healthy Communities Coalition
- Wexford Missaukee Child Protection Council
- Cadillac Area Land Conservancy
- Great Start Parent Coalition

- Moms of Preschoolers (MOPS)
- Wexford-Missaukee-Manistee Great Start Collaborative

Cultural Organizations

- Up North Arts, Inc.
- Cadillac Footliters
- Cadillac Arts Council
- Cadillac Symphony Orchestra
- Wexford County Historical Society
- Wexford Genealogy Organization
- Gopherwood Concerts

Hunting/Sportsman Leagues

- Carl T. Johnson Hunting and Fishing Center
- FPS Archery
- Cadillac Sportsman's Club

Amateur Sports Leagues

- Cadillac All Sports Association
- Latitude 44 Lakers Baseball
- The Wex Hockey Leagues
- Cadillac Area YMCA Flag Football
- Cadillac Area YMCA Gymnastics
- Cadillac Area YMCA Lacrosse
- Y Rookies Basketball
- Cadillac Area YMCA Drop-In Basketball
- The Y Pickleball
- Cadillac Area YMCA Drop-In Volleyball

Education

Colleges or Universities

Baker College

Community College

Before-/After-School Program

- The Y Teen Center
- Cadillac Area YMCA
- Manton Latchkey
- Joyful Hearts Early Learning
- McAuley Children's Center and Preschool

Vocational/Technical Education Programs

Wexford-Missaukee ISD Career Technical Center

Health Institutions

Hospital

• Munson Healthcare Cadillac Hospital

Healthcare Clinic

- Stehouwer Free Clinic
- Cadillac Family Physicians
- Munson Healthcare Urgent Care Cadillac
- Crystal Lake Health Center Manton
- Cadillac Primary Care
- Family Practice of Cadillac
- Family Health Care
- Mackinaw Trail Pediatrics

Health Department

District Health Department #10

Behavioral Health Services

- Catholic Human Services
- Northern Lakes Community Mental Health
- Life Skills
- Healing Private Wounds
- School-Based Wellness Centers

Public Service

Library

- Cadillac Wexford Public Library
- Manton Public Library
- Mesick Public Library

Police Department

- Wexford County Sheriff's Office
- Cadillac Police Department
- Manton Police Department
- Michigan State Police

Fire Department

- Cherry Grove Fire Rescue
- Cadillac Fire Department
- Haring Fire Department
- City of Manton Fire Department
- Colfax-Greenwood Fire Department
- Selma Township Fire and Rescue

Emergency Medical Services

- Cherry Grove Fire Rescue
- Selma Township Fire and Rescue
- Mobile Medical Response (MMR)
- Cadillac Fire Department

Community-Based Organizations

Religious Organizations

- St. Ann's Catholic Church
- St. Mary's Episcopal Church
- Cadillac First Presbyterian Church
- Emmanuel Lutheran Church
- Cadillac Missionary Baptist Church
- Revival Center Church
- First Christian Church
- Community of Christ
- Cornerstone Tabernacle
- Cadillac Area Ministerial Association
- Living Word Ministries
- First Congregational Church UCC
- First Baptist Church of Cadillac
- Resurrection Life Church
- LifeHouse Assembly of God

United Way

United Way of Wexford-Missaukee Counties

Community or Philanthropic Foundation

- Cadillac Area Community Foundation
- Rotary Club of Cadillac
- Kiwanis Club of Cadillac
- 100 Women Who Care
- The Cadillac Area Women's Giving Circle

Political Organizations

- Wexford County Progressives
- Wexford County Republican Party
- Wexford County Democratic Party

Infrastructure

Parks

- Kenwood Heritage Park
- William Mitchell State Park
- Cadillac Lakefront Park

- Diggins Hill Park
- Cadillac Sound Garden
- Cadillac Area Dog Park
- Cadillac Tree Zoo
- Keith McKellop Walkway
- Splash Pad
- Kiwanis Community Park
- Clam River Greenway
- Manton Railroad Park
- Heritage Nature Trail
- White Pine Trail
- Blue Park

Public Pools

• Cadillac Area YMCA

Vacant Private Building or Lot

- Big Lots Building
- JCPenney Building
- Mckinley Elementary School

Public Lake or Coastline

- Lake Mitchell
- Lake Cadillac
- Clam River
- Berry Lake
- Pleasant Lake
- Woodward Lake
- Lake Dayhuff
- Meauwataka Lake
- Long Lake
- Lake Billings
- Stone Ledge Lake

Community Gardens

- Sound Garden
- The Y Community Garden
- Cadillac Christian Reformed Church Community Garden
- Cornerstone Community Garden

Farmer's Markets

• Cadillac Farmers Market

Noteworthy Person/Group

Local Artists/Musicians

- Cadillac Area Symphony Orchestra
- The Ancient & Honorable Clam Lake Dock & Dredge Marching & Chowder Society Silver Cornet Band
- Clam Lake Band
- Luke Winslow-King
- Up North Arts, Inc.
- Zak Bunce
- Freshwater Roots
- Adam Joynt

Community Leader

- Carla Filkins
- Judy Coffey
- Tiyi Schippers
- Shari Spoelman
- Marcus Peccia
- Dr. Jim Whelan
- Doreen Lanc
- Karen Staub
- Angie Gullekson
- Nikki Schultz

Celebrity or Influential Figure

• George A. Mitchell

<u>Other</u>

MiThrive Community Survey

Informed Consent



What is important to the community? What resources and strengths does the community have that can be used to improve community health?

This survey is a chance for you to tell us what is most important to you. MiThrive isworking to improve the health of communities in Northern Michigan by collecting data, identifying key issues, and bringing people together for change.

This survey will take about 10 minutes to complete. Your participation in this survey is completely voluntary. Your answers are confidential. The survey data will be managed by MiThrive staff. Your answers will not be used to identify who you are. You are free to skip any question and stop taking the survey at any time. The information you provide will not be used for a discriminatory purpose and there is minimal risk to you for taking the survey.

At the end of the survey, you can choose to be entered into a drawing for a chance to win a \$50 gift card. Five (5) winners will be chosen - must be 18 or older.

If you have any questions about this survey, please email mithrive@northernmichiganchir.org.

Max. answers = 3 (if answered) 13 1. In the following list, what do you thin factors for a thriving community?	k are the three most important
Check only three:	
☐ Reliable transportation	☐ Safe and affordable housing
☐ Parks and green spaces	☐ Belonging & inclusion
☐ Meaningful and rewarding work	☐ Lifelong learning: cradle to career
☐ Civic engagement	☐ Disability Accessibility
Access to quality behavioral health	☐ Clean environment
services	☐ Access to nutritious food
Freedom from trauma, violence, and addiction	☐ Arts and cultural events
Access to quality healthcare services	Other - Write In
☐ Disease and illness prevention	

16

2. In the following list, what do you think are the three most important issues impacting your community?

Check only three:

Racism and discrimination		Suicide		Lack of access to healthcare services
		Infant death		
Infectious diseases (e.g., hepatitis,		Substance use		Unreliable transportation
tuberculosis, etc.)		HIV/AIDS		Obesity
Child abuse/neglect		Lack of access to		Lack of quality
Rape/sexual assault		nutritious foods		behavioral health
Diabetes		Lack of access to		services
Sexually transmitted		behavioral health services		Heart disease and stroke
infections (STIs)		Teenage pregnancy		High blood pressure
COVID-19	П	Neighborhood and built	П	·
Dental problems		environment		Aging problems (e.g., arthritis, hearing/vision
Domestic violence		Lack of quality		loss, etc.)
Poor environmental		education		Respiratory/lung
health		Cancer		disease
Homicide		Lack of access to education		Lack of safe and affordable housing
Economic instability	_			Lack of quality
		Motor vehicle crash injuries		healthcare services
		·		Firearm-related injuries
				Other - Write In

18

Imagine a ladder with steps numbered from zero at the bottom to 10 at the top. The top of the ladder represents the best possible life for you and the bottom of the ladder represents the worst possible life for you.

19

- 3. On which step of the ladder would you say you personally feel you stand at this time?
 - 0 10
 - 0 9
 - 0 8
 - 0 7
 - 0 6
 - 0 5
 - 0 4
 - O 3
 - 0 2
 - 0 1
 - 0

4. On which step of the ladder do you think you will stand about three years from now? 10 9 8





0 1

0

D 21

5. Think about your level of physical activity and ability to bike, walk, or roll from one place to another. Do any of the following issues prevent you from being more active in your community? (select all that apply)

Not enough bike lanes
Not enough affordable recreation facilities
I live a great distance from places in my community
Not enough street lights
Not enough sidewalks
Low accessibility
Not enough pedestrian paths, trails, or walkways
Not enough wayfinding signage
Not enough affordable physical activity programs
I feel unsafe in my community
Not enough greenspaces
Other - Write In
I don't experience any of these

28

A community is defined, not only by its problems, but by its assets. Assets are resources that bring value to a community such as people, groups, and organizations. We want to know what assets make your community unique and special. Below is a list of community assets. Check the box by each asset that exists in your community. On the following page you will be asked to identify the name of the person, group, or organization and if that asset is primarily focused on a particular population.

266. Check the box next to eat to check as many or as few		•	you	ur community (feel free
Social Service		Community College		Community or
☐ Community Center		Before-/After-School		Philanthropic Foundation
☐ Housing Organizations		Program		Political Organizations
☐ Food Pantry / Kitchens		Vocational/Technical Education Programs	Inf	rastructure
☐ Emergency Housing Shelters	Нє	ealth Institutions		Parks
☐ Halfway Houses		Hospital		Public Pools
☐ Domestic Violence		Healthcare Clinic		Vacant Private Building
Shelters		Health Department	_	or Lot
Social/Grassroot Organizations		Behavioral Health Services		Public Lake or Coastline
☐ Seniors' Group	Pι	ıblic Service		Community Gardens
☐ Special Interest Group		Library		Farmers' Markets
☐ Advocacy		Police Department	No	teworthy Person/Group
Groups/Coalitions		Fire Department		Local Artists/Musicians
Cultural Organizations	П	Emergency Medical		Community Leader
Hunting/SportsmanLeagues		Services		Celebrity or Influential Figure
☐ Amateur Sports		ommunity-Based ganizations	Ot	her
Leagues		Religious Organizations		Other - Write In
Education	П	United Way		(Required)

(untitled)

☐ Colleges or Universities

•	. (Check the box next to each asset you know is in your as many or as few options as you want):) s of the organization you
[question("piped value")]	

30

PIPING Piped From Question 6. (Check the box next to each asset you know is in your community (feel free to check as many or as few options as you want):)

7. Some of the assets you selected may be geared to a special population. Can you tell us the target population for the assets you identified?

Demographic Questions

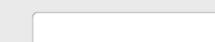


7. What county do you live in?*

Alcona Alpena Antrim Arenac Benzie Charlevoix Cheboygan Clare Crawford **Emmet** Gladwin **Grand Traverse** losco Isabella Kalkaska Lake Leelanau Manistee Mason Mecosta Missaukee Montmorency Newaygo Oceana Ogemaw Osceola Oscoda Otsego Presque Isle Roscommon Wexford

D 4

8. What is your zip code?



O	Under 18
0	18-24
0	25-39
0	40-64
0	65 and older
6	
10. W	hat kind of health insurance do you have? (select all that apply)
	Medicaid and Healthy Michigan Plans
	Medicare
	Private/Employer-Sponsored Insurance
	Uninsured
	Unknown
	Other - Write In

5

9. How old are you?

711. Which of the following best describes you? (select all that apply)
☐ American Indian or Alaska Native
☐ Asian
☐ Black or African American
☐ Hispanic or Latino/a/x
☐ Native Hawaiian or Other Pacific Islander
☐ White
☐ Prefer not to say
Prefer to self-describe

8

12. What is your yearly household income?

- C Less than \$10,000
- c \$10,000 to \$19,999
- © \$20,000 to \$29,999
- c \$30,000 to \$39,999
- \$40,000 to \$49,999
- © \$50,000 to \$59,999
- \$60,000 to \$69,999
- \$70,000 to \$79,999
- \$80,000 to \$89,999
- © \$90,000 to \$99,999
- Over \$100,000

9 13. Including yourself, how many people live in your household?
o 1
C 2
O 3
O 4
O 5
o >7
Show/hide trigger exists. 10
14. Do you identify as having a disability?
O No
Hidden unless: #14 Question "Do you identify as having a disability?" is one of the following answers ("Yes") 11
15. Select all that apply
Physical Disability
☐ Mental Disability
☐ Emotional Disability
☐ Prefer not to say
Prefer to self-describe

12 16. How do you identify your gender? (select all that apply)
☐ Female
☐ Male
☐ Non-binary
☐ Transgender
Prefer to self-describe:
☐ Prefer to not answer
□ 34
IMPORTANT: After you submit this survey, click the link on the thank you page to be entered
into the gift card drawing.
Thank You!
■ 1
Thank you for your time and energy to complete this survey

Click here for a chance to win a \$50 gift card. Your personal information will not be connected to your survey responses. The same link will also allow you to indicate if you are interested in additional opportunities to provide feedback or participate in opportunities to support health

improvement in your community.

2021 MiThrive Provider Survey

Informed Consent

2

This survey seeks providers perspectives on how various issues impact the health and wellbeing of their patients/clients within the 31 counties of Northern Lower Michigan. MiThrive is working to improve the health of communities in Northern Michigan by collecting data, identifying key issues, and bringing people together for change.

This survey will take approximately 10 minutes to complete. Your participation in this survey is completely voluntary. Your answers are confidential. The survey data will be managed and analyzed by MiThrive staff. You will not be identifiable by your answers. You are free to skip any question and stop taking the survey at any time. There is minimal risk to you for taking the survey, including an imposition of time and questions which may be sensitive in nature. If you have any questions about this survey, please email mithrive@northernmichiganchir.org.

(untitled)

Page exit logic: Skip / Disqualify Logic

IF: #1 Question "Do you provide direct care or services for clients or patients?" is one of the following answers ("No") **THEN:** Disqualify and display:

Thank you for your interest in this survey; however, you do not meet the requirement for this survey.

D 3

- 1. Do you provide direct care or services for clients or patients?*
 - Yes
 - O No

(untitled)

182. What health system, organization, or entity do you work for? (Please avoid using abbreviations) *
163. What is your primary role?*
C Clinical Social Worker
Doctor of Medicine or Osteopathy
Pharmacist
Physician's Assistant
O Dental Hygenist
Public Health Educator
Community Health Worker
Nurse Practitioner
Chiropractor
Nurse
Clinical Psychologist
Podiatrist
 Dentist
 Optometrist
 Nurse-Midwife
Other - Write In

7 4. Please check the boxes that define your specialty or that of your practice. (Check all that apply) *
☐ Primary Care
☐ Pediatrics
☐ Dental
☐ Preventative Medicine
☐ Behavioral Health
☐ Surgery
☐ Obstetrics & Gynecology
☐ Public Health
Other - Write In
85. Which county(ies) do you provide direct care or services in? (Check all that apply) *
☐ Alcona
☐ Alpena
☐ Antrim
☐ Arenac
☐ Benzie
☐ Charlevoix
☐ Cheboygan
☐ Clare
☐ Crawford
☐ Emmet

☐ Gladwin
☐ Grand Traverse
□ losco
□ Isabella
☐ Kalkaska
□ Lake
☐ Leelanau
☐ Manistee
☐ Mason
□ Mecosta
☐ Missaukee
☐ Montmorency
□ Newaygo
□ Oceana
□ Ogemaw
□ Osceola
□ Oscoda
□ Otsego
☐ Presque Isle
□ Roscommon
☐ Wexford

*	
o 0-15%	
o 16-30%	
o 31-50%	
C >50%	
Max. answers = 3 (if answered) 10 7. Thinking about the population you so most important factors for a thriving co Check only three: *	•
Disease and illness prevention	☐ Lifelong learning: cradle to career
 □ Clean environment □ Reliable transportation □ Safe and affordable housing □ Parks and green spaces □ Access to quality healthcare srvices □ Civic engagement □ Access to nutritious food 	 □ Access to quality behavioral health services □ Belonging & inclusion □ Meaningful and rewarding work □ Disability Accessibility □ Arts and cultural events □ Freedom from trauma, violence, and addiction □ Other - Write In

6. Approximately what percentage of the patients you serve are on Medicaid?

19

Max. answers = 3 (if answered) 12 8. What do you think are the three most important issues impacting patients/clients in the community(ies) you serve? Check only three: *						
	Motor vehicle crash injuries		Lack of quality education		Dental problems	
	Lack of access to		Firearm-related injuries		Teenage pregnancy Substance use	
	healthcare services Aging problems (e.g.,		Poor environmental health		Suicide	
	arthritis, hearing/vision loss, etc.)		Rape/sexual assault		Respiratory/lung disease	
	Homicide		Economic instability	Г	Infectious diseases	
	Cancer		Obesity		(e.g., hepatitis, tuberculosis, etc.)	
	Lack of safe and affordable housing		Lack of access to behavioral health services		Domestic violence	
	Lack of quality behavioral health		Neighborhood and built		Child abuse/neglect	
	services		environment		Lack of access to nutritious foods	
	Unreliable transportation		Lack of access to education		Diabetes	
	Infant death		COVID-19		HIV/AIDS	
	High blood pressure		Racism and discrimination		Other - Write In	
	Heart disease and stroke		Sexually transmitted infections (STIs)			
	Lack of quality					

healthcare services

9. From the list below which resources or services are missing in your community that would benefit your patients/clients? (Check all that apply) *
☐ Employment Navigation
☐ Domestic Violence Services
☐ Mental Health
☐ Housing
□ Food
☐ Substance Abuse Services
☐ Translation
☐ Financial Support
☐ Transportation
☐ Education
☐ Childcare
☐ Dental Health
☐ Primary Care
Other - Write In
I feel there are enough services and resources to refer my patients/clients to.

. .

LOGIC Show/hide trigger exists.

15

10. Are you interested in additional opportunities to provide feedback or participate in opportunities to support health improvement efforts in your community?

*

O Yes

No

Hidden unless: #10 Question "Are you interested in additional opportunities to provide feedback or participate in opportunities to support health improvement efforts in your community?

" is one of the following answers ("Yes")

17

IMPORTANT: In an effort to keep your survey responses confidential, click the link on the thank you page which will take you to a separate form where you can enter your contact information if you are interested in further feedback or engagement opportunities.

Thank You!



Thank you for your time and energy to complete this survey.

If you selected yes to the last question, please provide your contact information by clicking this link.



MiThrive is conducting a Community Themes & Strengths Assessment (CTSA) Pulse Survey and would like to gather feedback from you as a member of one of our communities!

Informational Purposes ONLY - Do not read to client.

What is MiThrive?

MiThrive is a collaboration of diverse community organizations, local health departments, and hospital systems with a shared goal to assess and collaboratively improve community health within the 31 counties of Northern lower Michigan.

What is the purpose of the CTSA Pulse Survey?

The purpose of the MiThrive CTSA Pulse Survey is to gather input from people and populations facing barriers and inequities in the 31-county MiThrive region. These populations can include those historically excluded, economically disadvantaged, older adults, racial and ethnic minorities, those unemployed, uninsured and under-insured, Medicaid eligible, children of low-income families, LGBTQ+ and gender non-conforming, people with HIV, people with mental and behavioral health disorders, people without housing, refugees, people with a disability, and many others.

How does the CTSA Pulse Survey work?

The CTSA Pulse Survey is a four-part data collection series. Each survey will be distributed in a two-week cycle beginning July 26th and ending September 19th.

Thank you so much for your time and consideration! If you have any questions regarding this survey please feel free to reach out to us at mithrive@northernmichiganchir.org



Informed Consent

We are collecting information about client experiences to improve health within your community. This will take about four minutes. Your answers will be anonymous – we will not record your name or personal information.

If you are willing to answer a few questions, please fill out the following:

2. What county do you live in?

3. What is your zip code? _____



4. Thinking about resources for older adults such as housing, transportation to medical services, churches, shopping, adult day care, social support for older adults living alone, meals on wheels, rate your level of agreement on a scale from 1 to 5 where 1= "strongly disagree" and 5= "strongly agree" with the following statement:

My community is a good place to age

trongly disagree"	2="Mostly disagree"	3="Neither agree nor disagree"	4="Mostly agree"	5="Strongly ag
0	0	0	0	0
5. Wha	t about your community	made you think that?		
				-
				10.21
э				
, ,				
6. Think	king more broadly, wha	t are some ways in whi	ch your community could	d ensure
		t are some ways in which		d ensure
				d ensure

Pulse Survey: Children



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1.	Please write the name of the organization/agency you are filling this out at
2.	What county do you live in?
3.	What is your zip code?

If you are willing to answer a few questions, please fill out the following:



4. Thinking about school quality, day care, after school programs, recreation, rate your level of agreement on a scale from 1 to 5 where 1= "strongly disagree" and 5= "strongly agree" with the following statement:

This community is a good place to raise children

="Strongly disagree"	2="Mostly disagree"	3="Neither agree nor disagree"	4="Mostly agree"	5="Strongly agree
0	0	0	0	0
5. What	about your community	made you think that	?	
		,		
	ng more broadly, how o eing and not just their o		er so that people promote	e each other's
	onig and not just their s			



MiThrive is conducting a Community Themes & Strengths Assessment (CTSA) Pulse Survey and would like to gather feedback from you as a member of one of our communities!

Informational Purposes ONLY - Do not read to client.

What is MiThrive?

MiThrive is a collaboration of diverse community organizations, local health departments, and hospital systems with a shared goal to assess and collaboratively improve community health within the 31 counties of Northern lower Michigan.

What is the purpose of the CTSA Pulse Survey?

The purpose of the MiThrive CTSA Pulse Survey is to gather input from people and populations facing barriers and inequities in the 31-county MiThrive region. These populations can include those historically excluded, economically disadvantaged, older adults, racial and ethnic minorities, those unemployed, uninsured and under-insured, Medicaid eligible, children of low-income families, LGBTQ+ and gender non-conforming, people with HIV, people with mental and behavioral health disorders, people without housing, refugees, people with a disability, and many others.

How does the CTSA Pulse Survey work?

The CTSA Pulse Survey is a four-part data collection series. Each survey will be distributed in a two-week cycle beginning July 26th and ending September 19th.

Thank you so much for your time and consideration! If you have any questions regarding this survey please feel free to reach out to us at mithrive@northernmichiganchir.org



Informed Consent

We are collecting information about client experiences to improve health within your community. This will take about four minutes. Your answers will be anonymous – we will not record your name or personal information.

If you are willing to answer a few questions, please fill out the following:

1.	Please write the name of the organization/agency you are filling this out
2.	What county do you live in?
3	What is your zin code?



4. Thinking about individuals that have a disability (such as physical, mental, emotional), rate your level of agreement on a scale from 1 to 5 where 1 = "Strongly disagree" and 5 = "strongly agree" with the following statement:

In this community, a person with a disability can live a full life

="Strongly disagree"	2="Mostly disagree"	3="Neither agree nor disagree"	4="Mostly agree"	5="Strongly agree"
0	0	0	0	0
5. What	about your community r	made you think that?		
6. Thinki	ng more broadly, think a	about groups that exp	erience relatively good	health and
those	that experience poor he	alth. Why do you thin	k there is a difference?	



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="Strongly disagree"	2="Mostly disagree"	3="Neither agree nor disagree"	4="Mostly agree"	5="Strongly agree
O	0	0	0	0
5. What	about your community	made you think that?		
5. What	about your community i	nade you mink mat?		
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2.	What county do you live in?
3.	What is your zip code?



4. Thinking about basic needs contributing to quality of life such as being able to support yourself, having a job that allows you to pay bills on time, having a safe home, a reasonable commute, being able to get what you need in the community, rate your level of agreement on a scale from 1 to 5 where 1 = "strongly disagree" and 5 = "strongly agree" with the following statement:

There is economic opportunity in the community

		3="Neither agree nor		
1="Strongly disagree"	2="Mostly disagree"	disagree"	4="Mostly agree"	5="Strongly agree"
0	O	O	0	0
5. Wha	t about your community me	ado vou think that?		
5. Wha	t about your community ma			
	king more broadly, how wo			
to ha	ve as good a change as of	thers do in achieving of	good health and well bein	g over time?
*				
1				







Northeast Community System Assessment Agenda

1:15 pm	Virtual Event Opens		
1:30 pm	m Welcome & Introductions		
1:40 pm	Community System Assessment Unpacked		
1:50 am	Team Discussion #1		
2:40 pm	Large Group Check In (Break)		
2:45 nm	Tagus Diagnasian #2		
2:45 pm	Team Discussion #2		
3:25 pm	Large Group Celebration (Wrap Up)		
3.23 p	Laige Group Celebration (wrap Op)		
3:30 pm	(optional) Happy Half Hour – Questions & Networking		





Introduction to the Community System Assessment

Activity Purpose:

- Improve organizational and community communication and collaboration by bringing a broad spectrum of partners to the same table.
- Learn about community health and how activities are interconnected.
- Identify system strengths and weaknesses which may then be used to improve and better coordinate activities at the community level

What is a Community System?

All of us are part of the Community System. Community Systems are networks of diverse agencies and groups with differing roles, relationships, and interactions whose activities combined contribute to the health and well-being of the community.

What topic areas will we be talking about today?

- Resources: A community asset (or community resource) is anything that can be used to improve the quality of community life.
- Policy: Policies are the written or unwritten guidelines that governments, organizations and institutions, communities, or individuals use when responding to issues and situations.
- Data Access/Capacity: A community with data capacity is one where people can access and use data to understand and improve health outcomes where they live.
- Community Alliances: Diverse partnerships which collaborate in the community to maximize health improvement activities and are beneficial to all partners involved.

- **Workforce:** The people engaged in or available for work in a particular area, company, or industry.
- Leadership: Leadership within the community is demonstrated by organizations and individuals that are committed to improving the health of the community.
- Community Power/Engagement: Power is the ability to control the processes of agenda setting, resource distribution, and decision-making, as well as to determine who is included and excluded from these processes.
- **Health Equity Capacity:** Health Equity is the assurance of the conditions for optimal health for all people.





Team Discussion #1: Community System Assessment

Detailed Instructions:

Team Introductions: [10 minutes]

- Designate your Note Taker. This person will take notes on the CSA Notes Form.
- Get to know your team! Introduce yourself.
- Review your Focus Area

Introduction Inclusion Tips:

- Learn how to pronounce people's names: It is helpful to phonetically spell names in the chat box [Why is this important?]
- Share pronouns: One best practice is to include preferred pronouns with one's name [Why is this important?]
- Put Names with Faces: Show your face with your preferred name if you can, also realize
 that not everyone can see you. Introductions that include descriptors of what people
 would see are helpful to those who can't see you.

Overview of Discussion and Performance Measure Scoring: [5 minutes]

- Review as a group the questions to think about in the regarding your Focus Area (See Participant Packet)
- Introduce the Performance Measure questions and scoring grid

Discussion: [15 minutes]

Using discussion questions in your Participant Packet for your Focus Are discuss how the community organizations participate in these focus area activities, and how the system as a whole performs.

Scoring of Performance Measures (8 Minutes)

Vote on the specific measures for your Focus Area using the scoring grid.

Optimal Activity (76-100%)	Greater than 75% of the activity described within the question is met.
Significant Activity (51-75%)	Greater than 50% but no more than 75% of the activity described within the question is met.
Moderate Activity (26-50%)	Greater than 25% but no more than 50% of the activity described in the question is met.
Minimal Activity (1-25%)	Greater than 0% but no more than 25% of the activity described in the question is met.
No Activity (0%)	0% or absolutely no activity relating to the activity described in the question.





Discussion to determine strengths and opportunities to improve Performance Meaasures (12 Miniutes)

Choose one of the measures with the most disagreement for more discussion to dig deeper into strengths, weaknesses, and opportunities

Team Discussion #2 Community System Assessment

Repeat Steps for Team Discussion #1

Omit grounding question

TEAM FACILITATORS: PLEASE SEND US YOUR NOTES IMMEDIATELY FOLLOWING THE EVENT THANK YOU!

MiThrive@northernmichiganCHIR.org



Forces of Change Assessment Event



AGENDA

Virtual Event Opens
Welcome & Introductions
Introduction to MiThrive and the Forces of Change Assessment
Forces of Change Small Group Brainstorming Session
Small Group Spotlight
Forces of Change Small Group Threats and Opportunities Session
Small Group Spotlight
Wrap Up & Next Steps
Adjourn

EVENT ACCESS LINK

https://zoom.us/j/96917348003?pwd=ZHhiTCtUM0Q5L3BOL3dwb0JzbHk1UT09

Meeting ID: 969 1734 8003

Passcode: 484284 One tap mobile

+13126266799,,96917348003#,,,,*484284# US (Chicago)

+19292056099,,96917348003#,,,,*484284# US (New York)

Forces of Change Assessment Event

Dial by your location

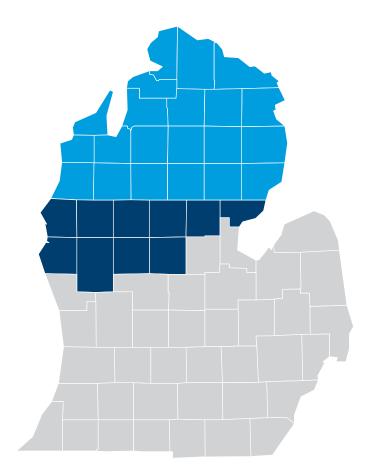
- +1 312 626 6799 US (Chicago)
- +1 929 205 6099 US (New York)
- +1 301 715 8592 US (Washington DC)
- +1 346 248 7799 US (Houston)
- +1 669 900 6833 US (San Jose)
- +1 253 215 8782 US (Tacoma)

Meeting ID: 969 1734 8003

Passcode: 484284

Find your local number: https://zoom.us/u/aeCTgzoACI





2021 North Central MiThrive Data Briefs

Published: January 2022

Arenac, Clare, Gladwin, Isabella, Lake, Mason, Mecosta, Newaygo, Oceana, and Osceola

Assessment Snapshot

The Forces of Change Assessment (FOCA) aims to answer the following questions:

- What is occurring or might occur that affects the health and wellbeing of our community?
- What specific threats or opportunities are generated by these occurrences?

Forces of change are trends, factors, and events outside of our control that may influence the health of our community or the system of organizations supporting the community, both in the recent past and the foreseeable future.

The FOCA Topic Areas:

- Government Leadership & Budgets, Spending Priorities
- 2. Sufficient Health Care Workforce
- 3. Access to Health Services
- 4. Population Demographics
- 5. Economic Environment
- 6. Access to Social Services
- 7. Social Context
- 8. COVID-19 Pandemic

The Community Health Status Assessment (CHSA) aims to answer the following questions:

- How healthy are our residents?
- What does the health status of our community look like?

The answers to these questions were measured by collecting 100 secondary indicators from 20 different sources including the US Census Bureau, Centers for Disease Control, and Michigan Department of Health and Human Services. The table in green shows select indicators relevant to the strategic issue.

For each strategic issue, a map related to one of the indicators in the table is visualized at either the census-tract or county level. A brief statement highlighting the geographical disparities is located near the map.

The Community System Assessment (CSA) aims to answer the following question:

 What are the components, activities, competencies, and capacities in our local systems?

The CSA assessed performance measures for 8 topic areas:

- 1. Resources
- 2. Policies
- 3. Data Access & Capacity
- 4. Community Alliances
- 5. Workforce
- 6. Leadership
- 7. Community Power/Engagement
- 8. Capacity for Health Equity

The CSA was conducted at the regional level. Additional data was then collected at the countylevel through facilitated conversations at community collaboratives.

The Community Themes and Strengths Assessment (CTSA) aims to answer the following questions:

- What is important to the community?
- How is quality of life perceived in the community?
- What assets does the community have that can be used to improve community health?

The CTSA collected data using 3 different methods:

- Pulse Survey Series: Four, three question mini client interviews conducted by community partners with clients and patients. Topics included education, aging, disability, and economic security.
- 2. Community Survey: This survey was conducted through an online and paper format and asked questions about what makes a thriving community, current issues impacting the health of the community, and quality of life questions.
- Provider Survey: This survey was conducted through an online format and targeted individuals providing direct care and services.

Data Brief Navigation Guide

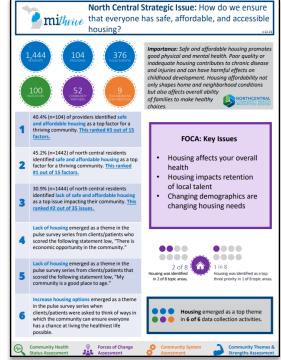
Data was collected 6 different ways. Each circle represents a different data collection method.



Data collected in the Community Themes and Strengths Assessment is shown in blue. Data was collected through a community survey, provider survey, and pulse surveys as reflected by the 3 blue circles.

Strategic issue -

indicator title.



North Central Strategic Issue: How do we ensure

address housing needs

mithrive@northernmichiganchir.org

Challenge to be overcome -Taking collaboration to the next step and acting on needs, such as housing

mithive that everyone has safe, affordable, and accessible

housing? Geographic disparities exist at the census tract level with the highest housing unit values near Deerfield Township in Isabella County and

20.5%

35.7% \$45,012

22.5%

47.1%

15%

39.9%

162.6 per 100,000

Eviction Rate

Importance Statement



Data collected in the Forces of Change Assessment is shown in purple. The dot illustration represents how often the strategic issue was identified in one of the 8 topic areas (left) and as a top priority within a topic area (right)



This graphic illustrates where a topic or theme emerged in the different data collection methods.

Data collected in the Community System Assessment is shown in orange. The dot illustration represents

the number of community The comment boxes participants regarding

collaboratives in which a topic or theme emerged. indicate comments from recurring themes.

along the lakeshore in Mason and Oceana counties Data collected in the Community Health Status Assessment is shown in green. Indicators in bold had a state value available to compare to. If the regional value was worse (% of all occupied than the state value (meaning of ousing Units* worse depends on what mortgage is >=35% the indicator is measuring) an asterisk is placed next to the Gross rent is >=35% of household income

> Color coded key illustrating the 4 MiThrive assessments

Data Brief Acronyms

Acronym	What does it stand for?	What does it mean?
YPLL	Years Potential Life Lost	The difference between a predetermined end point (usually age 75 and the age at death for death(s) that occurred prior to that end point age
ALICE	Asset Limited, Income Constrained, Employed	The ALICE population represents those among us who are working, but due to childcare costs, transportation challenges, high cost of living and so much more are living paycheck to paycheck.
FPL	Federal Poverty Level	A measure of income issued every year by the Department of Health and Human Services used to determine eligibility for certain programs and benefits.
ACE(s)	Adverse Childhood Experience(s)	Potentially traumatic events that occur in childhood (0-17 years)
HPSA	Health Professional Shortage Area	Geographic areas, populations, or facilities with a shortage of primary, dental or mental health care providers.
WIC	Women Infants Children	Aims to safeguard the health of low-income women, infants, and children up to age 5 who are at nutrition risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to care
COPD	Chronic Obstructive Pulmonary Disorder	Chronic inflammatory lung disease that causes obstructed airflow from the lungs.
Description of per 100,000		Rates take into account the number of cases/deaths/etc. and the population size. Rate per 100,000 is calculated by taking the total number of cases divided by the total population and multiplied by 100,000.
Description of Gini index		measure of income inequality.; It ranges from 0, indicating perfect equality (everyone receives an equal share), to 1, perfect inequality (only one recipient or group of recipients receives all the income)



North Central Strategic Issue: How do we ensure that everyone has safe, affordable, and accessible housing?



Importance: Safe and affordable housing promotes good physical and mental health. Poor quality or inadequate housing contributes to chronic disease and injuries and can have harmful effects on childhood development. Housing affordability not only shapes home and neighborhood conditions but also affects overall ability of families to make healthy choices.

- 40.4% (n=104) of providers identified safe and affordable housing as a top factor for a thriving community. This ranked #3 out of 15 factors.
- 45.2% (n=1442) of north central residents identified safe and affordable housing as a top factor for a thriving community. This ranked #1 out of 15 factors.
- 30.9% (n=1444) of north central residents identified lack of safe and affordable housing as a top issue impacting their community. This ranked #2 out of 35 issues.
- Lack of housing emerged as a theme in the pulse survey series from clients/patients who scored the following statement low, "There is economic opportunity in the community."
 - Lack of housing emerged as a theme in the pulse survey series from clients/patients that scored the following statement low, "My community is a good place to age."

Increase housing options emerged as a theme in the pulse survey series when clients/patients were asked to think of ways in which the community can ensure everyone has a chance at living the healthiest life possible.

FOCA: Key Issues

- Housing affects your overall health
- Housing impacts retention of local talent
- Changing demographics are changing housing needs







Forces of Change

Assessment



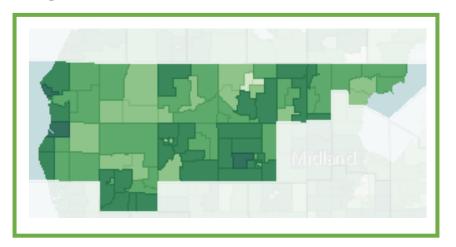




North Central Strategic Issue: How do we ensure that everyone has safe, affordable, and accessible

housing?

Geographic disparities exist at the census tract level with the highest housing unit values near Deerfield Township in Isabella County and along the lakeshore in Mason and Oceana counties.



Map Legend Housing Unit Value, Median by Tract, ACS 2015-19 Over \$180,000 \$120,001 - \$180,000 \$90,001 - \$120,000 \$70,001 - \$90,000 Under \$70.001 No Data or Data Suppressed https://sparkmap.org/maproom/, 12/6/2021

Improve the Community System collaboration to address housing needs

Indicator *=worse than state average	NCCHIR Average
Median Value of Owner- Occupied Homes*	\$111,980
Renters (% of all occupied homes)*	20.5%
Vacant Housing Units*	35.7%
Median Household Income*	\$45,012
Gross mortgage is >=35% of household income*	22.5%
Asthma (teens)	47.1%
Severe quality problems with housing	15%
Gross rent is >=35% of household income	39.9%
Eviction Rate	162.6 per 100,000

We would like to see safe affordable housing for all incomes Challenge to be overcome -Taking collaboration to the next step and acting on needs, such as housing



Community Collaborative assessments in 4 out of 10 counties identified affordable housing as an issue and identified disparities in access to housing.











North Central Strategic Issue: How can we increase comprehensive substance misuse prevention and treatment services that are accessible, patient-centered and stigma free?



Importance: Substance misuse impact people's chances of living long, healthy, and productive lives. It can decrease quality of life, academic performance, and workplace productivity; increases crime and motor vehicle crashes and fatalities; and raises health care costs for acute and chronic conditions. **NORTHCENTRAL**

Encourage people to engage without fear of threat to societal status reduce stigma

> More opportunities for counseling for families and children

Need additional resources for substance misuse prevention and treatment

What improvements would you like to see in your community in the next three years?

We need programs working in unison to develop a universal intake so that families can be supported, and resources known

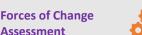
- 18.3% (n=104) of providers identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #7 out of 15 factors.
- 34.6% (n=104) of providers identified substance use as a top issue impacting their patients/clients. This ranked #1 out of 35 issues.
- 44.2% (n=104) of providers said substance abuse services for patients/clients are 3 missing in the community they serve. This ranked #3 out of 13 resources/services.
- 23% (n=1442) of north central residents identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #4 out of 15 factors.
- 31.9% (n=1444) of north central residents identified substance use as a top issue 5 impacting their community. This ranked #1 out of 35 issues.

Substance misuse emerged as a top theme in 4 of 6 data collection activities.





Assessment





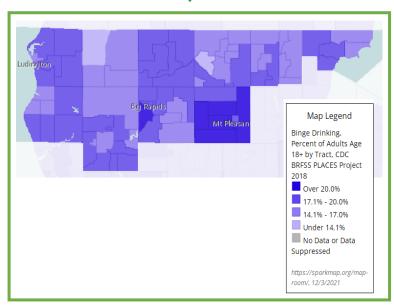




North Central Strategic Issue: How can we increase comprehensive substance misuse prevention and treatment services that are accessible, patient-centered and stigma free?

v.12.2

Geographic disparities exist at the census tract level with the highest percentages of binge drinking in Isabella and Mecosta county near Ferris State University



COVID-19 has increased the substance misuse in our communities and impacted other systemslike workforce

There has historically been a shortage of providers and now it has worsened.



Substance misuse was identified in 3 of 8 topic areas.

3 in 8 Substance misuse was identified as a top three priority in 3 of 8 topic areas.

Liver Disease Mortality* Heart Disease Mortality* 199.1 per 3 Smoked cigarettes in past 30 days (teens) Teens with 2+ ACES Oral Cavity and Pharynx Cancer* Lung and Bronchus Cancer* Asthma (teens) Fver told COPD (adults)* 15.1 per 1 199.1 per 3 3.99 3.9	100,000 %
Smoked cigarettes in past 30 days (teens) Teens with 2+ ACES Oral Cavity and Pharynx Cancer* Lung and Bronchus Cancer* Asthma (teens) Ever told COPD (adults)* 3.99 3.99 3.99 3.99 3.99 3.99 3.99 3.	%
days (teens) Teens with 2+ ACES Oral Cavity and Pharynx Cancer* Lung and Bronchus Cancer* Asthma (teens) Ever told COPD (adults)* 36.3 12.8 per 1 76.1 per 1 47.1	%
Oral Cavity and Pharynx Cancer* Lung and Bronchus Cancer* Asthma (teens) Ever told COPD (adults)* 12.8 per 1 76.1 per 1 47.1	
Cancer* Lung and Bronchus Cancer* 76.1 per 1 Asthma (teens) 47.1 Ever told COPD (adults)* 10.5 per 1	100,000
Asthma (teens) 47.1 Ever told COPD (adults)* 10.5 per 1	
Ever told COPD (adults)* 10.5 per 1	100,000
. ,	%
Dinan deigling (adulta)	100,000
Binge drinking (adults) 16.8	%
Used prescription drugs w/o 3.59 prescription (teens)	%
Used marijuana in past 30 10.1 days (teens)	%
Had a drink of alcohol in past 12.8 30 days (teens)	%
Smoked cigarettes in past 30 5.19 days (teens)	%
Used chew tobacco in past 2.79 30 days (teens)	%
Vaped in past 30 days (teens) 14.4	%
Opioid related 15.4 per 1 hospitalizations*	100,000
Motor vehicle crash involving alcohol mortality	6
Drug-Induced Mortality 13.1 per 1	.00.000
Alcohol-Induced Mortality* 12.3 per 1	,











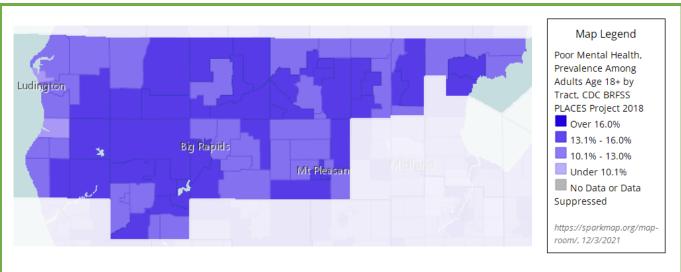


North Central Strategic Issue: How do we increase access and reduce barriers to quality behavioral health services while increasing resiliency and wellbeing?



Importance: Mental health is essential to a person's well-being, healthy relationships, and ability to live a full life. It also plays a major role in people's ability to maintain good physical health because mental illness increases risk for many chronic health conditions.





Indicator *=worse than state average	NCCHIR Average
Teens with 2+ ACES	36.3%
Alzheimer's/Dementia Mortality*	31.9 per 100,000
Poor mental health 14+ days (adult)	11.4%
Major depressive episode (teen)	40.0%
Average HPSA Score – Mental Health*	17.8
Intentional Self-Harm*	17.8 per 100,000

Geographic disparities exist at the census tract level with a large portion of high percentages of poor mental **health** in the **western** part of the region.







Forces of Change

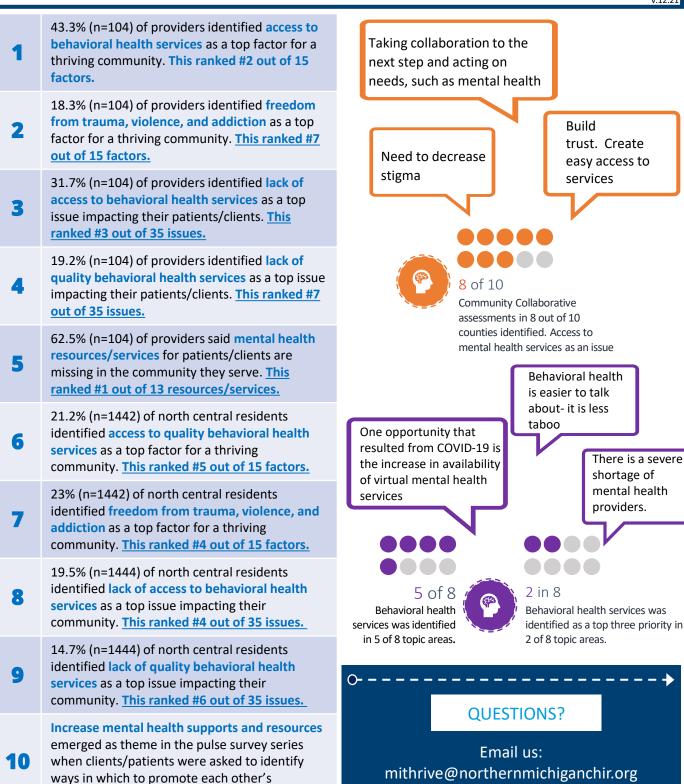
Assessment







North Central Strategic Issue: How do we increase access and reduce barriers to quality behavioral health services while increasing resiliency and wellbeing?







wellbeing and not just their own.







North Central Strategic Issue: How can we nurture a community and health-oriented transportation environment which provides safe and reliable transportation access, opportunities, and encouragement to live a healthy life?

1,444
RÉSIDENTS

104
PROVIDERS

100
INDICATORS

100
S2
COMMUNITY
PARTNERS

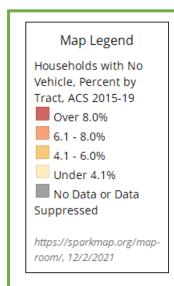
100
S2
COLLABORATIVE
BODY MEETINGS

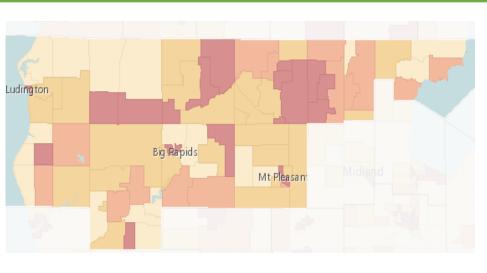
Importance: Transportation is a critical factor that influences people's health and the health of a community. Barriers to transportation options may result in missed or delayed health care visits, increased health expenditures and overall poorer health outcomes.



Geographic disparities exist at the census tract level with a large portion of the highest percentages of households with no vehicle around the shared border of Clare and Gladwin.

Indicator *=worse than state average	NWCHIR Average
Motor vehicle crash mortality	16.1 per 100,000
No household vehicle	6.7%







Transportation emerged as a top theme in **4 of 6** data collection activities.









North Central Strategic Issue: How can we nurture a community and health-oriented transportation environment which provides safe and reliable transportation access, opportunities, and encouragement to live a healthy life?







Transportation was identified in 3 of 8 topic

Transportation was identified as a top three priority in 1 of 8 topic areas. areas.

30.8% (n=104) of providers identified reliable transportation as a top factor for a thriving community. This ranked #5 out of 15 factors.

21.2% (n=104) of providers identified unreliable transportation as a top issue impacting their patients/clients. This ranked #5 out of 35 issues.

45.2% (n=104) of providers said transportation resources/services for patients/clients are 3 missing in the community they serve. This ranked #2 out of 13 resources/services.

Transportation and long commute emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "There is economic opportunity in the community."

> Addressing transportation needs emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which to ensure people in tough life circumstances come to have as good a chance as others do in achieving good health and wellbeing over time.

Lack of transportation emerged as a theme in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to age."

Improve transportation options emerged as a theme in the pulse survey series when clients/patients were asked to think of ways in which the community can ensure everyone has a chance at living the healthiest life possible.

FOCA: Key Issues

- COVID-19 & working from home has reduced some transportation needs
- Limited access to healthcare & providers in rural areas has increased the need for nonemergency medical transportation and widened the access gap

Communities need Increased transportation options at a reasonable cost and easily accessible

Improvements to public transportation and access for individuals without driver's license/ vehicle/money for gas/insurance

Have a strong transportation system that is growing



Community Collaborative assessments in 4 out of 10 counties identified transportation barriers as impacting the health of their community.











North Central Strategic Issue: How do we foster a mittwive community where everyone feels economically

secure?



Importance: Health and wealth are closely linked. Economic disadvantage affects health by limiting choice and access to proper nutrition, safe neighborhoods, transportation and other elements that define standard of living. People who live in socially vulnerable areas live shorter lives and experience reduced NORTHCENTRAL quality of life.

18.3% (n=104) of providers identified meaningful and rewarding work as a top factor for a thriving community. This ranked #7 out of 15 factors.

> 28.8% (n=104) of providers identified economic instability as a top issue impacting their patients/clients. This ranked #4 out of 35 issues.

26.7% (n=1442) of north central residents identified meaningful and rewarding work as a top factor for a thriving community. This ranked #3 out of 15 factors.

24.1% (n=1444) of north central residents identified economic instability as a top issue impacting their community. This ranked #3 out of 35 issues.

Lack of job availability and wages emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "There is economic opportunity in the community."

Poverty emerged as a theme in the pulse survey series when clients/patients were asked to think about groups that experience relatively good health and those that experience poor health and identify why there might be a difference.

Family hardship with lack of affordable childcarewomen tend to exit workforce as result.

FOCA Bright Spot: innovative programs like Evart Promise Plus

There was fear going back to work and it disproportionately impacted low-income workers.

The ALICE population often falls through the cracks.

Emerging and ongoing advocacy efforts for the policy changes needed for the ALICE population.



3 in 8

Economic security was identified in 4 of 8 topic areas.

Economic security was identified as a top three priority in 3 of 8 topic areas.



Economic security emerged as a top theme in 5 of 6 data collection activities.



Forces of Change

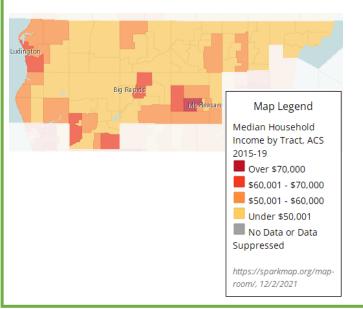
Assessment







North Central Strategic Issue: How do we foster a community where everyone feels economically secure?



Indicator *=worse than state average	NCCHIR Average
Median Household Income*	\$45,012
Gross mortgage is >=35% of household income*	22.5%
High school graduation rate	82.6%
High school graduate or higher*	88.0%
Children 0-5 in Special Education	4.2%
Special Education % Child Find	99.6%
Children enrolled in early education	28.7%
Students not proficient in Grade 4 English*	59.1%
ALICE Households*	29.0%
Households below federal poverty level (FPL)*	17.4%
Families living below the poverty level (%)*	12.2%
Population below poverty level*	18.9%
Children below poverty level*	26.0%
Unemployment	3.5%
Income inequality (Gini index)	0.44

Geographic disparities exist at the census tract level with highest household income in Isabella County near Deerfield Township.

Keep track of the needs that are not met in our community. Discuss the needs not met and how the community can assist.

Provide opportunity for community growthhousing, childcare, employment, school. Families need to know they can THRIVE not just survive

Childcare is needed for working families

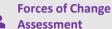


Community Collaborative assessments in 4 out of 10 counties identified. access to affordable childcare as an issue for economic stability.















North Central Strategic Issue: How do we cultivate a community whose policies, systems, and practices are rooted in equity and belonging?



Importance: Health inequities are systematic and unjust differences in opportunities to achieve optimum health and wellbeing. These inequities lead to preventable differences in health status or outcome (health disparities). The dimensions in which health disparities exist can include geographic location, race, ethnicity, disability, age, sexual identity, and socioeconomic status.

Strengthening community engagement and promoting social justice emerged as themes in the pulse survey series when clients/patients were asked to identify ways in which their community could ensure everyone has a chance at living

the healthiest life possible.

A lack of community

Strengthen community connection and **support** emerged as theme in the pulse survey series when clients/patients were asked to identify ways in which we can come together so that people promote each other's wellbeing and not just their own.

support/connectedness and system navigation issues emerged as themes in the pulse survey series when clients/patients were asked to think about groups that experience relatively good health and those that experience poor health and to identify why that difference may exist.

14.9% (n=1442) of north central residents identified belonging and inclusion as a top factor a thriving community.

8.9% (n=1444) of north central residents identified racism and discrimination as a 5 top issue impacting their community.

FOCA: Key Issues

- Lack of diversity limits progress of new ideas and we lose the voice of unique communities, culture, and history
- Leadership looks the same. There is no representation of age, gender, race, experiences and socioeconomic status
- Expanding the table and resident voices could provide real solutions to barriers that may otherwise go
- Our communities would benefit from being a diverse, thriving, safe, and inclusive community.
- Current culture brings all these issues up to the surface and now we can start system change; seeing and recognition of inequity allows us to begin reducing them





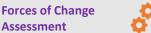
Diversity, equity, and inclusion inclusion was identified was identified as a top three in 4 of 8 topic areas. priority in 1 of 8 topic areas.



Diversity, equity, and inclusion emerged as a top theme in 4 of 6 data collection activities.

3





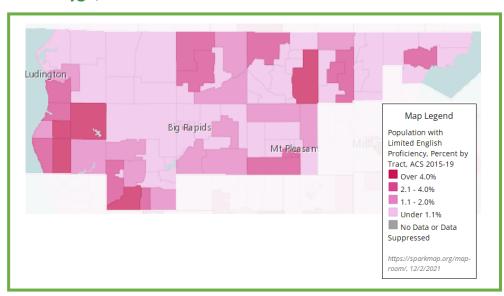






North Central Strategic Issue: How do we cultivate a community whose policies, systems, and practices are rooted in equity and belonging?

Geographic disparities exist at the census tract level with the highest percentages of limited English proficiency in Clare, Newaygo, and Oceana



Create a broad system for identifying disparities.

Increase resident voice and engagement to inform decisionmaking

Indicator *=worse than state average	NCCHIR Average
Children 0-5 in Special Education	4.2%
Special Education % Child Find	99.6%
Children enrolled in early education	28.7%
Students not proficient in Grade 4 English*	59.1%
High school graduation	82.6%
High school graduate or higher*	88.0%
Bachelor's degree or higher*	17.6%
Families living below federal poverty level (FPL)*	12.2%
ALICE Households*	29.0%

There are opportunities locally and regionally to establish a common language around health disparities.



Community Collaborative assessments in 9 out of 10 counties identified a need for increased diversity and inclusion





Forces of Change







North Central Strategic Issue: How do we increase access to integrated systems of care as well as increase engagement, knowledge, awareness with existing systems to better promote health and prevent, and treat chronic disease?



Importance: Access to health services affects a person's health and well-being. It can prevent disease and disability, detect and treat illness and conditions; and reduce the likelihood of early death and increase life expectancy.

- 53.8% (n=104) of providers identified access to quality healthcare services as a top factor for a thriving community. This ranked #1 out of 15 factors.
- 34.6% (n=104) of providers identified disease and illness prevention as a top factor for a thriving community. This ranked #4 out of 15 factors.
- 19.2 (n=104) of providers identified lack of access to healthcare services as a top issue impacting the community they serve. This ranked #6 out of 35 issues.
- 35.6% (n=104) of providers said primary care services for patients/clients are missing in the community they serve. This ranked #4 out of 13 resources/services.
- 42.6% (n=1442) of north central residents identified access to quality healthcare services as a top factor for a thriving community. This ranked #2 out of 15 factors.
 - Improve the healthcare system emerged as a theme in the pulse survey series when clients/patients were asked to identify ways we can ensure people in tough life circumstance come to have as good a chance as others do in achieving good health and wellbeing over time.
 - Healthcare and insurance emerged as themes in the pulse survey series when clients/patients were asked to identify why some groups of people experience relatively good health as compared to those that experience poor health.

FOCA: Key Issues

- The healthcare workforce isn't sufficient.
- COVID-19 and healthcare access issues have led to less preventative care and poor health outcomes.
- Accessing healthcare through telehealth has been helpful to some but broadband access is limited for others.
- Funding for health services and recruiting providers in rural areas is an ongoing challenge.
- Health insurance & insurance changes result in health inequities.





Healthcare was identified as a top three priority in 3 of 8 topic areas.



Healthcare emerged as a top theme in **5 of 6** data collection activities.





North Central Strategic Issue: How do we increase access to integrated systems of care as well as increase engagement, knowledge, awareness with existing systems to better promote health and prevent, and treat chronic disease?

Geographic disparities exist at the county level with the

Indicator *=worse than state average	NCCHIR Average
Breast cancer incidence	54.7 per 100,000
Self-reported health fair or poor*	22.6%
All Cancer Incidence	432.4 per 100,000
Average HPSA Score- Dental Health*	19.1
Liver disease mortality*	15.1 per 100,000
Injury mortality*	81.4 per 100,000
Uninsured*	7.9%
No personal health checkup in the past year	16.8%
Preventable hospital stays (Medicare enrollees)	3,968 per 100,000
Average HPSA Score – Primary Care*	16.1
Fully immunized toddlers (aged 19-35 months)*	67.6%
Colorectal cancer incidence*	37.8 per 100,000
All cancer mortality*	178.2 per 100,000
Diabetes mortality*	22.9 per 100,000
Heart disease mortality*	199.2 per 100,000
YPLL Pneumonia/Flu	88.0 per 100,000
Chronic lower respiratory disease mortality*	57.1 per 100,000
Kidney disease mortality*	17.1 per 100,000
Oral cavity and pharynx cancer incidence*	12.8 per 100,000
Lung and bronchus cancer incidence*	76.2 per 100,000
Ever told diabetes (adults)	13.3%
Ever told COPD (adults)	10.5%
All causes of death*	814.9 per 100,000



Would like to see greater access to all healthcare and healthier living styles and standards

When transporting across county lines, drop off for medical appointments

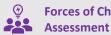
Need for more home visits or case managers to help support individuals



Community Collaborative assessments in 3 out of 10 counties identified access to healthcare issues







Forces of Change







North Central Strategic Issue: How do we ensure all community members are aware of and can access safety and well-being supports?

v.12.21



Importance: Witnessing or being a victim of child maltreatment, youth violence, intimate partner, violence, bullying, or elder abuse are linked to lifelong physical, emotional, and social consequences. NORTHCENTRAL

18.3% (n=104) of providers identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #7 out of 15 factors.

23% (n=1442) of north central residents identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #4 out of 15 factors.

Safety concerns emerged as a theme in the pulse survey series for clients/patients that 3 scored the following statement low, "My community is a good place to age."

Safety concerns emerged as a theme in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to raise children."

14.9% (n=1442) of north central residents identified belonging and inclusion as a top factor for a thriving community.

> 8.9% (n=1444) of north central residents identified racism and discrimination as a top issue impacting their community.

The Community System needs to work together to see public health considerations become part of all policies

Programs working in unison to develop a universal intake so that families can be supported, and resources known

Childcare is needed for working families



Community Collaborative assessments in 7 out of 10 counties identified. Issues to improve the safety and well-being of community members.



Safety and wellbeing emerged as a top theme in 4 of 6 data collection activities.



6



Forces of Change



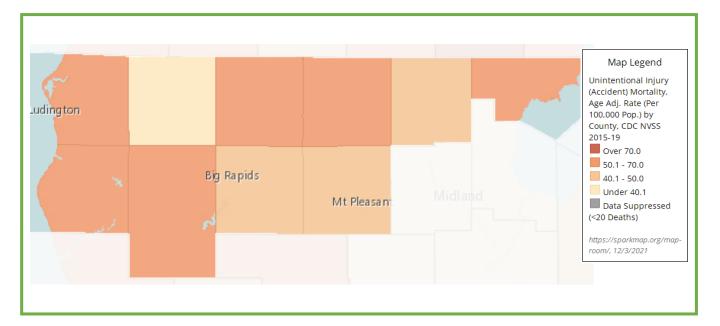




members are aware of and can access safety and well-being

North Central Strategic Issue: How do we ensure all community





Geographic disparities exist at the county level with higher age-adjusted rates of unintentional injury in Arenac, Clare, Mason, Oceana, Osceola, and Newaygo

Indicator NCCHIR Average *=worse than state average Teens with 2+ ACES 36.3% Child abuse/neglect rate* 169.2 per 1,000 Injury mortality* 81.4 per 100,000 Racial issues were identified, and the safety of various communities is in question with political climate



Safety & well-being was identified in 1 of 8 topic Safety & well-being was identified as a top three priority in 0 of 8 topic areas.

v.12.21

QUESTIONS? Email us: mithrive@northernmichiganchir.org



Unintentional injuries

Motor vehicle crash

mortality



Forces of Change Assessment

40.0 per 100,000

16.1 per 100,000

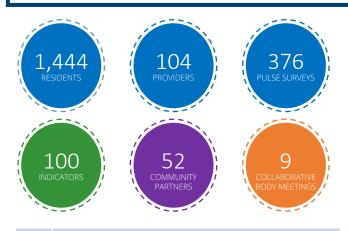






North Central Strategic Issue: How can we advocate for increased broadband access and affordability?

v.12.21



Importance: High-speed internet is necessary for many aspects of modern life such as remote work and schooling, telemedicine, online banking and connecting with family and friends. Attaining broadband access is associated with improved health outcomes. by increasing access to health care via telemedicine, improving economic stability through opportunities for telework and job search opportunities, and increasing food access with online grocery shopping.

Geographic location and rurality emerged as themes in the pulse survey series when clients/patients were asked to identify why some groups of people experience relatively good health where others don't.

Lack of broadband access limits access to healthcare, ability to work from home, and participate in school.

We need to have the ability to have affordable broadband access

broadband internet access

in rural areas

Our rural areas do not have the level of accessibility to broadband to break down barriers

There is a need for

For many broadband is unreliable, unaffordable or unavailable

Infrastructure related to broadband widens rural communities access gap.

5 of 8

Environment/infrastructure was identified in 5 of 8 topic areas.



3 in 8

Environment/infrastructure was identified as a top three priority in 3 of 8 topic areas.

7 of 10

Community Collaborative assessments covering 7 out of 10 counties identified broadband access and affordability as an issue



Broadband emerged as a top theme in **4 of 6** data collection activities.



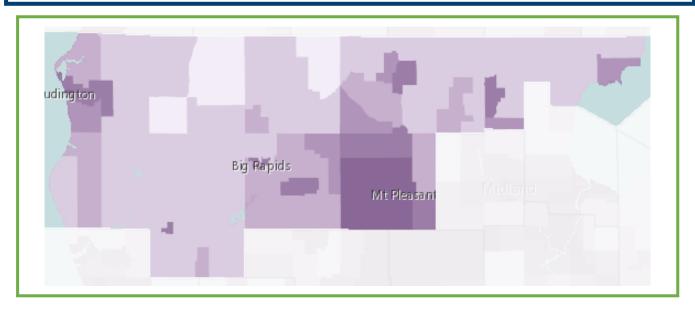




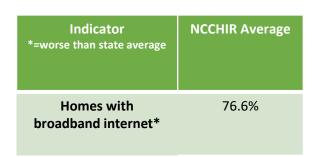


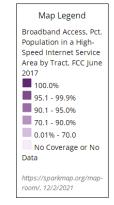


North Central Strategic Issue: How can we advocate for increased broadband access and affordability?



Geographic disparities exist at the census tract level with majority of the region having less than 70.1% of the population located in a high-speed internet service area.











Forces of Change







North Central Strategic Issue: What policy, system and environmental changes do we need to ensure reliable access to healthy food?

v 12 2



Importance: Food insecurity is influenced by a number of factors, including income, employment, race/ethnicity, and disability. Neighborhood conditions, like food deserts or limited transportation options make it more difficult to meet household food needs.

- 25% (n=104) of providers identified access to nutritious food as a top factor for a thriving community. This ranked #6 out of 15 factors.
- 20.4% (n=1442) of north central residents identified access to nutritious food as a top factor for a thriving community. This ranked #6 out of 15 factors.

Combating food insecurity emerged as

a theme in the pulse survey series when clients/patients were asked to identify ways in which the community could ensure everyone has a chance at living the healthiest life possible.

FOCA OPPORTUNTIY:

COVID-19 encouraged more grocery stores and app-based businesses to provider home deliveries and curbside services that had a positive impact on residents getting their food needs met.



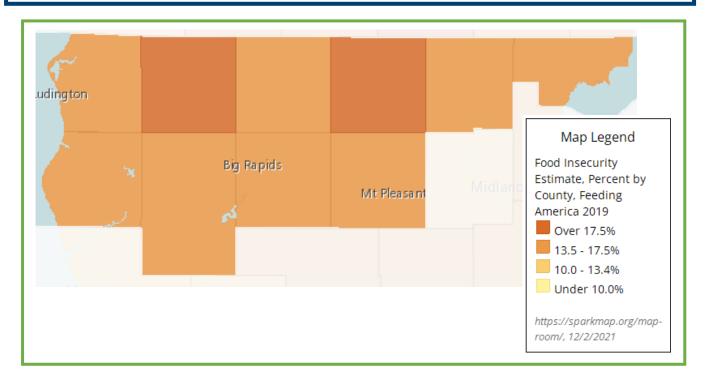






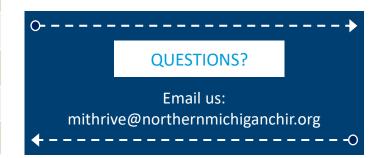






Indicator *=worse than state average	NCCHIR Average
SNAP authorized stores	1.22 per 1,000
Population food insecurity*	15.9%
Child food insecurity*	18.5%
Children 0-4 receiving WIC*	59.1%
Teens with 5+ fruits/vegetables per day	25.3%
Obesity (teens)	18.9%
Obesity (adults)	36.4%
Overweight (teens)	16.2%
Overweight (adults)	36.1%

Geographic disparities exist at the county level with **higher percentages of food insecurity** in **Clare** and **Lake**











North Central Strategic Issue: How can we create an environment which provides access, opportunities, and support for individuals to reach and maintain a healthy weight?

v.12.2



Importance: Obesity is a complex health issue resulting from a combination of causes and factors such as genetics, individual behavior, environment, access to food, education and skills, and income. Consequences of obesity include poorer mental health outcomes, reduced quality of life, and comorbidities.

- 32.7% (n=104) of providers identified **obesity** as a top issue impacting their patients/clients. This ranked #2 out of 35 issues.
- 34.6% (n=104) of providers identified disease and illness prevention as a top factor for a thriving community. <u>This ranked #4 out of 15 factors.</u>
- 25% (n=104) of providers identified access to nutritious food as a top factor for a thriving community. This ranked #6 out of 15 factors.
- 12.5% (n=1444) of north central residents identified obesity as a top issue their community. This ranked #7 out of 35 issues.
- 20.4% (n=1444) of north central residents identified access to nutritious food as a top factor for a thriving community. This ranked #6 out of 15 factors.
- Promote nutrition and physical activity emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which the community could ensure everyone has a chance at living the healthiest life possible.
 - Improved health education efforts/awareness emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which the community can come together so that people promote each other's wellbeing and not just their own.

Indicator *=higher than state average	NCCHIR Average
Teens with 5+ fruits/vegetables per day	25.3%
Obesity (teens)	18.9%
Obesity (adults)	36.4%
Overweight (teens)	16.2%
Overweight (adults)	36.1%

udington Map Legend Geographic Obese (BMI >= 30), Adults Age 20+, disparities exist at Percent by County, CDC NCCDPHP 2019 the county level Over 34.0% 30.1 - 34.0% with higher 26.1 - 30.0% Under 26.1% percentages of adult No Data or Data obesity in Isabella Suppressed and Newaygo https://sparkmap.org/map room/, 12/6/2021







Community Health Status Assessment



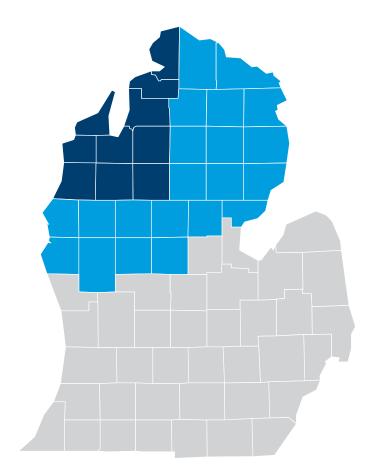
Forces of Change Assessment



Community System
Assessment







2021 Northwest MiThrive Data Briefs

Published: January 2022

Antrim, Benzie, Charlevoix, Emmet, Grand Traverse, Kalkaska, Leelanau, Manistee, Missaukee, and Wexford

Assessment Snapshot

The Forces of Change Assessment (FOCA) aims to answer the following questions:

- What is occurring or might occur that affects the health and wellbeing of our community?
- What specific threats or opportunities are generated by these occurrences?

Forces of change are trends, factors, and events outside of our control that may influence the health of our community or the system of organizations supporting the community, both in the recent past and the foreseeable future.

The FOCA Topic Areas:

- Government Leadership & Budgets, Spending Priorities
- 2. Sufficient Health Care Workforce
- 3. Access to Health Services
- 4. Population Demographics
- 5. Economic Environment
- 6. Access to Social Services
- 7. Social Context
- 8. COVID-19 Pandemic

The Community Health Status Assessment (CHSA) aims to answer the following questions:

- How healthy are our residents?
- What does the health status of our community look like?

The answers to these questions were measured by collecting 100 secondary indicators from 20 different sources including the US Census Bureau, Centers for Disease Control, and Michigan Department of Health and Human Services. The table in green shows select indicators relevant to the strategic issue.

For each strategic issue, a map related to one of the indicators in the table is visualized at either the census-tract or county level. A brief statement highlighting the geographical disparities is located near the map.

The Community System Assessment (CSA) aims to answer the following question:

 What are the components, activities, competencies, and capacities in our local systems?

The CSA assessed performance measures for 8 topic areas:

- 1. Resources
- 2. Policies
- 3. Data Access & Capacity
- 4. Community Alliances
- 5. Workforce
- 6. Leadership
- 7. Community Power/Engagement
- 8. Capacity for Health Equity

The CSA was conducted at the regional level. Additional data was then collected at the countylevel through facilitated conversations at community collaboratives.

The Community Themes and Strengths Assessment (CTSA) aims to answer the following questions:

- What is important to the community?
- How is quality of life perceived in the community?
- What assets does the community have that can be used to improve community health?

The CTSA collected data using 3 different methods:

- Pulse Survey Series: Four, three question mini client interviews conducted by community partners with clients and patients. Topics included education, aging, disability, and economic security.
- 2. Community Survey: This survey was conducted through an online and paper format and asked questions about what makes a thriving community, current issues impacting the health of the community, and quality of life questions.
- **3. Provider Survey:** This survey was conducted through an online format and targeted individuals providing direct care and services.

Data Brief Navigation Guide

Data was collected 6 different ways. Each circle represents a different data collection method.

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Data collected in the Community Themes and Strengths Assessment is shown in blue. Data was collected through a community survey, provider survey, and pulse surveys as reflected by the 3 blue circles.

Northwest Strategic Issue: How do we ensure that everyone has safe, affordable, and accessible Importance: Safe and affordable housing promotes good physical and mental health. Poor quality or inadequate housing contributes to chronic disease and injuries and can have harmful effects on and Injuries and Con Index Furthful Ejects of Childhood development. Housing affordability not only shapes home and neighborhood conditions but also affects overall ability for individuals and families to make healthy choices. 60.3% (n=194) of providers identified safe and affordable housing as a top factor for a thriving community. This ranked #1 out of **FOCA: Key Issues** employment opportunities results in difficulties attracting talent to the area and longer commutes for workers 32% (n=194) of providers identified lack of safe and affordable housing as a top issue impacting their patients/clients. This ranke #1 (tie with substance use) out of 35 issue Some housing resources go unused due to restrictive policies (ex housing choice vouchers) 54.1% (II=124) or providers and mousing resources/services for patients/clients are missing in the community they serve. This ranked #2 out of 13 resources/services. affordable housing for all-including different types of housing. 45.1% (n=996) of northwest residents identified safe and affordable housing as top factor for a thriving community. This ranked #1 out of 15 factors. 38% (n=997) of northwest residents identified lack of safe and affordable ras identified as a top rity in 3 of 8 topic are Lack of housing emerged as a theme in the pulse survey series when clients/patients were asked to talk about basic needs contributing to their quality of life. Housing emerged as a top theme in 6 of 6 data collection activities

Importance Statement

 \checkmark

Data collected in the Forces of Change Assessment is shown in purple. The dot illustration represents how often the strategic issue was identified in one of the 8 topic areas (left) and as a top priority within a topic area (right)

 \leftarrow

This graphic illustrates where a topic or theme emerged in the different data collection methods.

Data collected in the
Community System
Assessment is shown in
orange. The dot
illustration represents
the number of
community
collaboratives in which a
topic or theme emerged.
The comment boxes
indicate comments from
participants regarding

 \leftarrow

Color coded key illustrating the 4 MiThrive assessments

recurring themes.

Strategic issue -

Data collected in the Community Health Status Assessment is shown in green. Indicators in bold had a state value available to compare to. If the regional value was worse than the state value (meaning of worse depends on what the indicator is measuring) an asterisk is placed next to the indicator title. *This remains true for all strategic issues besides COVID-19 where the asterisk represents

a regional value higher than

the state value.



Northwest Strategic Issue: How do we ensure

Data Brief Acronyms

Acronym	What does it stand for?	What does it mean?
YPLL	Years Potential Life Lost	The difference between a predetermined end point (usually age 75 and the age at death for death(s) that occurred prior to that end point age
ALICE	Asset Limited, Income Constrained, Employed	The ALICE population represents those among us who are working, but due to childcare costs, transportation challenges, high cost of living and so much more are living paycheck to paycheck.
FPL	Federal Poverty Level	A measure of income issued every year by the Department of Health and Human Services used to determine eligibility for certain programs and benefits.
ACE(s)	Adverse Childhood Experience(s)	Potentially traumatic events that occur in childhood (0-17 years)
HPSA	Health Professional Shortage Area	Geographic areas, populations, or facilities with a shortage of primary, dental or mental health care providers.
WIC	Women Infants Children	Aims to safeguard the health of low-income women, infants, and children up to age 5 who are at nutrition risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to care
COPD	Chronic Obstructive Pulmonary Disorder	Chronic inflammatory lung disease that causes obstructed airflow from the lungs.
Description of po	er 100,000	Rates take into account the number of cases/deaths/etc. and the population size. Rate per 100,000 is calculated by taking the total number of cases divided by the total population and multiplied by 100,000.
Description of G	ini index	measure of income inequality.; It ranges from 0, indicating perfect equality (everyone receives an equal share), to 1, perfect inequality (only one recipient or group of recipients receives all the income)



Northwest Strategic Issue: How do we ensure that everyone has safe, affordable, and accessible housing?



Importance: Safe and affordable housing promotes good physical and mental health. Poor quality or inadequate housing contributes to chronic disease and injuries and can have harmful effects on childhood development. Housing affordability not only shapes home and neighborhood conditions but also affects overall ability for individuals and families to make healthy choices.

- 60.3% (n=194) of providers identified safe and affordable housing as a top factor for a thriving community. This ranked #1 out of 15 factors.
- 32% (n=194) of providers identified lack of safe and affordable housing as a top issue impacting their patients/clients. This ranked #1 (tie with substance use) out of 35 issues.
- 54.1% (n=194) of providers said housing resources/services for patients/clients are 3 missing in the community they serve. This ranked #2 out of 13 resources/services.
- 45.1% (n=996) of northwest residents identified safe and affordable housing as a top factor for a thriving community. This ranked #1 out of 15 factors.
- 38% (n=997) of northwest residents identified lack of safe and affordable 5 housing as a top issue impacting their community. This ranked #1 out of 35 issues.
- Lack of housing emerged as a theme in the pulse survey series when clients/patients 6 were asked to talk about basic needs contributing to their quality of life.

FOCA: Key Issues

- Lack of affordable housing near employment opportunities results in difficulties attracting talent to the area and longer commutes for workers
- Some housing resources go unused due to restrictive policies (ex: housing choice vouchers)

We need more affordable housing for all- including different types of housing.

We needs a cross sector focus on affordable housing & creating new housing types



Housing was identified in 6 of 8 topic areas. Housing was identified as a top three priority in 3 of 8 topic areas.



Housing emerged as a top theme in 6 of 6 data collection activities.





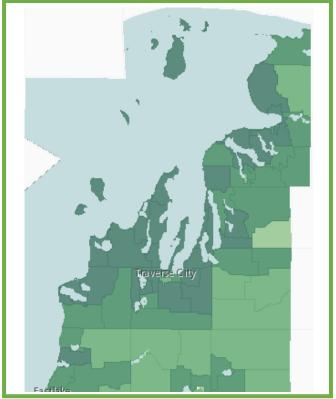
Forces of Change





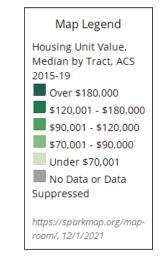


Northwest Strategic Issue: How do we ensure that everyone has safe, affordable, and accessible housing?



Indicator *=worse than state average	NWCHIR Average
Median Value of Owner- Occupied Homes	\$164,840
Renters (% of all occupied homes)*	18.20%
Vacant Housing Units*	35.70%
Median Household Income*	\$54,587
Gross mortgage is >=35% of household income*	22.00%
Asthma (teens)	51.23%
Severe quality problems with housing	13%
Gross rent is >=35% of household income	37.8%
Eviction Rate	148.3 per 100,000

Geographic disparities exist at the census tract level with higher housing unit values in the Northwestern area of the region.



Need more affordable housing, senior housing, empty nester housing, & starter homes

Make housing of all types a priority

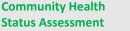
> Community focus on affordable housing



4 of 10

Community Collaborative assessments in 4 out of 10 counties identified affordable housing as an issue and identified disparities in access to housing.







Forces of Change Assessment







Northwest Strategic Issue: How can we increase comprehensive substance misuse prevention and treatment that are accessible, patient centered and stigma free?



Importance: Substance misuse impact people's chances of living long, healthy, and productive lives. It can decrease quality of life, academic performance, and workplace productivity; increases crime and motor vehicle crashes and fatalities; and raises health care costs for acute and chronic conditions. **NORTHWEST**

There is a gap in opportunity within different populations. In prevention there is overlap with treatment and recovery so people in treatment and/or recovery are speaking out, but active users hide and are not willing to be reached.

Encourage people to engage without fear of threat to societal status reduce stigma

Increase interaction with groups such as, ALANON, NA, AA, which continue to want to be anonymous

Need expanded substance misuse treatment opportunities



4 of 10

Community Collaborative assessments in 4 out of 10 counties identified issues with access to substance misuse prevention and treatment related to stigma and inclusion

28.4% (n=194) of providers identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #4 out of 15 factors.

32% (n=194) of providers identified substance use as a top issue impacting their patients/clients. This ranked #1 (tie with housing) out of 35 issues.

41.8% (n=194) of providers said substance abuse services for patients/clients are 3 missing in the community they serve. This ranked #4 out of 13 resources/services.

23.7% (n=996) of northwest residents identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #3 out of 15 factors.

23.1% (n=997) of northwest residents identified substance use as a top issue impacting their community. This ranked #2 out of 35 issues.



Substance misuse emerged as a top theme in 5 of 6 data collection activities.





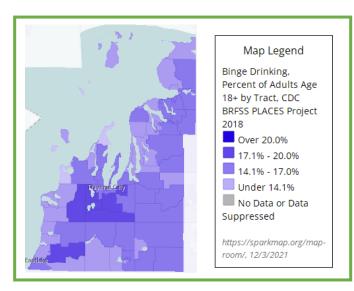




Northwest Strategic Issue: How can we increase comprehensive substance misuse prevention and treatment that are accessible, patient centered and stigma free?

v 12 2

Geographic disparities exist at the census tract level with the highest percentages of binge drinking in Benzie, Grand Traverse, and Manistee.



We need to stop the silos of care and stigma of receiving treatment.

There is limited availability and high costs of receiving treatment.

Indicator *=worse than state average	NWCHIR Average
Liver Disease Mortality	15.8 per 100,000
Smoked cigarettes in past 30 days (teens)	5.5%
Teens with 2+ ACES	35.6%
Oral Cavity and Pharynx Cancer*	12.8 per 100,000
Lung and Bronchus Cancer	60.7 per 100,000
Asthma (teens)	51.23%
Ever told COPD (adults)*	9.9 per 100,000
Binge drinking (adults)	16.0%
Used prescription drugs w/o prescription (teens)	3.5%
Used marijuana in past 30 days (teens)	10.1%
Had a drink of alcohol in past 30 days (teens)	12.8%
Smoked cigarettes in past 30 days (teens)	5.5%
Used chew tobacco in past 30 days (teens)	3.1%
Vaped in past 30 days (teens)	13.1%
Opioid related hospitalizations	13.3 per 100,000
Motor vehicle crash involving alcohol	28%
Drug-Induced Mortality	12.4 per 100,000
Alcohol-Induced Mortality*	18.6 per 100,000



Substance misuse was identified in 3 of 8 topic areas.

Substance misuse was identified as a top three priority in 1 of 8 topic areas.













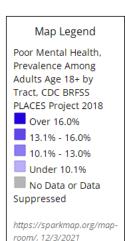
Northwest Strategic Issue: How do we increase access and reduce barriers to quality behavioral health services while increasing resiliency and wellbeing?



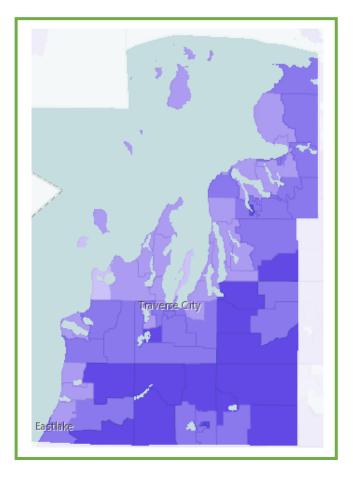
Importance: Mental health is essential to a person's wellbeing, healthy relationships, and ability to live a full life. It also plays a major role in people's ability to maintain good physical health because mental illness increases risk for many chronic health conditions.



Geographic disparities exist at the census tract level with the highest percentages of poor mental health in Grand Traverse, Kalkaska, Manistee, Missaukee, and Wexford.



Indicator *=worse than state average	NWCHIR Average
Teens with 2+ ACES	35.6%
Alzheimer's/Dementia Mortality*	40.0 per 100,000
Poor mental health 14+ days (adult)	12.3%
Major depressive episode (teen)	48.3%
Average HPSA Score – Mental Health*	15.3
Intentional Self-Harm*	20.9 per 100.000







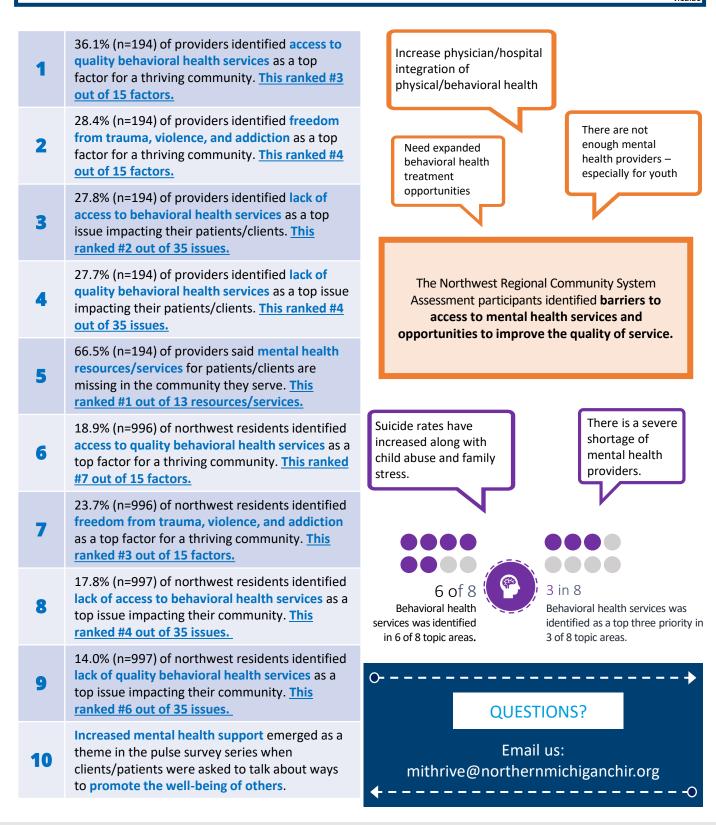








Northwest Strategic Issue: How do we increase access and reduce barriers to quality behavioral health services while increasing resiliency and wellbeing?





Forces of Change







Northwest Strategic Issue: How do we increase access to integrated systems of care as well as increase engagement, knowledge, awareness with existing systems to better promote health and prevent, treat chronic disease?



Importance: Access to health services affects a person's health and well-being. It can prevent disease and disability, detect and treat illness and conditions; and reduce the likelihood of early death and increase life expectancy.



- 50% (n=194) of providers identified access to quality healthcare services as a top factor for a thriving community. This ranked #2 out of 15 factors.
- 50% (n=194) of providers identified disease and illness prevention as a top factor for a thriving community. This ranked #7 out of 15 factors.
- 39.5% (n=996) of northwest residents identified access to quality healthcare services as a top factor for a thriving community. This ranked #2 out of 15 factors.
- 10.4% (n=997) of northwest residents identified lack of access to healthcare services as a top issue impacting their community. This ranked #7 out of 35 issues.
- Improve the healthcare system emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which to ensure everyone has a chance at living the healthiest life possible.

The following themes emerged in the pulse survey series when clients/patients were asked identify ways in which to ensure that people in tough life circumstances come to have as good a chance as others do in achieving good health and wellbeing over time. Themes: Change in the healthcare system, improved resource navigation, and insurance.

More health education and awareness emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which to promote each other's wellbeing and not just their own.

FOCA: Key Issues

- The healthcare workforce isn't sufficient. Burnout and retirement has impacted the size of the workforce and their experience.
- Accessing healthcare through telehealth has been helpful to some but broadband access is limited for others.
- Funding for health services in rural areas is an ongoing challenge
- Health insurance causes health inequities in access to healthcare services





Healthcare emerged as a top theme in 6 of 6 data collection activities.



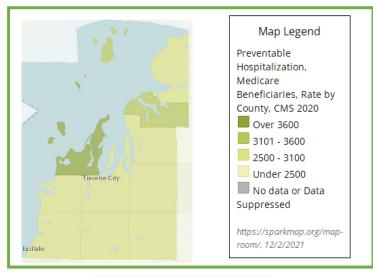


Northwest Strategic Issue: How do we increase access to integrated systems of care as well as increase engagement, knowledge, awareness with existing systems to better promote health and prevent, treat chronic disease?

mithwive

Indicator *=worse than state average	NWCHIR Average
Breast cancer incidence	61.5 per 100,000
Self-reported health fair or poor*	19.9%
All Cancer Incidence*	462.2 per 100,000
Average HPSA Score- Dental Health*	19.5
Liver disease mortality*	15.8 per 100,000
Asthma (teens)	51.2%
Overweight (adults)	36.2%
Alzheimer's/Dementia Mortality*	40.0 per 100,000
Uninsured*	6.8%
No personal health checkup in the past year	14.3%
Preventable hospital stays (Medicare enrollees)	3,316 per 100,000
Average HPSA Score – Primary Care	13.9
Fully immunized toddlers (aged 19-35 months)	72.1%
Colorectal cancer incidence*	37.9 per 100,000
All cancer mortality	157.9
Diabetes mortality	20.3 per 100,000
Heart disease mortality	161.9 per 100,000
YPLL Pneumonia/Flu	71.82
Chronic lower respiratory disease mortality*	49.8 per 100,000
Kidney disease mortality	10.3 per 100,000

Geographic disparities exist at the county level with the highest preventable hospitalization rate in Leelanau County.



There is a decrease in the ability to recruit nurses and therapists

Workforce issues are on the increase and should be viewed as a major issue if not addressed

Need to Increase dental services availability

The Northwest Regional Community System Assessment identified workforce issues and lack of dental care benefits as impacting access to healthcare. There are disparities in access to dental care for seniors and the Medicaid population.













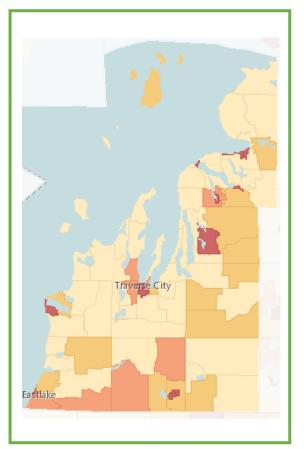
Northwest Strategic Issue: How can we nurture a community and healthoriented transportation environment which provides safe and reliable transportation access, opportunities, and encouragement to live a healthy life?



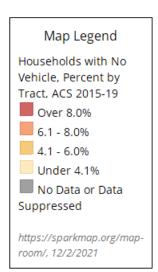
Importance: Transportation is a critical factor that influences people's health and the health of a community. Barriers to transportation options may result in missed or delayed health care visits, increased health expenditures and overall poorer health outcomes.



Geographic disparities exist at the census tract level with the highest percentages of households with no vehicle in Antrim, Benzie, Charlevoix, Grand Traverse, and Wexford.



Indicator *=worse than state average	NWCHIR Average
Motor vehicle crash mortality	14.2 per 100,000
No household vehicle	4.9%









Forces of Change







Northwest Strategic Issue: How can we nurture a community and healthoriented transportation environment which provides safe and reliable transportation access, opportunities, and encouragement to live a healthy





Transportation was identified in 3 of 8 topic areas.

Transportation was identified as a top three priority in 1 of 8 topic areas.

- 24.7% (n=194) of providers identified reliable transportation as a top factor for a thriving community. This ranked #6 out of 15 factors.
- 16% (n=194) of providers identified unreliable transportation as a top issue impacting their patients/clients. This ranked #6 out of 35 issues.
- 41.8% (n=194) of providers said transportation resources/services for patients/clients are missing in the community they serve. This ranked #3 out of 13 resources/services.
- Lack of transportation emerged as a theme in the pulse survey series when clients/patients were asked to talk about basic needs contributing to their quality of life.
- Lack of transportation emerged as a theme in the pulse survey series for clients/patients who scored this statement low, "My community is a good place to age."
- Improving transportation emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which to ensure everyone has a chance at living the healthiest life possible.
- Lack of accessible infrastructure emerged as theme in the pulse survey series for clients/patients who scored this statement low, "In this community, a person with a disability can live a full life."

FOCA: Key Issues

- Lack of structure to address interconnected needs including housing, food, and transportation
- Changing demographics have recently created changing perceptions related to the need for transit & trails vs parking structures
- Limited transportation options, especially for our most rural areas, have been exasperated by COVID-19

There are transportation issues in our communities

Transportation needs a lot of improvement

Transportation is a barrier to access to services



Community Collaborative assessments in 3 out of 10 counties identified transportation barriers as impacting the health of their community.







Northwest Strategic Issue: How do we foster a secure?

community that everyone feels economically

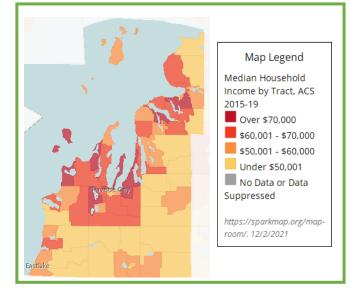


Importance: Health and wealth are closely linked. Economic disadvantage affects health by limiting choice and access to proper nutrition, safe neighborhoods, transportation and other elements that define standard of living. People who live in socially vulnerable areas live shorter lives and experience reduced quality of life.

v.12.2

Geographic disparities exist at the census tract level with higher household income in the Northwestern area of the region.

Indicator	NWCHIR
*=worse than state average	Average
Median Household Income*	\$54,587
Gross mortgage is >=35% of household income*	22.0%
High school graduation rate*	81.0%
Children 0-5 in Special Education	3.4%
Special Education % Child Find	100%
Children enrolled in early education	24.2%
ALICE Households*	27.6%
Households below federal poverty level (FPL)	11.1.%
Families living below the poverty level (%)	7.5%
Population below poverty level	10.9%
Children below poverty level	15.5%
Unemployment	3.0%
Income inequality (Gini index)	0.44



- Health is dependent on economic health. That captures the attention of local leaders and is a way to connect
- Pay gaps low pay compared to statewide pay
- Need funding and manpower to improve the Community System





Forces of Change







Northwest Strategic Issue: How do we foster a community that everyone feels economically secure?

22.2% (n=194) of providers identified meaningful and rewarding work as a top factor for a thriving community. This ranked #8 out of 15 factors.

27.3% (n=194) of providers identified economic instability as a top issue impacting their patients/clients. This ranked #3 out of 35

20.9% (n=996) of northwest residents identified meaningful and rewarding work as a top factor for a thriving community. This ranked #5 out of 15 factors.

22% (n=997) of northwest residents identified economic instability as a top issue impacting their community. This ranked #3 out of 35

Poverty emerged as theme (for each of the following statements) in the pulse survey series for clients that scored the following 6 statements low, "In this community, a person with a disability can live a full life," "My community is a good place to age," "This community is a good place to raise children."

> The following themes emerged in the pulse survey series when clients were asked to rate the following statement, "There is economic opportunity in the community."

Themes: Lack of job availability, lack of housing, low wages, lack of resources, long commute, rurality.

Social stigma and discrimination emerged as themes in the pulse survey series for clients that scored the following statement low, "My community is a good place to age."



Community Collaborative assessments in 6 out of 10 counties identified. economic issues as important to improve health within the Community System

> Forgiveness of student debt could be an opportunity to address workforce shortage areas

Systems of supports are lacking for people who are not employed for a wide range of reasons (childcare, people with disabilities, and older adults). We need to find a way to support them

Many businesses don't pay a livable wage.



Economic security was identified in 4 of 8 topic Economic security was identified as a top three priority in 2 of 8 topic areas.





Forces of Change







Northwest Strategic Issue: How do we cultivate a community whose policies, systems, and practices are rooted in equity and belonging?

v.12.2



Importance: Health inequities are systematic and unjust differences in opportunities to achieve optimum health and wellbeing. These inequities lead to preventable differences in health status or outcome (health disparities). The dimensions in which health disparities exist can include geographic location, race, ethnicity, disability, age, sexual identity, and socioeconomic status.

Our communities need opportunities for youth and marginalized groups' voices to help create policies and programs

emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which their community could ensure everyone has a chance at living the healthiest life possible.

Strengthening community engagement

Addressing political division emerged as theme in the pulse survey series when clients/patients were asked to identify ways in which we can come together so that people promote each other's wellbeing and not just their own.

A lack of community

support/connectedness and system navigation issues emerged as themes in the pulse survey series when clients/patients were asked to think about groups that experience relatively good health and those that experience poor health and to identify why that difference may exist.

14.1% (n=996) of northwest residents identified belonging and inclusion as a top factor a thriving community.

7.2% (n=194) of providers identified belonging and inclusion a top factor for a thriving community.

Current culture brings all these issues up to the surface and now we can start system change; seeing and recognition of inequity allows us to begin reducing them.

Our communities would benefit from being a diverse, thriving, safe, and inclusive community

COVID-19 has broken down our relationship with family, friends, and community



3 in 8

Diversity, equity, and inclusion was identified in 6 of 8 topic areas.

Diversity, equity, and inclusion was identified as a top three priority in 3 of 8 topic areas.



Diversity, equity, and inclusion emerged as a top theme in **4 of 6** data collection activities.

3

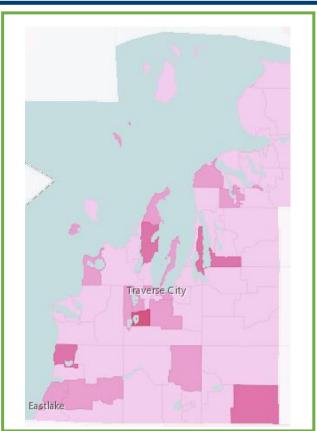


Forces of Change



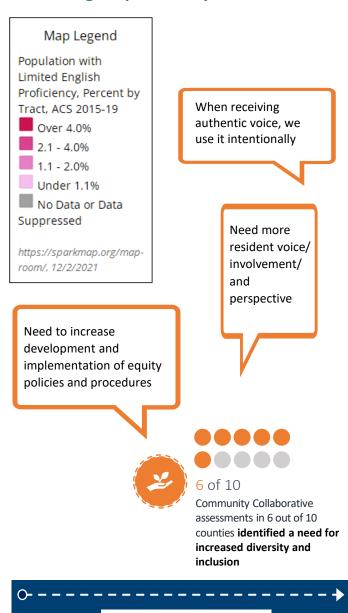


Northwest Strategic Issue: How do we cultivate a community whose policies, systems, and practices are rooted in equity and belonging?



Indicator *=worse than state average	NWCHIR Average
Children 0-5 in Special Education	3.4%
Special Education % Child Find	100%
Children enrolled in early education	24.2%
Students not proficient in Grade 4 English	51.0%
High school graduation*	81.0%
High school graduate or higher	92.0%
Bachelor's degree or higher*	26.9%

Geographic disparities exist at the census tract level with the highest percentage of limited English proficiency in Grand Traverse









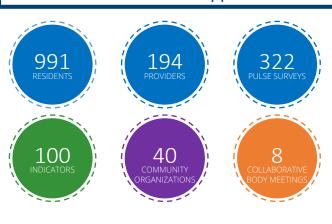


QUESTIONS?

Email us: mithrive@northernmichiganchir.org



Northwest Strategic Issue: How do we ensure all community members are aware of and can access safety and well-being supports?



Importance: Witnessing or being a victim of child maltreatment, youth violence, intimate partner violence, violence, bullying, or elder abuse are linked to lifelong physical, emotional, and social consequences.

- 28.4% (n=194) of providers identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #4 out of 15 factors.
- 23.7% (n=996) of northwest residents identified freedom from trauma, violence, 2 and addiction as a top factor for a thriving community. This ranked #3 out of 15 factors.
- Safety concerns emerged as a theme in the pulse survey series for patients/clients that 3 scored the following statement low, "My community is a good place to age."

Need to move towards integrated efforts. Example: Sheriff Dept. and ISD.

> Need more quality childcare

Less of a political response to the public health crisis

Our community conditions are likely not welcoming or safe for diverse populations

One of the big things I see as a gap in our community is trauma prevention and occupant protection. We do not have a Safe Kids Coalition in our area, and the level 2 Trauma Center in our area doesn't have a specific person tasked with being a prevention person. Regarding traffic safety, occupant protection, and other injury prevention issues, a Safe Kids Coalition would make sense.



2 of 8

Safety & well-being was identified as a top three priority in 0 of 8 topic areas.

Forces of Change

Assessment



Safety and wellbeing emerged as a top theme in 5 of 6 data collection activities.

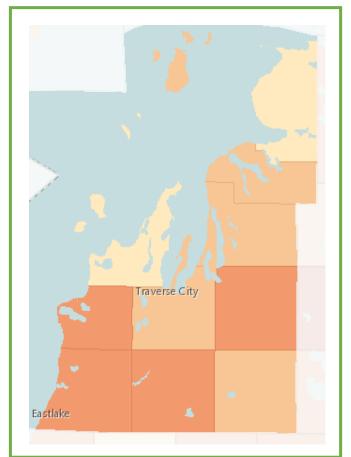
Safety & well-being was identified in 2 of 8 topic areas.







Northwest Strategic Issue: How do we ensure all community members are aware of and can access safety and well-being supports?



Geographic disparities exist at the county level with higher age-adjusted rates of unintentional injury in Benzie, Kalkaska, Manistee, and Wexford.

	Map Legend	
U	nintentional Injury	
(/	(Accident) Mortality,	
Α	ge Adj. Rate (Per	
1	00,000 Pop.) by	
C	ounty, CDC NVSS	
2	015-19	
	Over 70.0	
	50.1 - 70.0	
	40.1 - 50.0	
	Under 40.1	
	Data Suppressed	
(<	20 Deaths)	
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Indicator *=worse than state average	NWCHIR Average
Teens with 2+ ACES	35.6%
Child abuse/neglect rate*	110.7 per 1,000
Injury mortality	76 per 100,000
Unintentional injuries	50.0 per 100,000
Motor vehicle crash mortality	14.2 per 100,000





Forces of Change







Northwest Strategic Issue: How do we foster infrastructure and opportunities for residents to live healthy lives?



Importance: Walkable, bikeable, transitoriented communities are associated with healthier populations. Investments in sidewalks, bike lanes, trails, public transit and other infrastructure can result in improvements to individuals' health and decreased healthcare costs.

The Community
Collaborative
assessments identified
lack of broadband
infrastructure as an
issue.

Lack of broadband access in outlying areas is a huge barrier The need for universal broadband access is a challenge that must be overcome to improve health

22% (n=996) of northwest residents identified clean environment as a top factor for a thriving community. This ranked #4 out of 15 factors.

Rurality and lack of accessible infrastructure/built environment

- emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "In this community, a person with a disability can live a full life."
- Built environment and lack of recreational programming emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "This community is a good place to raise children."

The Northwest Regional Community System Event identified the need for policies to increase access to broadband to create healthy environments.



Environment/infrastructure emerged as a top theme in **5 of 6** data collection activities.



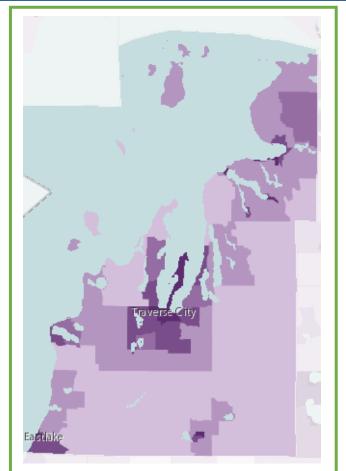








Northwest Strategic Issue: How do we foster infrastructure and opportunities for residents to live healthy lives?



Indicator NWCHIR Average *=worse than state average All cancer incidence* 462.2 per 100,000 **Breast cancer incidence** 61.5 per 100,000 51.2% Asthma (teens) SNAP authorized stores 0.97 per 1,000 Homes with broadband 84.4% internet Severe quality problems 13.0% with housing

Geographic disparities exist at the census tract level with majority of the region having less than 70.1% of the population located in a high-speed internet service area.

Map Legend

Broadband Access, Pct. Population in a High-Speed Internet Service Area by Tract, FCC June 2017

- 100.0%
- 95.1 99.9%
- 90.1 95.0%
- 70.1 90.0%
- 0.01% 70.0

No Coverage or No Data

https://sparkmap.org/maproom/, 12/2/2021 Broadband is essential for school, work, doctor's appointments, ordering food and requesting (government) assistance.

Infrastructure is a longstanding issue for all communities. How do we prioritize with continually changing leadership and shifting priorities?



Environment/infrastructure was identified in 3 of 8 topic areas.

Environment/infrastructure was identified as a top three priority in 2 of 8 topic areas.













Northwest Strategic Issue: What policy, system and environmental changes do we need to ensure reliable access to healthy food?



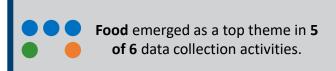
Importance: Food insecurity is influenced by a number of factors, including income, employment, race/ethnicity, and disability. Neighborhood conditions, like food deserts or limited transportation options make it more difficult to meet household food needs.

FOCA: Key Issues

- Food access disparities were amplified by COVD-19.
- Some community members did not have the ability to order groceries/food online due to lack of broadband or payment types accepted
- Ruralness and transportation played a role in some community members getting to food needs met

- 25.8% (n=194) of providers identified access to nutritious food as a top factor for a thriving community. This ranked #5 out of 15 factors.
- 19.4% (n=996) of northwest residents identified access to nutritious food as a top factor for a thriving community. This ranked #6 out of 15 factors.
- Combating food insecurity emerged as a theme in the pulse survey series when clients/patients were asked to 3 identify ways in which your community could ensure everyone has a chance at living the healthiest life possible.





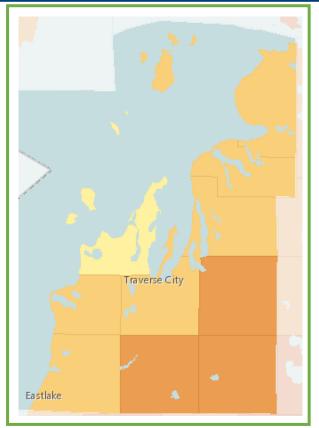






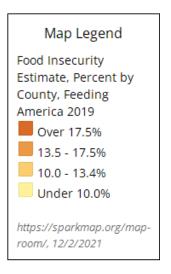


Northwest Strategic Issue: What policy, system and environmental changes do we need to ensure reliable access to healthy food?



Indicator *=worse than state average	NWCHIR Average
SNAP authorized stores	0.97 per 1,000
Population food insecurity	12.8%
Child food insecurity	13.4%
Children 0-4 receiving WIC*	49.7%
Teens with 5+ fruits/vegetables per day	24.3%
Obesity (teens)	16.6%
Obesity (adults)	33.4%
Overweight (teens)	15.3%
Overweight (adults)	36.2%

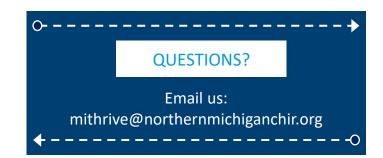
Geographic disparities exist at the county level with higher percentages of food insecurity in Kalkaska, Missaukee, and Wexford.



Assets

Grow Benzie provides information on community health issues to the general public, policy makers, and public and private stakeholders.

Groundworks has similar communications and has expanding policy maker communications with people in the community and policy makers. Groundworks has employees in Lansing to help with communication with policy makers on food, farming and nutrition, food access, school food services, SNAP and other food programs.









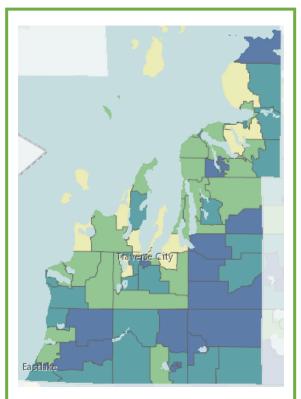
Northwest Strategic Issue: How do we reduce the impact of COVID-19 on our community?



Importance: In addition to causing disease and death, the COVID-19 pandemic has had a negative impact on healthy and active lifestyles as well as mental health and quality of life.



Geographic disparities exist at the census tract level with areas of high and low social vulnerability throughout the region.



Map Legend
Social Vulnerability Index by Tract, CDC 2018
0.81 - 1.00 (Highest
Vulnerability) 0.61 - 0.80
0.41 - 0.60
0.21 - 0.40 0.00 - 0.20 (Lowest
Vulnerability) No Data or Data
Suppressed
https://sparkmap.org/map- room/, 12/2/2021

Indicator *=higher than state average	NWCHIR Average
Median household income	\$54,587
Population living below poverty	10.9%
Unemployed	3.0%
High school graduate*	92.0%
Population under the age of 18	19.2%
Non-Hispanic white population*	92.6%
Population aged 65+*	24.4%
Population living with a disability*	15.6%
Not proficient in English	0.4%
No household vehicle	4.9%



COVID-19 emerged as a top theme in 5 of 6 data collection activities.



Forces of Change





mithive impact of COVID-19 on our community? **Northwest Strategic Issue:** How do we reduce the

The Covid pandemic has increased demand for information and increased awareness of the need for policies

> Pandemic flux is a challenge that will need to be overcome



Community Collaborative assessments in 4 out of 10 counties identified Covidi-19 impacts on the Community System.

16% (n=194) of providers identified COVID-19 as a top issue impacting their patients/clients. This ranked #5 out of 35 issues.

15.6% (n=996) of northwest residents identified **COVID-19** as a top issue impacting their community. This ranked #5 out of 35 issues.

COVID-19 prevention measures emerged as theme in the pulse survey series when clients/patients were asked to identify ways in which we can come together so that people can promotes each other's wellbeing and not just their own.

Since the Covid-19 pandemic nearly all discussions have become more challenging, particularly public health and social equity discussions.

We should restore relationships & find community champions

There is a lot of mistrust in COVID-19 communication



COVID-19 was identified in 1 of 8 topic COVID-19 was identified as a top three priority in 1 of 8 topic areas.

*COVID-19 was a stand-alone Topic Area; participants were instructed to focus on their topic area rather than on COVID-19.

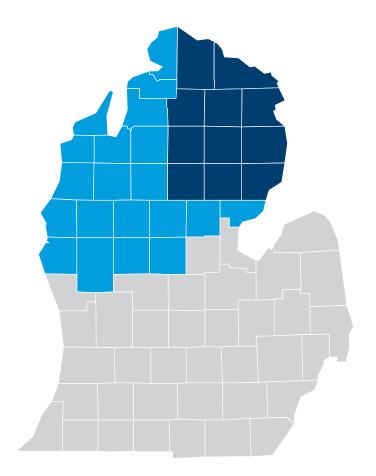












2021 Northeast MiThrive Data Briefs

Published: January 2022

Alcona, Alpena, Cheboygan, Crawford, Iosco, Montmorency, Ogemaw, Oscoda, Otsego, Presque Isle, and Roscommon

Assessment Snapshot

The Forces of Change Assessment (FOCA) aims to answer the following questions:

- What is occurring or might occur that affects the health and wellbeing of our community?
- What specific threats or opportunities are generated by these occurrences?

Forces of change are trends, factors, and events outside of our control that may influence the health of our community or the system of organizations supporting the community, both in the recent past and the foreseeable future.

The FOCA Topic Areas:

- Government Leadership & Budgets, Spending Priorities
- 2. Sufficient Health Care Workforce
- 3. Access to Health Services
- 4. Population Demographics
- 5. Economic Environment
- 6. Access to Social Services
- 7. Social Context
- 8. COVID-19 Pandemic

The Community Health Status Assessment (CHSA) aims to answer the following questions:

- How healthy are our residents?
- What does the health status of our community look like?

The answers to these questions were measured by collecting 100 secondary indicators from 20 different sources including the US Census Bureau, Centers for Disease Control, and Michigan Department of Health and Human Services. The table in green shows select indicators relevant to the strategic issue.

For each strategic issue, a map related to one of the indicators in the table is visualized at either the census-tract or county level. A brief statement highlighting the geographical disparities is located near the map.

The Community System Assessment (CSA) aims to answer the following question:

 What are the components, activities, competencies, and capacities in our local systems?

The CSA assessed performance measures for 8 topic areas:

- 1. Resources
- 2. Policies
- 3. Data Access & Capacity
- 4. Community Alliances
- 5. Workforce
- 6. Leadership
- 7. Community Power/Engagement
- 8. Capacity for Health Equity

The CSA was conducted at the regional level. Additional data was then collected at the countylevel through facilitated conversations at community collaboratives.

The Community Themes and Strengths Assessment (CTSA) aims to answer the following questions:

- What is important to the community?
- How is quality of life perceived in the community?
- What assets does the community have that can be used to improve community health?

The CTSA collected data using 3 different methods:

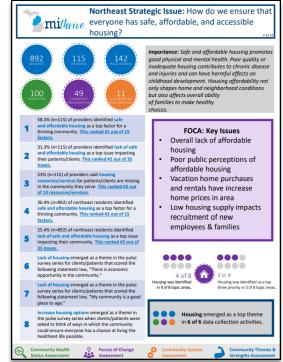
- Pulse Survey Series: Four, three question mini client interviews conducted by community partners with clients and patients. Topics included education, aging, disability, and economic security.
- 2. Community Survey: This survey was conducted through an online and paper format and asked questions about what makes a thriving community, current issues impacting the health of the community, and quality of life questions.
- Provider Survey: This survey was conducted through an online format and targeted individuals providing direct care and services.

Data Brief Navigation Guide

Data was collected 6 different ways. Each circle represents a different data collection method.



Data collected in the Community Themes and Strengths Assessment is shown in blue. Data was collected through a community survey, provider survey, and pulse surveys as reflected by the 3 blue circles.



Importance Statement



Data collected in the Forces of Change Assessment is shown in purple. The dot illustration represents how often the strategic issue was identified in one of the 8 topic areas (left) and as a top priority within a topic area (right)



This graphic illustrates where a topic or theme emerged in the different data collection methods.

Data collected in the Community System Assessment is shown in orange. The dot illustration represents participants regarding

the number of community collaboratives in which a topic or theme emerged. The comment boxes indicate comments from recurring themes.

Color coded key illustrating the 4 MiThrive assessments

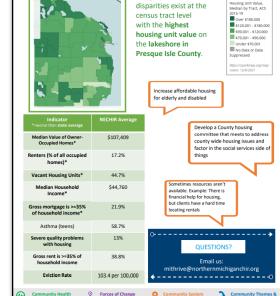
Strategic issue -

Data collected in the Community Health Status Assessment is shown in green. Indicators in bold had a state value available to compare to. If the regional value was worse than the state value (meaning of worse depends on what the indicator is measuring) an asterisk is placed next to the indicator title. *This remains true for all strategic issues besides COVID-19 where the asterisk represents

a regional value higher than

the state value.





Northeast Strategic Issue: How do we ensure that

mithwive everyone has safe, affordable, and accessible

Geographic

housing?

Data Brief Acronyms

Acronym	What does it stand for?	What does it mean?
YPLL	Years Potential Life Lost	The difference between a predetermined end point (usually age 75 and the age at death for death(s) that occurred prior to that end point age
ALICE	Asset Limited, Income Constrained, Employed	The ALICE population represents those among us who are working, but due to childcare costs, transportation challenges, high cost of living and so much more are living paycheck to paycheck.
FPL	Federal Poverty Level	A measure of income issued every year by the Department of Health and Human Services used to determine eligibility for certain programs and benefits.
ACE(s)	Adverse Childhood Experience(s)	Potentially traumatic events that occur in childhood (0-17 years)
HPSA	Health Professional Shortage Area	Geographic areas, populations, or facilities with a shortage of primary, dental or mental health care providers.
WIC	Women Infants Children	Aims to safeguard the health of low-income women, infants, and children up to age 5 who are at nutrition risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to care
COPD	Chronic Obstructive Pulmonary Disorder	Chronic inflammatory lung disease that causes obstructed airflow from the lungs.
Description of po	er 100,000	Rates take into account the number of cases/deaths/etc. and the population size. Rate per 100,000 is calculated by taking the total number of cases divided by the total population and multiplied by 100,000.
Description of G	ini index	measure of income inequality.; It ranges from 0, indicating perfect equality (everyone receives an equal share), to 1, perfect inequality (only one recipient or group of recipients receives all the income)



Northeast Strategic Issue: How do we ensure that everyone has safe, affordable, and accessible housing?



Importance: Safe and affordable housing promotes good physical and mental health. Poor quality or inadequate housing contributes to chronic disease and injuries and can have harmful effects on childhood development. Housing affordability not only shapes home and neighborhood conditions but also affects overall ability of families to make healthy choices.

- 58.3% (n=115) of providers identified safe and affordable housing as a top factor for a thriving community. This ranked #1 out of 15 factors.
- 31.3% (n=115) of providers identified lack of safe and affordable housing as a top issue impacting 2 their patients/clients. This ranked #2 out of 35 issues.
- 53% (n=115) of providers said housing resources/services for patients/clients are missing in the community they serve. This ranked #2 out of 13 resources/services.
- 36.4% (n=892) of northeast residents identified safe and affordable housing as a top factor for a thriving community. This ranked #2 out of 15 factors.
- 25.4% (n=892) of northeast residents identified lack of safe and affordable housing as a top issue 5 impacting their community. This ranked #2 out of 35 issues.
- Lack of housing emerged as a theme in the pulse survey series for clients/patients that scored the following statement low, "There is economic opportunity in the community."
- Lack of housing emerged as a theme in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to age."
- **Increase housing options** emerged as a theme in the pulse survey series when clients/patients were asked to think of ways in which the community could ensure everyone has a chance at living the healthiest life possible.

FOCA: Key Issues

- Overall lack of affordable housing
- Poor public perceptions of affordable housing
- Vacation home purchases and rentals have increase home prices in area
- Low housing supply impacts recruitment of new employees & families







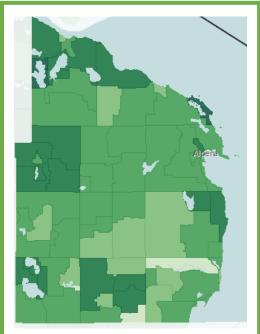
Forces of Change



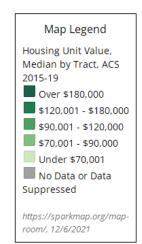


Northeast Strategic Issue: How do we ensure that mittwive everyone has safe, affordable, and accessible

housing? v.12.21



Geographic disparities exist at the census tract level with the highest housing unit value on the lakeshore in **Presque Isle County.**



Increase affordable housing for elderly and disabled

Indicator *=worse than state average	NECHIR Average
Median Value of Owner- Occupied Homes*	\$107,409
Renters (% of all occupied homes)*	17.2%
Vacant Housing Units*	44.7%
Median Household Income*	\$44,760
Gross mortgage is >=35% of household income*	21.9%
Asthma (teens)	58.7%
Severe quality problems with housing	13%
Gross rent is >=35% of household income	38.8%
Eviction Rate	103.4 per 100,000

Develop a County housing committee that meets to address county wide housing issues and factor in the social services side of things

Sometimes resources aren't available. Example: There is financial help for housing, but clients have a hard time locating rentals











Northeast Strategic Issue: How can we increase comprehensive substance misuse prevention and treatment services that are accessible, patient-centered and stigma free?



Importance: Substance misuse impact people's chances of living long, healthy, and productive lives. It can decrease quality of life, academic performance, and workplace productivity; increases crime and motor vehicle crashes and fatalities; and raises health care costs for acute and chronic conditions.

Need for more options/education with substance use disorders, stigma and access to healthcare for low income

28.7% (n=115) of providers identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #5 out of 15 factors.

34.8% (n=115) of providers identified substance use as a top issue impacting their patients/clients. This ranked #1 out of 35 issues.

44.3% (n=115) of providers said substance abuse services resources/services for 3 patients/clients are missing in the community they serve. This ranked #4 out of 13 resources/services.

26.1% (n=892) of northeast residents identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #3 out of 15 factors.

25.6% (n=892) of northeast residents identified substance use as a top issue impacting their community. This ranked #1 out of 35 issues.

Reduce the stigma around substance use disorders!

4 of 11

Community Collaborative assessments in 4 out of 11 counties identified stigma around substance use disorders as an issue in their communities.

Stigma prevents some

from asking for help or

advocating for

issue.

themselves. It is

becoming a serious

Substance misuse emerged as a top theme in 5 of 6 data collection activities.





Forces of Change Assessment

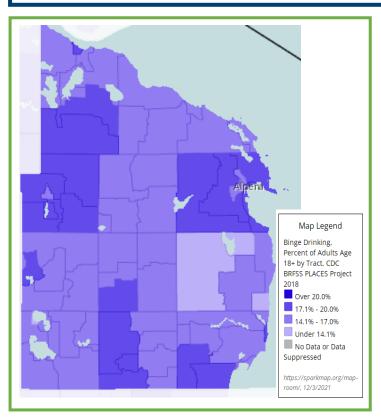






Northeast Strategic Issue: How can we increase comprehensive substance misuse prevention and treatment services that are accessible, patient-centered and stigma free?

v.12.21



Geographic disparities exist at the census tract level with the higher percentages of binge drinking in Alpena, Cheboygan, Crawford, Iosco, Ogemaw, Oscoda, and Otsego

Our region has move of the highest rates of opioid use in the country. Although we have limited access to treatment facilities

High rates of substance misuse impacts our social system, family stability, children/ babies & crime.



3 of 8

Substance misuse was identified in 3 of 8 topic areas.



Substance misuse was identified as a top three priority in 2 of 8 topic areas.

	v.12.2
Indicator *=worse than state average	NECHIR Average
Liver Disease Mortality*	15.1 per 100,000
Heart Disease Mortality*	218.2 per 100,000
Heart Disease Incidence*	153.2 per 100,000
Smoked cigarettes in past 30 days (teens)	2.6%
Teens with 2+ ACES	37.1%
Oral Cavity and Pharynx Cancer*	16.0 per 100,000
Lung and Bronchus Cancer*	70.8 per 100,000
Asthma (teens)	58.7%
Ever told COPD (adults)*	15.3 per 100,000
Binge drinking (adults)	20.1%
Used prescription drugs w/o prescription (teens)	4.9%
Used marijuana in past 30 days (teens)	8.5%
Had a drink of alcohol in past 30 days (teens)	10.6%
Smoked cigarettes in past 30 days (teens)	2.6%
Used chew tobacco in past 30 days (teens)	2.4%
Vaped in past 30 days (teens)	13.8%
Opioid related hospitalizations*	21.6 per 100,000
Motor vehicle crash involving alcohol mortality*	42%
Drug-Induced Mortality	18.0 per 100,000
Alcohol-Induced Mortality*	18.9 per 100,000

QUESTIONS?

Email us:

mithrive@northernmichiganchir.org













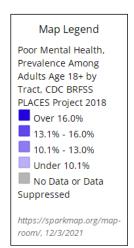


Northeast Strategic Issue: How do we increase access and reduce barriers to quality behavioral health services while increasing resiliency and wellbeing?

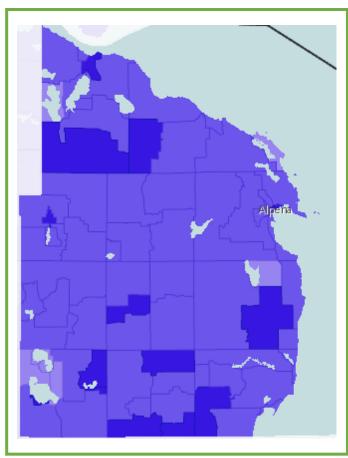


Importance: Mental health is essential to a person's well-being, healthy relationships, and ability to live a full life. It also plays a major role in people's ability to maintain good physical health because mental illness increases risk for many chronic health conditions.

Geographic disparities exist at the census tract level with pockets of high percentages of poor mental health in all counties besides **Crawford** and **Montmorency**



Indicator *=worse than state average	NECHIR Average
Teens with 2+ ACES	37.1%
Alzheimer's/Dementia Mortality	25.7 per 100,000
Poor mental health 14+ days (adult)	14.7%
Major depressive episode (teen)	38.7%
Average HPSA Score Mental Health*	17.8
Intentional Self-Harm*	21.5 per 100,000















Northeast Strategic Issue: How do we increase access and reduce barriers to quality behavioral health services while increasing resiliency and wellbeing?

v.12.2









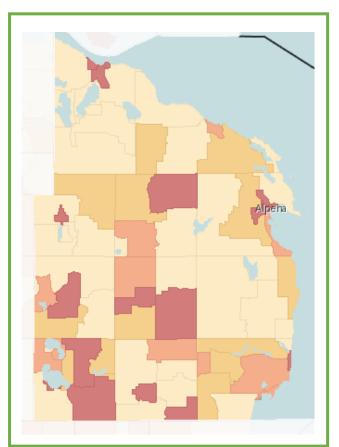




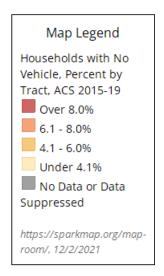
Northeast Strategic Issue: How can we nurture a community and healthoriented transportation environment which provides safe and reliable transportation access, opportunities, and encouragement to live a healthy life?

Importance: Transportation is a critical factor that influences people's health and the health of a community. Barriers to transportation options may result in missed or delayed health care visits, increased health expenditures and overall poorer health outcomes.

Geographic disparities exist at the census tract level with a pockets of the high percentages of households with no vehicle in all counties besides Alcona and Presque Isle



Indicator *=worse than state average	NECHIR Average
Motor vehicle crash mortality	14.0 per 100,000
No household vehicle	5.9%





Transportation emerged as a top theme in 4 of 6 data collection activities.











Northeast Strategic Issue: How can we nurture a community and healthoriented transportation environment which provides safe and reliable transportation access, opportunities, and encouragement to live a healthy



Transportation was identified in 1 of 8 topic

areas.

Transportation was identified as a top three priority in 0 of 8 topic areas.

FOCA: Key Issues

- Workforce is impacted by long commutes, lack of transportation and childcare
- Limited access to healthcare & providers in rural areas has increased the distance people have to travel to receive care

30.4% (n=115) of providers identified reliable transportation as a top factor for a thriving community. This ranked #4 out of 15 factors.

20% (n=115) of providers identified unreliable transportation as a top issue impacting their patients/clients. This ranked #7 out of 35 issues.

52.2% (n=115) of providers said transportation resources/services for patients/clients are 3 missing in the community they serve. This ranked #3 out of 13 resources/services.

Transportation and long commute emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "There is economic opportunity in the community."

Increasing transportation options emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which to ensure people in tough life circumstances come to have as good a chance as others do in achieving good health and wellbeing over time.

Lack of transportation emerged as a theme in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to age."

Improve transportation options emerged as a theme in the pulse survey series when 7 clients/patients were asked to think of ways in which the community can ensure everyone has a chance at living the healthiest life possible.

Transportation is needed so people can physically access resources

There is a need for significant transportation improvement.

Would like to see county transportation systems cross county borders



Community Collaborative assessments in 4 out of 11 counties identified transportation barriers as impacting the health of their community.





Forces of Change







Northeast Strategic Issue: How do we foster a mittwive community where everyone feels economically

secure?



Importance: Health and wealth are closely linked. Economic disadvantage affects health by limiting choice and access to proper nutrition, safe neighborhoods, transportation and other elements that define standard of living. People who live in socially vulnerable areas live shorter lives and experience reduced quality of life.

- 28.7% (n=115) of providers identified economic instability as a top issue impacting their patients/clients. This ranked #4 out of 35 issues.
- 24.9% (n=892) of northeast residents identified meaningful and rewarding work as a top factor for a thriving community. This ranked #4 out of 15 factors.
- 24% (n=892) of northeast residents identified economic instability as a top issue impacting their community. This ranked #3 out of 35 issues.
- Lack of job availability and wages emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "There is economic opportunity in the community."
 - Poverty emerged as a theme in the pulse survey series when clients/patients were asked to think about groups that experience relatively good health and those that experience poor health and identify why there might be a difference.
 - Poverty emerged as a theme in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to age."

Opportunity to work with Intermediate School Districts to increase trade school options

* ALICE refers to the population in our communities that are Asset Limited, Income Constrained, Employed. The ALICE population represents those among us who are working, but due to childcare costs, transportation challenges, high cost of living and so much more, living paycheck to paycheck.

Lack of income can lead to poor outcomes in many different areas of life

Region has a large population living in poverty or within ALICE*



Economic security was identified in 5 of 8 topic areas.

Community System

Assessment



4 in 8

Economic security was identified as a top three priority in 4 of 8 topic areas.



Economic security emerged as a top theme in 5 of 6 data collection activities.





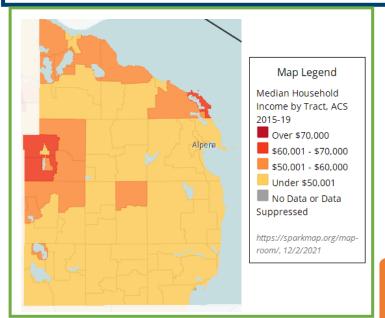






Northeast Strategic Issue: How do we foster a community where everyone feels economically secure?

v 12 21



Geographic disparities exist at the
census tract level with highest
household incomes in Otsego and
Presque Isle

There is opportunity overall to educate agencies within the community system if we want to have a healthy economy.

Jobs that are available are not always paying at a level that is a reasonable living wage

Indicator NECHIR Average *=worse than state average Median Household Income* \$44,760 21.9% Gross mortgage is >=35% of household income* High school graduation rate 84.8% High school graduate or higher* 88.9% Bachelor degree or higher* 16.8% Children 0-5 in Special Education* 3.2% Special Education % Child Find 99.7% Students not proficient in Grade 4 56.8% English* **ALICE Households*** 27.4% Households below federal poverty 15.0% level (FPL)* Families living below the poverty 10.7% level (%)* Population below poverty level* 17.3% Children below poverty level* 23.1% Unemployment 3.6% Income inequality (Gini index) 0.43

Identify and address barriers to resources, especially for marginalized persons. Need stakeholder involvement in all levels of policy and resource development and delivery; affordable housing, transportation, living wages, and access to broadband and electronic access equipment

\$ 5 of 11

Community Collaborative assessments in 5 out of 11 counties identified economic instability as an issue.





Forces of Change







Northeast Strategic Issue: How do we cultivate a community whose policies, systems, and practices are rooted in equity and belonging?

v.12.2



Importance: Health inequities are systematic and unjust differences in opportunities to achieve optimum health and wellbeing. These inequities lead to preventable differences in health status or outcome (health disparities). The dimensions in which health disparities exist can include geographic location, race, ethnicity, disability, age, sexual identity, and socioeconomic status.

Strengthening community engagement and promoting social justice emerged as themes in the pulse survey series when clients/patients were asked to identify ways in which their community could ensure everyone has a chance at living the healthiest life possible.

strengthen community connection and support emerged as theme in the pulse survey series when clients/patients were asked to identify ways in which we can come together so that people promote each other's wellbeing and not just their own.

A lack of community support/connectedness and system navigation issues emerged as themes in the pulse survey series when clients/patients were asked to think about groups that experience relatively good health and those that experience poor health and to identify why that difference may exist.

Social stigma and discrimination emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to age."

13.3% (n=892) of northeast residents identified **belonging and inclusion** as a top factor a thriving community.

7.8% (n=892) of northeast residents identified racism and discrimination as a top issue impacting their community.

FOCA: Key Issues

- Improving social connectedness could improve self-confidence and empowerment
- There is a lot of stigma related to substance use disorder treatment
- Broadband resources have increased availability to many services but only for those who have broadband availability, who can afford it and who know how to use it. The region's large population of old adults are not comfortable using the internet



O in 8
Diversity, equity, and inclusion was identified as a top three priority in 0 of 8 topic areas.

Diversity, equity, and inclusion was identified in 3 of 8 topic areas.



Diversity, equity, and inclusion emerged as a top theme in **4 of 6** data collection activities.



6

2

3

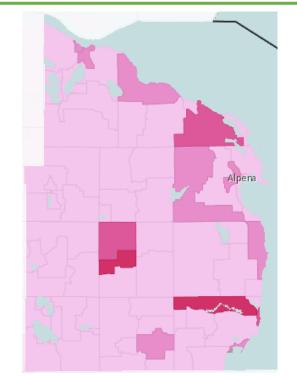


Forces of Change



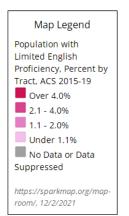


Northeast Strategic Issue: How do we cultivate a community whose policies, systems, and practices are rooted in equity and belonging?



Indicator *=worse than state average	NECHIR Average
Children 0-5 in Special Education*	3.2%
Special Education % Child Find	99.7%
Children enrolled in early education	31.2%
Students not proficient in Grade 4 English*	56.8%
High school graduation	84.8%
High school graduate or higher*	88.9%
Bachelor's degree or higher*	16.8%
Families living below federal poverty level (FPL)*	10.7%
ALICE Households*	27.4%

Geographic disparities exist at the census tract level with the highest percentages of limited English proficiency in losco and Oscoda



Community participation recognizing how helping vulnerable populations helps the community as a whole

Stigma is a barrier to resources: "Those have been turned away are afraid to come back"

People believe that they don't have a voice or that their voice is not going to be heard



8 of 11

Community Collaborative assessments in 8 out of 11 counties identified a need for

increased diversity and inclusion.











Northeast Strategic Issue: How do we increase access to integrated systems of care as well as increase engagement, knowledge, awareness with existing systems to better promote health and prevent, and treat chronic disease?



Importance: Access to health services affects a person's health and well-being. It can prevent disease and disability, detect and treat illness and conditions; and reduce the likelihood of early death and increase life expectancy.

- 58.3% (n=115) of providers identified access to quality healthcare services as a top factor for a thriving community. This ranked #2 out of 15 factors.
- 24.3% (n=115) of providers identified disease and illness prevention as a top factor for a thriving community. This ranked #7 out of 15 factors.
- 20.9% (n=115) of providers identified lack of access to healthcare services as a top issue impacting their patients/clients. This ranked #5 out of 35 issues.
- 37% (n=892) of northeast residents identified access to quality healthcare services as a top factor for a thriving community. This ranked #1 out of 15 factors.
- 11.5% (n=892) of northeast residents identified lack of access to healthcare services as a top issue impacting their community. This ranked #7 (tie) out of 35 issues.
- 11.5% (n=892) of northeast residents identified lack of quality healthcare services as a top issue impacting their community. This ranked #7 (tie) out of 35 issues.
- Improve the healthcare system emerged as a theme in the pulse survey series when clients/patients were asked to identify ways we can ensure people in tough life circumstance come to have as good a chance as others do in achieving good health and wellbeing over time.
- Healthcare and insurance emerged as themes in the pulse survey series when clients/patients were asked to identify why some groups of people experience relatively good health as compared to those that experience poor health.
- Lack of healthcare emerged as a theme in the pulse survey series for patients/client that scored the following statement low, "My community is a good place to age."

FOCA: Key Issues

- The healthcare workforce isn't sufficient.
- COVID-19 and healthcare access issues have led to less preventative care and poor health outcomes.
- Accessing healthcare through telehealth has been helpful to some but broadband access is limited for others.
- Some are unsure how to access insurance navigators or receive ineffective insurance referrals.
- Health insurance can be too expensive





Healthcare was identified as a top three priority in 3 of 8 topic areas.



Healthcare emerged as a top theme in **5 of 6** data collection activities.





Northeast Strategic Issue: How do we increase access to integrated systems of care as well as increase engagement, knowledge, awareness with existing systems to better promote health and prevent, and treat chronic disease?

Indicator *=worse than state average	NECHIR Average
Self-reported health fair or poor*	24.9%
All Cancer Incidence*	459.6 per 100,000
Average HPSA Score- Dental Health*	19.1
Liver disease mortality*	15.1 per 100,000
Chronic lower respiratory disease mortality	64.1 per 100,000
Uninsured*	7.0%
No personal health checkup in the past year	17.1%
Preventable hospital stays (Medicare enrollees)	3,692.1 per 100,000
Average HPSA Score – Primary Care*	16.0
Fully immunized toddlers (aged 19-35 months)*	67.8%
Colorectal cancer incidence*	40.1 per 100,000
All cancer mortality*	179.5 per 100,000
Diabetes mortality	21.9 per 100,000
Heart disease mortality*	218.2 per 100,000
Heart disease incidence (adults)*	153.2 per 100,000
YPLL Pneumonia/Flu	94.5 per 100,000
Pneumonia incidence*	38.9 per 100,000
Chronic lower respiratory disease mortality*	64.1 per 100,000
Kidney disease mortality*	15.1 per 100,000
Oral cavity and pharynx cancer incidence*	16.0 per 100,000
Lung and bronchus cancer incidence*	70.8 per 100,000
Ever told diabetes (adults)*	18.2%
Ever told COPD (adults)*	15.3%
All causes of death*	846.3 per 100,000



Geographic disparities exist at the county level with the highest preventable hospitalization rate in Crawford County.

Map Legend Preventable Hospitalization, Medicare Beneficiaries, Rate by County, CMS 2020 Over 3600 3101 - 3600

2500 - 3100 Under 2500 No data or Data Suppressed

https://sparkmap.org/maproom/, 12/2/2021

We live in a 600 Sq Mile county with only two health clinics. Medical access is a challenge

There is a lack of healthcare resources and barriers to access. There is a need to improve access to care for low-incor individuals

Increase education for health care workers regarding diversity and health equity











Northeast Strategic Issue: How do we ensure all community members are aware of and can access safety and well-being supports?

v.12.21



Importance: Witnessing or being a victim of child maltreatment, youth violence, intimate partner, violence, bullying, or elder abuse are linked to lifelong physical, emotional, and social consequences.

- 28.7% (n=115) of providers identified **freedom from trauma**, **violence**, **and addiction** as a top
 factor for a thriving community. **This ranked #5 out of 15 factors**.
- 26.1% (n=892) of northeast residents identified freedom from trauma, violence, and addiction as a top factor for a thriving community. This ranked #3 out of 15 factors.
- Social stigma and discrimination emerged as themes in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to age."
- Safety concerns emerged as a theme in the pulse survey series for clients/patients that scored the following statement low, "My community is a good place to raise children."
- 13.3% (n=892) of northeast residents identified belonging and inclusion as a top factor a thriving community.
 - 7.8% (n=892) of northeast residents identified racism and discrimination as a top issue impacting their community.

Improvement identified – Need a small home community for the homeless

Need for family wrap-around support

Need to Empower people to know and/or like that they have options



Safety and wellbeing emerged as a top theme in 4 of 6 data collection activities.



6



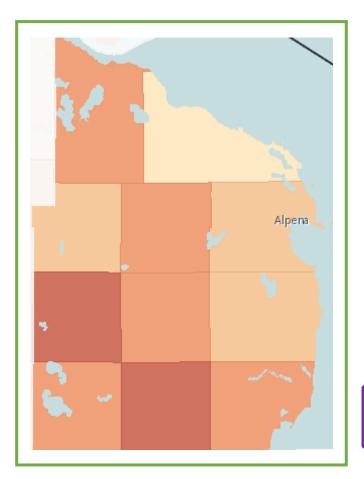
Forces of Change







Northeast Strategic Issue: How do we ensure all community members are aware of and can access safety and well-being supports?



Indicator *=worse than state average	NECHIR Average
Teens with 2+ ACES	37.1%
Child abuse/neglect rate*	154.3 per 1,000
Injury mortality*	96.5 per 100,000
Unintentional injury mortality*	54.8 per 100,000
Motor vehicle crash mortality	14.0 per 100,000

There has been an increase in funding & awareness of early childhood supports

Opportunities to increase Mental Health First Aid training with region's high rates of trauma and suicide

Map Legend

Unintentional Injury (Accident) Mortality, Age Adj. Rate (Per 100,000 Pop.) by County, CDC NVSS 2015-19

Over 70.0

50.1 - 70.0

40.1 - 50.0 Under 40.1

■ Data Suppressed (<20 Deaths)

https://sparkmap.org/maproom/, 12/3/2021

Geographic disparities exist at the county level with higher age-adjusted rates of unintentional injury in Crawford and **Ogemaw**



Safety & well-being was identified as a top three priority in 0 of 8 topic areas.

QUESTIONS? Email us: mithrive@northernmichiganchir.org





Forces of Change Assessment









Northeast Strategic Issue: How do we reduce the impact of COVID-19 on our community?

v.12.21



Importance: In addition to causing disease and death, the COVID-19 pandemic has had a negative impact on healthy and active lifestyles as well as mental health and quality of life.

15% (n=892) of northeast residents identified COVID-19 as a top issue impacting their community. This ranked #4 out of 35 issues.

COVID-19 prevention measures and affordable/accessible childcare emerged as themes in the pulse survey series when clients/patients were asked to think of ways to ensure people in tough life circumstances come to have as good a chance as others do in achieving good health and wellbeing over time.

Problems with access to accurate information and lack of discernment of the information

Vaccine hesitancy and polarization of pro/antivaccination

Local resources & experts have community's trust



1 in 8*

COVID-19 was identified in 2 of 8 topic areas.

COVID-19 was identified as a top three priority in 1 of 8 topic areas.

*COVID-19 was a stand-alone Topic Area; participants were instructed to focus on their Topic Area rather than on COVID-19

COVID-19 emerged as a top theme in **5 of 6** data collection activities.

CSA Key Issues

- Covid-19 has impacted the ability to update community assessments with current information continuously. Assessment is a lengthy endeavor and has been hard to update. The focus of health improvement issues has shifted to Covid.
- Covid has had a huge impact on the ability of the Community System to collaborate on health improvement initiatives.
- Not being able to meet face to ace and having to be online is a huge barrier to community engagement





Forces of Change Assessment

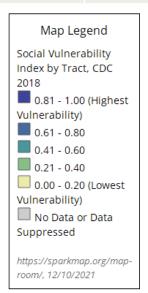


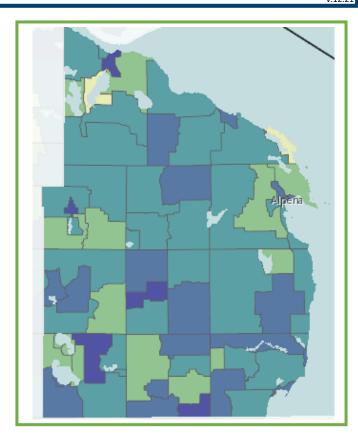




Northeast Strategic Issue: How do we reduce the impact of COVID-19 on our community?

Indicator *=higher than state average	NECHIR Average
Median household income	\$44,760
Population living below poverty*	17.3%
Unemployed	3.6%
High school graduate	88.9%
Population under the age of 18	16.9%
Non-Hispanic white population*	94.4%
Population aged 65+*	28.9%
Population living with a disability*	21.5%
Not proficient in English	0.2%
No household vehicle	5.9%
Child food insecurity*	19.9%
Population food insecurity*	16.4%





Geographic disparities exist at the census tract level with higher social vulnerability in areas of Cheboygan, Ogemaw, Oscoda, Otsego, and Roscommon







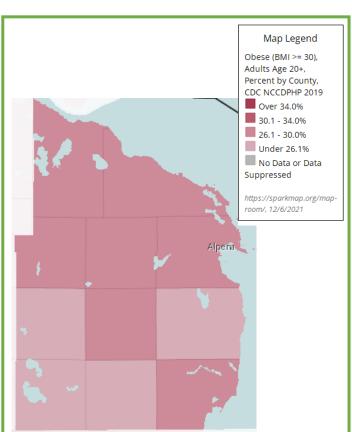


Northeast Strategic Issue: How can we create an environment which provides access, opportunities, and support for individuals to reach and maintain a healthy weight?

v.12.21



Importance: Obesity is a complex health issue resulting from a combination of causes and factors such as genetics, individual behavior, environment, access to food, education and skills, and income. Consequences of obesity include poorer mental health outcomes, reduced quality of life, and comorbidities.



Indicator *=higher than state average	NECHIR Average
Teens with 5+ fruits/vegetables per day	24.5%
Obesity (teens)	17.3%
Obesity (adults)	39.3%
Overweight (teens)	19.1%
Overweight (adults)	32.5%
Population food insecurity*	16.4%
Child food insecurity*	19.9%

Geographic disparities exist at the county level with lower percentages of adult obesity in Alcona, Crawford, Roscommon, and Ogemaw







Forces of Change









Northeast Strategic Issue: How can we create an environment which provides access, opportunities, and support for individuals to reach and maintain a healthy weight?

27.8% (n=115) of providers identified nutritious food as a top factor for a thriving community. This ranked #6 out of 15

factors.

24.3% (n=115) of providers identified disease and illness prevention as a top factor for a thriving community. This ranked #7 out of 15 factors.

29.6% (n=115) of providers identified **obesity** as a top issue impacting their patients/clients.

This ranked #3 out of 35 issues.

17.9% (n=892) of northeast residents identified access to nutritious food as a top factor for a thriving community. This ranked #7 out of 15 factors.

Promote nutrition and physical activity
emerged as a theme in the pulse survey series
when clients/patients were asked to identify
ways in which the community could ensure
everyone has a chance at living the healthiest

More affordable recreation emerged as a theme in the pulse survey series when clients/patients were asked to identify ways in which the community can come together so that people promote each other's wellbeing and not just their own.

What improvements would you like to see in your Community System in the next three years?

When it comes to the people we reach about their health, help people set their own health goals and empower them with ongoing information to help them work towards their goals.





Forces of Change

Assessment



life possible.